Township of Langley

Est. 1873

SPECIAL MEETING OF TOWNSHIP COUNCIL FOR BUDGET PURPOSES

Monday, January 24, 2022 at 11:00am
Fraser River Presentation Theatre
4th Floor, 20338 – 65 Avenue, Langley, BC

A G E N D A

A. ADOPTION AND RECEIPT OF AGENDA ITEMS

1. Special Council Meeting for Budget Purposes – January 24, 2022

That Council adopt the agenda and receive the agenda items of the Special Council Meeting for Budget Purposes held January 24, 2022.

B. PRESENTATIONS

1. Draft 2022 Operating Budget Presentation

That Council receive the presentation by staff regarding the Draft 2022 Operating Budget.

Clerk's Note: Included in the agenda package are the slide decks for User Pay Utilities and Universal Services, memorandum from the Finance Division, Operating Budget Information package, and previous slide decks from January 17, 2022 and December 20, 2021.

C. TERMINATE

Township of Langley
Est. 1873

Preliminary 2022 Operating Budget: USER PAY UTILITIES

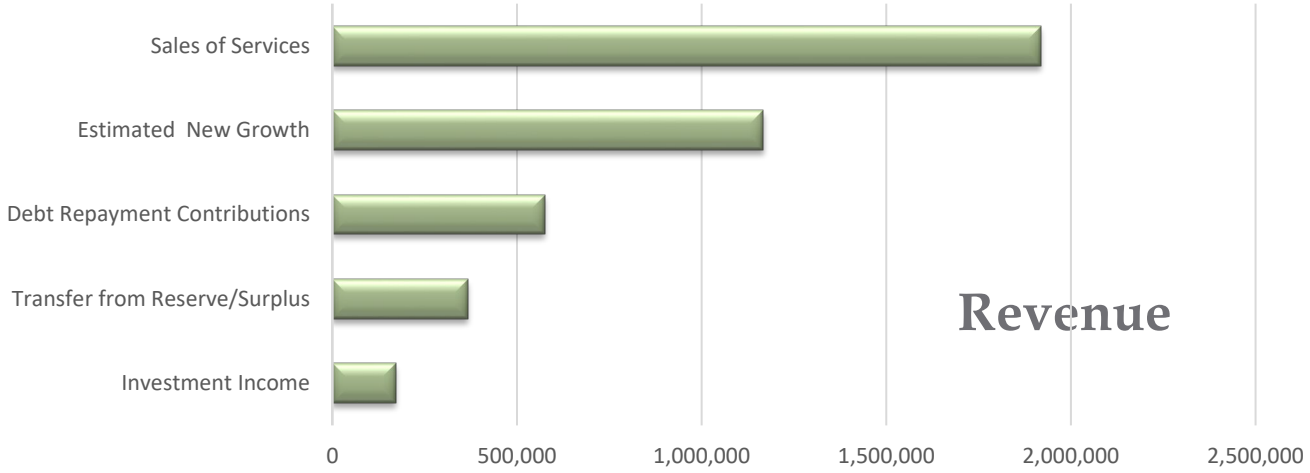


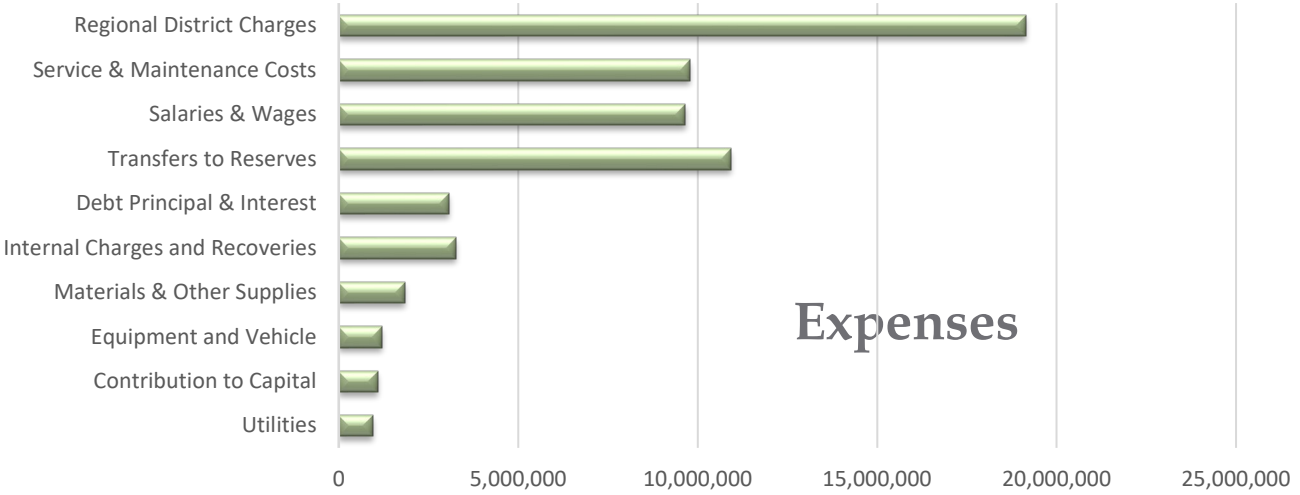
January 24, 2022

Revenue & Cost Drivers

Drivers	Examples B.1
User Fee Revenue from Growth	New Development
Other User Fees & Charges	Water, Sewer, Solid Waste
Salary & Wage Contracts	CUPE, Steps and Increments
Special Contracts	Solid Waste
Regional District	Water, Sewer, Solid Waste
Maintenance Contracts	Inspection Programs, Dispatch, Planted Area Maintenance, etc.
Equipment & Vehicle	Internal and External Equipment Costs
Asset Management	Debt, Contributions to Capital, Transfers to Reserves and Surplus, Asset Maintenance

Revenue & Cost Categories for 2022
(Utilities - excluding Utility User Rates)





2022 Budget…
Issues & Challenges…

2022 Budget Issues & Challenges

- Regional Costs
  (GVS&DD, GVWD, Metro Tipping Fees)
- Salary & Wage Contract settlements
  (CUPE expired 2020)
- Operating impact of Township Capital and Community Development
- Infrastructure Costs
  - Continued diligence in providing funding levels that support asset maintenance now and into the future
  - Contribution to Capital, Transfer to Reserves

Regional Charges – Metro Vancouver

Liquid Waste (Sewage and Drainage) Increases :	Water Rates Increases (blended rate):
• 2022 – 5.8% • 2023 – 19.3% • 2024 – 17.6% • 2025 – 18.4% • 2026 – 30.1%	• 2022 – 4.1% • 2023 – 6.1% • 2024 – 10.7% • 2025 – 11.7% • 2026 – 11.5%

Operating Impact of **Township Capital** *In full dollars*

Sewer	TOTAL	Wages	Service Contracts	Equipment	Materials & Supplies	Training & Seminars	Electricity
Lift Station and Forcemain: 24 Avenue 196 to 200 Street	75,013	44,258	17,253	750	11,252	750	750
Service Truck Replacement Upgrade: 676-V052 (Share with FLTC1188)	16,000			16,000			
Vehicle: Utilities Van	18,360			18,360			
	109,373	**44,258**	**17,253**	**35,110**	**11,252**	**750**	**750**

Water	TOTAL	Wages	Service Contracts	Equipment	Materials & Supplies	Training & Seminars	Electricity
Brookswood & Murrayville Water Quality Improvements	355,040	220,125	53,257	3,550	71,008	3,550	3,550
West Aldergrove Reservoir: Chlorinator	12,000	12,000					
Carvolth Zone Meter: 86 Avenue at 202 Street	3,000	1,860	450	30	600	30	30
Chrloinator: East Aldergrove Reservoir	12,000	12,000					
Vehicle: Utilities Van	18,360			18,360			
	400,400	**245,985**	**53,707**	**21,940**	**71,608**	**3,580**	**3,580**

Operating Impact of **Contributed Assets** *In full dollars*

Neighbourhood	Development Description	Water	Sewer
Brookswood/Fernridge	TRIBUNE DEVELOPMENTS GP INC	7,265	3,471
Brookswood/Fernridge	CANFIELD		3,993
Northeast Gordon Estate	EAST GORDON DEVELOPMENTS LTD	2,155	
Willowbrook East	SANDHILL DEVELOPMENTS LTD.	1,180	495
Yorkson	WILLOUGHBY WALK/FOCUS	1,980	348
Latimer	VESTA PROPERTIES (LATIMER) LTD	14,030	6,438
Yorkson	WESMONT HOMES (YORKSON)/TOL		84
Northwest Langley	RENO QUALITY HOMES LTD	640	90
Murrayville	LANSTONE HOMES (MURRAYVILLE)		168
Rural	REDEKOP	325	
Rural	GUSE	570	
Aldergrove	WICKRAMARATNE	90	90
		28,235	**15,177**

Infrastructure Costs
From Operating Funds…

Water

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

Sewer

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

Solid Waste

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

Summary of Budget Changes

(by Cost & Revenue Categories)

2022 BUDGET CHANGES

(in thousands)

NON DISCRETIONARY BASE BUDGET CHANGES (in $000's)	Water	Sewer	Solid Waste
Salary & Wages – Estimated Contract Provisions/Steps/Increments	150	99	33
Salary & Wages - Program changes	63	14	
Service Contracts	41	65	
Regional Costs (Water Purchases & Liquid Waste)	311	581	
Waste/Organics Collection and Disposal			349
Operating Impact of Dev / Capital	429	125	
Jericho Interest Payment - Phase I (Principal from DCCs)	76		
Jericho Pre-Payment - Phase II	818		
Administration Overhead	6	(28)	22
Supplies and Other	29	11	(31)
Rate Stabilization Adjustment (Transfer to/(from) reserve)	(108)	964	(243)
Revenue Increases (including excess user fee from growth)	(800)	(813)	96
Change from 2021 to 2022 before Revenue from Growth	**1,015**	**1,018**	**226**
User Pay Utility Revenue from Growth (Water/Sewer 2%, Solid Waste 2.67%)	(535)	(405)	(226)
Non-Discretionary Budget Change	**480**	**613**	**0**
Utility User Fee Increase Requested for Base	**1.79%**	**3.03%**	**0.00%**
DISCRETIONARY REQUESTS (in $000's)	**Water**	**Sewer**	**Solid Waste**
Engineering Technologist II	52	52	0
Utility User Fee Increase Requested for Discretionary Requests	**0.20%**	**0.26%**	**0.00%**
Total Utility User Fee Requested	**1.99%**	**3.29%**	**0.00%**

One-Times

One-Time Project Description[1]	Water
Murrayville Water Purchases from Metro Vancouver	1,068,750
Aldergrove Water Treatment Plant Improvements	525,000
Assessment of the Ductile Iron Watermain	100,000
Total	$1,693,750

[1]One-Time Expenditure Budget contingent upon adequate prior year surplus funding availability.

Resolution:

That Council receive and refer the 2022 Utility User Pay Operating Budget to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

Questions and Answers

Township of Langley

Est. 1873

Preliminary 2022 Operating Budget: UNIVERSAL SERVICES



January 24, 2022

Budget Timeline

Date	Action
July 12 and September 22	**Special Council Meetings to discuss budget**
December 20	Draft Budget Discussion at CPC
January 17	Draft Budget Presentation - Capital
January 24	Draft Budget Presentation – Universal and Utilities
February 7	Further Council discussion and if feasible initiate public input
March 7	Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd
March 28	Financial Plan Bylaw, Final
April 11	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd
April 25	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final
May 27	Property Tax and Utility User Fee Notices Mailed
July 4	Property Tax and Utility User Fee Due Date

Budget Context

Council Priority Direction:

- Target 3% property tax increase
- Maintain service levels

Economic Context:

- Ongoing uncertainty with respect to COVID and full recovery of revenues – have tempered expectations of Recreation revenue recovery
- Inflation and supply chain issues- BC inflation is currently at 3.8% (This is not always a direct indicator of Municipal cost drivers which include Metro Vancouver levies, RCMP contracts and construction cost which generally trend above CPI)

Previous staff recommendations and discussions of a 3% budget included:

- Reduction in Contribution to Capital of $500,000
- Use of Restart Grant of up to $7.6M

Next:

- Council review and input

Items Referred to the Budget Process (Operating)

Jordan Sparrow, President Township of Langley Professional Firefighters IAFF Local 4550 (September 30,2021 Regular Meeting)

- That the delegation from Jordan Sparrow, IAFF Local 4550, regarding firefighter staffing be referred to the 2022 budget discussions.

6 Firefighters starting July 1,2022 have been included in the Draft 2022 Discretionary Base Budget in the amount of $272,695.

Fire Safety Plan Framework (October 4,2021 Regular Meeting)

- That Council pre-approve an additional Fire Prevention Officer as part of the 2022 Financial Plan for the Fire Department

$161,944 included in the Draft 2022 Base Budget

Foundry Langley (December 13,2021 Regular Meeting)

- That Council pre-approve a total contribution of $250,000 to the Langley Foundry project funded from the RCMP reserve, with $125,000 contributed within the 2022 budget, and $125,000 in 2023.

Included in the Draft 2022 Base Budget

Items Referred to the Budget Process (Operating) Cont'd

Salmon River Floodplain (December 13,2021 Regular Meeting)

- That Council direct staff to engage a qualified professional consultant to assess the feasibility and effectiveness of additional pumping capacity for the installation and operation of a second fish-friendly screw pump, with costs, estimated at approximately $50,000 pre-approved as part of the 2022 budget.

Included in the 2022 One-Times

Council Process Committee Recommended Motion (January 10,2022 Regular Meeting)

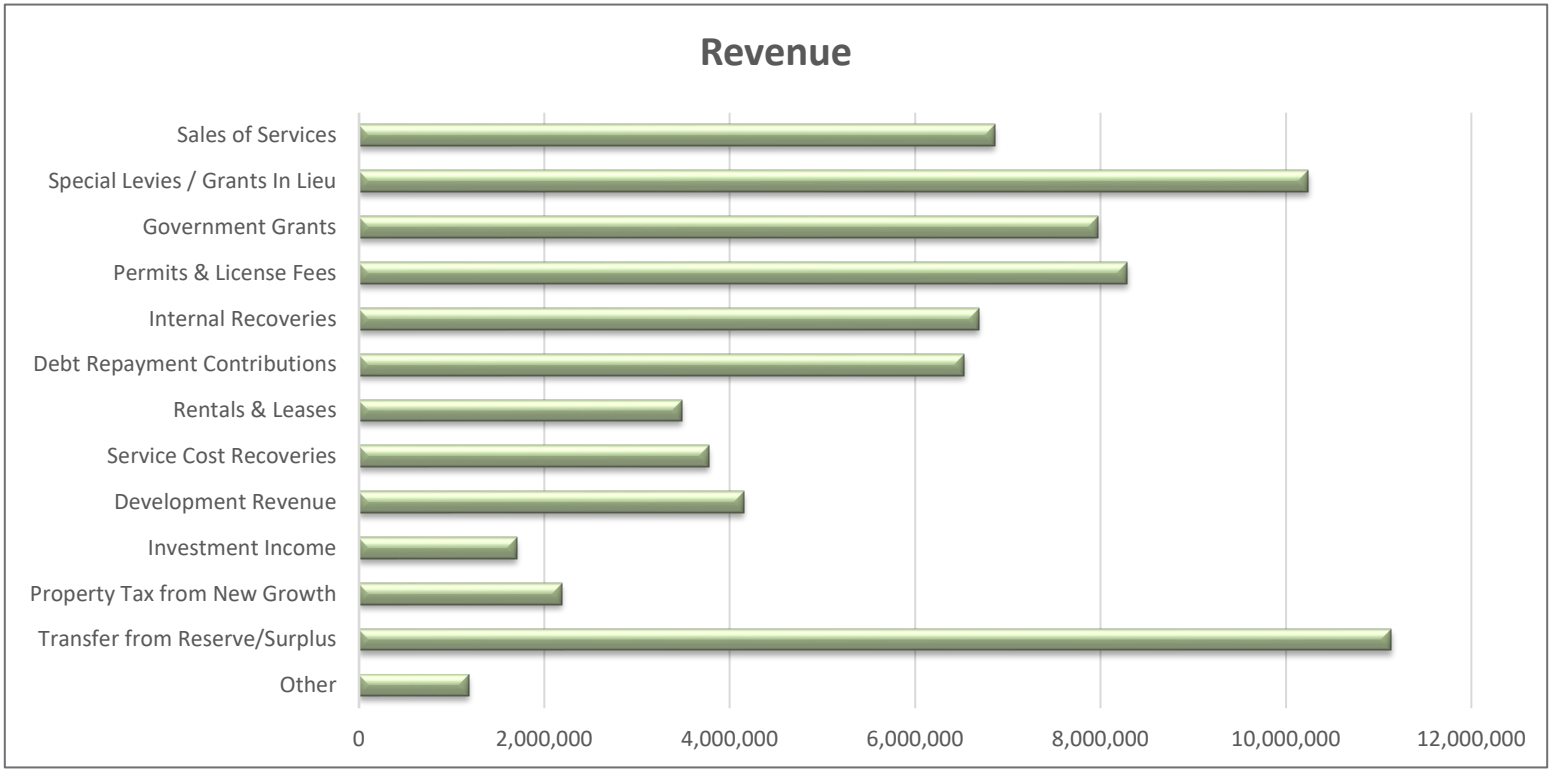
- That Council refer to 2022 budget deliberations consideration of annual operating funding in the amount of $50,000 to support implementation of the Social Sustainability Strategy.

Included in the Draft 2022 Base Budget

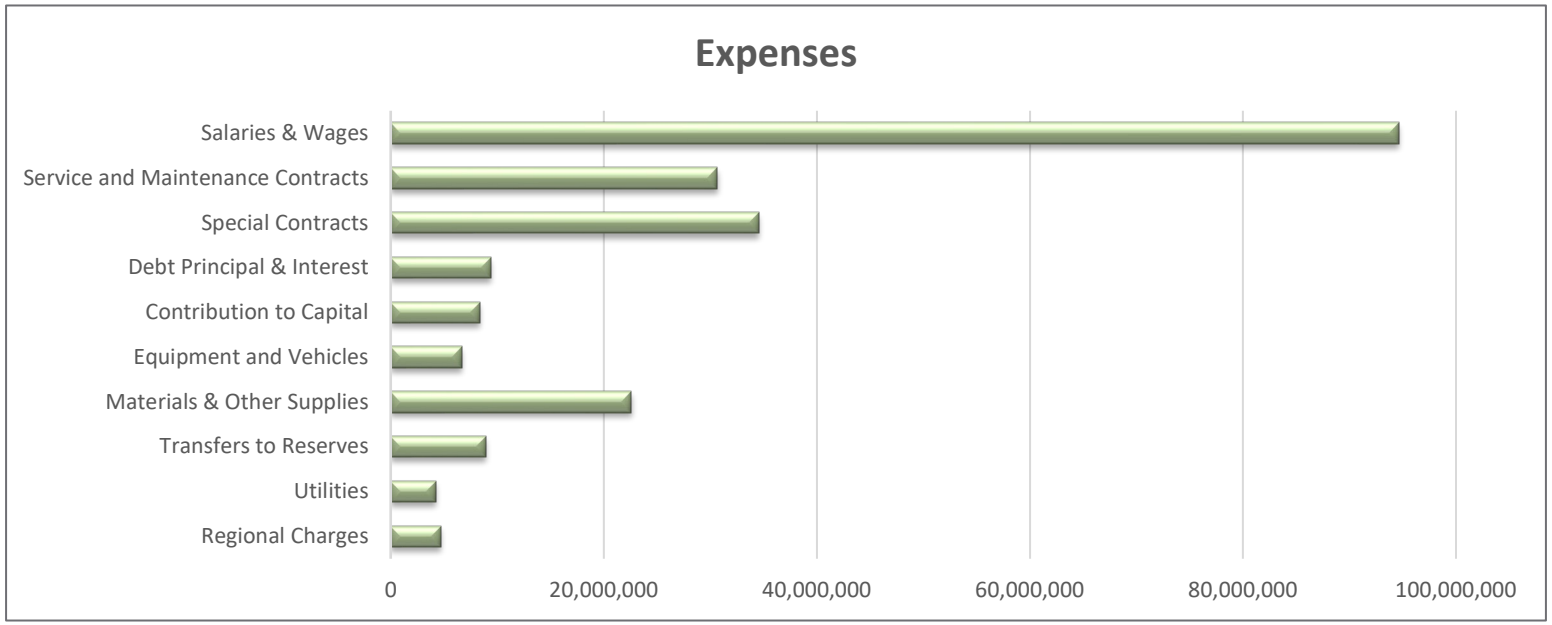
Revenue & Cost Drivers

Drivers	Examples
Property Tax Revenue from Growth	New Development
Other User Fees & Charges	Recreation, Development, Police, Fire, etc.
Salary & Wage Contracts	CUPE, IAFF, Steps and Increments
Special Contracts	RCMP, FVRL, ECOMM, Recycling
Regional District & Translink	Transportation and Stormwater
Maintenance Contracts	Mowing, Information Technology, etc.
Materials & Supplies	Maintaining sufficient inventories and providing supplies as needed.
Equipment & Vehicle	Internal and External Equipment Costs
Asset Management	Debt, Contributions to Capital, Transfers to Reserves and Surplus, Asset Maintenance

Revenue Categories for 2022
(Universal Services - excluding Property Taxes)



Cost Categories for 2022
(Universal Services)



2022 Budget…
Issues & Challenges…

2022 Budget Issues & Challenges

- Regional Costs
  (RCMP (retro adjustments still not finalized)
- Salary & Wage Contract settlements
  (IAFF expired in 2019; CUPE expired in 2020)
- Operating impact of Township Capital and Community Development
- Infrastructure Costs& Asset Management
  - Contribution to Capital
  - Transfers to Capital Reserves
- Recreation Centre Revenue – reopening continues
- Inflation- Canadian is currently 4.4% and BC is 3.8%

Additional Budget Context

- Included a growth rate of 1.5% - Actual growth rate for 2021 was 1.38%
- Assumed a portion of revenue from recreation facilities and programs will return
- Supply chain disruptions
- Adjustments have been implemented for items previously brought forward to reduce the budget

Regional Costs- RCMP

The general increase in the RCMP special contract from 2021 to 2022, after removing the 2021 annualization of the 4 members ($572,427) is **$2,566,472**.

The largest components of the RCMP contract are:

- Salaries
- Indirect Costs (Division Admin, Regular Member Pensions, Recruit Training)

Salaries

- August 2021, RCMP members ratified their first collective agreement which provides a salary increase of 23.7% over six years

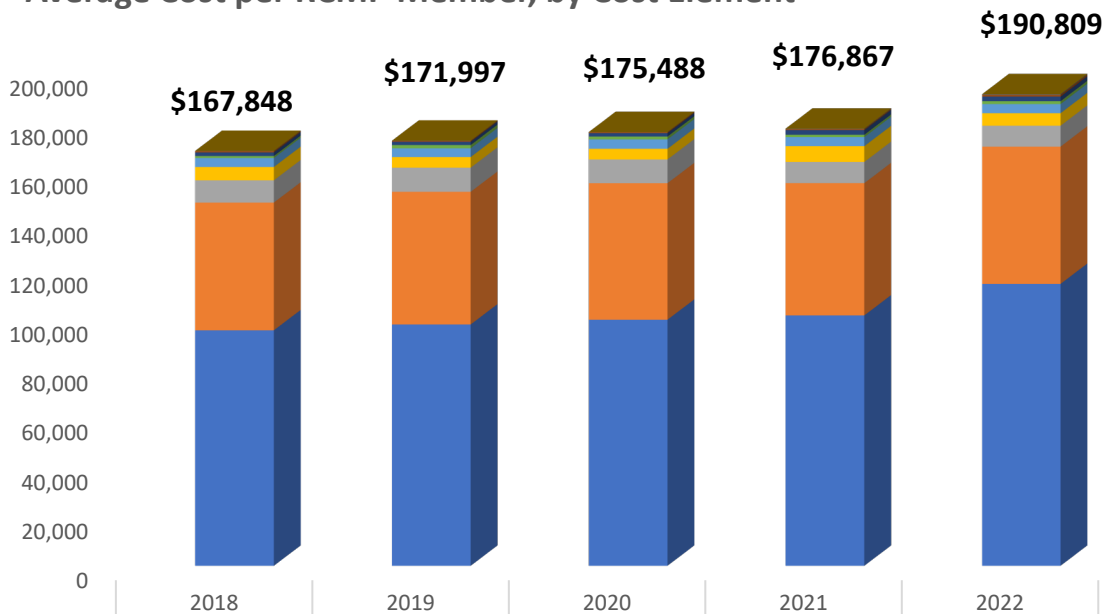
- The increase from 2021 to 2022 for salaries is approximately **$1,864,341**.

Indirect Costs – With the exception of Member Pension, all indirect costs are charged on a per FTE basis for members.

- A Member's pension is charged at 19.44% of pensionable salaries and would therefore increase the same as salaries. The increase in pension from 2021 to 2022 is approximately **$304,662.**

- Division Administration is the largest component of indirect costs and for 2022 is $29,366 per member, or approx. $4,658,950 in total. The increase is approx. 9% over 2021 or **$397,469**.

Average Cost per RCMP Member, by Cost Element



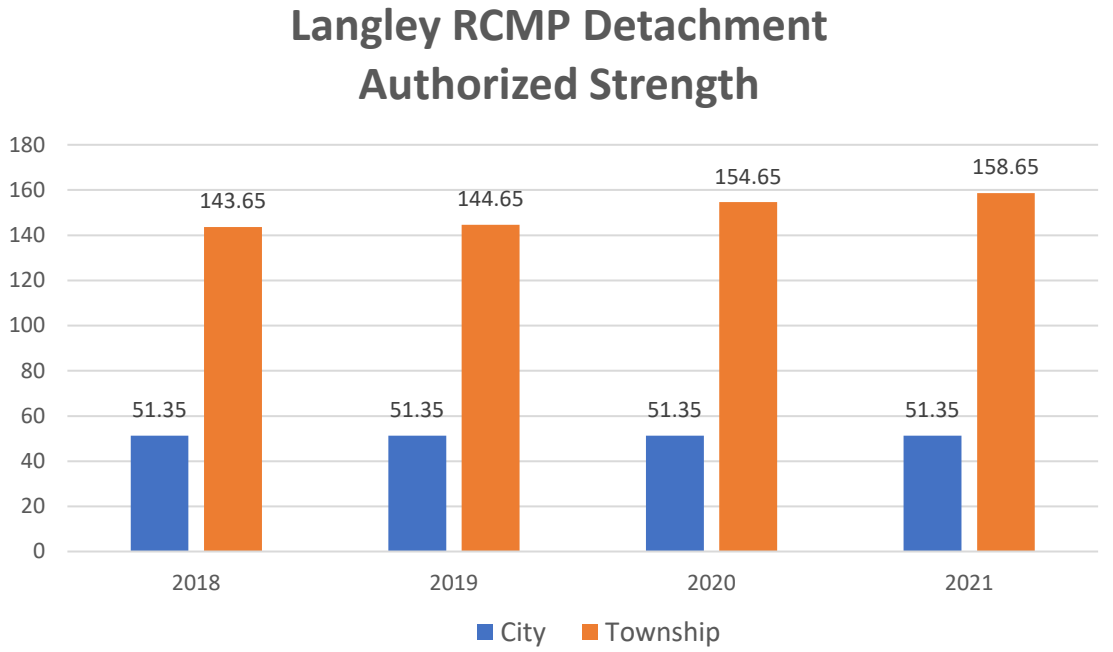
	2018	2019	2020	2021	2022
Information	12	24	25	24	25
Rentals	139	100	109	226	318
Other Subsidies & Payment	438	319	331	352	605
Purchased Repair & Maintenance	1,476	1,321	1,370	1,892	1,889
Transportation & Telecommunications	808	1,329	1,153	941	1,183
Utilities, Materials & Supplies	3,637	3,537	3,801	3,667	3,684
Mach & Equip for Asset Acquisitions	5,382	4,300	4,306	6,393	5,061
Professional & Special Services	9,006	9,761	9,600	8,560	8,450
Indirect Costs	51,665	53,666	55,231	53,515	55,537
Salaries	95,285	97,640	99,562	101,297	114,057

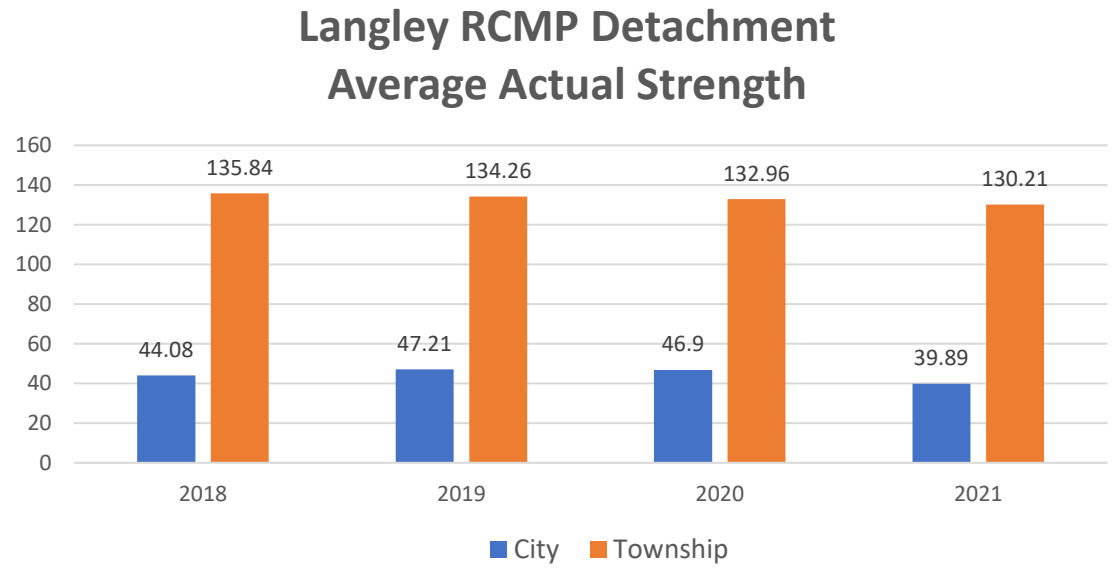
RCMP

'Authorized'

versus

'Average Actual Strength'





Operating Impact of **Township Capital** *In full dollars*

B.1

	TOTAL	Wages	Service Contracts	Equipment	Materials & Supplies	Training & Seminars	Electricity
Transportation	**308,540**	**228,234**	**34,811**	**21,135**	**21,982**	**1,009**	**1,369**
CP Rail Improvements: Smith Cres & Hwy 10	6,000	3,600	660	720	900	60	60
Road Widening: 202A 7900 Block to 80 Avenue	4,410	2,658	232	828	662	15	15
Road Widening: 208 Street - 84 to 76 Avenue	3,561	2,148	196	659	534	12	12
Multi-Use Path and Pedestrian Crossing: 216 St, 88 Ave to Telegraph Trail	2,300	1,426	253	276	345		
Public Spaces Waste Receptacles	22,000		22,000				
Pedestrian and Cycling Infrastructure: 96 Avenue Edal to Trattle	3,360	2,021	370	403	504	31	31
Road Widening: 56 Avenue; 21100 block to 213A Avenue	2,925	1,755	322	351	439	29	29
North Langley Cycling Connector: Phase 2	13,841	8,420	1,522	1,661	2,076	81	81
Road Widening: 216 Street - 88 Avenue to Telegraph Trail	9,750	5,880	523	1,820	1,463	32	32
Design & Construction: 82 Ave Widening from 207 St west to Yorkson Creek	14,000	8,416	660	2,720	2,100	52	52
Transportation Planning Master Plan Phase 3	140,000	140,000					
Signal Installation: Gloucester Way & 56 Avenue	6,000	3,600	660	660	900	60	120
Intersection Improvements: 56 Avenue at 240 Street	19,200	11,520	1,232	3,284	2,880	112	172
Road Widening: 202A 7700 block to 7900 block	16,854	10,176	1,744	2,032	2,528	127	247
Signal Installation: Glover Road and 96 Avenue	6,000	3,600	660	660	900	60	120
Intersection Improvements: 16 Avenue and 272 Street	13,119	7,882	1,003	2,034	1,968	86	146
Pedestrian Improvements: 72 Ave between 202 to 208 Streets	12,481	7,488	1,373	1,498	1,872	125	125
Multi-Use Path: 201 Street Connector	12,739	7,644	1,401	1,529	1,911	127	127
Stormwater	**50,000**	**-**	**50,000**	**-**	**-**	**-**	**-**
Drainage Improvements: Nathan Creek	50,000	0	50,000	0	0		
Parks Operations	**57,654**	**25,281**	**11,269**	**11,969**	**8,135**	**-**	**1,000**
DDA - Construction	4,125	1,856	619	825	825		
Aldergrove Rotary Park	10,151	4,568	1,523	2,030	2,030		
Street Tree Planting NRD	7,500	3,300	2,100	1,725	375		
Tree Planting Program	13,500	5,940	3,780	3,105	675		
Yorkson Community Park Development	8,876	3,994	1,332	1,775	1,775		
NE Latimer Neighbourhood Park	2,151	968	323	430	430		
Aldergrove Plaza	8,951	3,575	1,232	1,599	1,545		1,000
SW Yorkson Neighbourhood Park	2,400	1,080	360	480	480		
Facilities	**25,000**	**25,000**	**-**	**-**	**-**	**-**	**-**
WC Blair Recreation Centre: Facility Expansion	25,000	25,000					
Police	**7,200**	**-**	**-**	**7,200**	**-**	**-**	**-**
Admin Pool Vehicle	7,200			7,200			
	448,394	**278,515**	**96,080**	**40,304**	**30,117**	**1,009**	**2,369**

Operating Impact of **Contributed Assets** *In full dollars*

Neighbourhood	Development Description	UNIVERSAL SERVICES	Storm	Roads	Parks
Brookswood/Fernridge	TRIBUNE DEVELOPMENTS GP INC	62,886	3,413	50,873	8,600
Brookswood/Fernridge	CANFIELD	39,956	2,640	36,416	900
Northeast Gordon Estate	EAST GORDON DEVELOPMENTS LTD	43,436	499	34,112	8,825
Willowbrook East	SANDHILL DEVELOPMENTS LTD.	6,292	674	5,618	
Yorkson	WILLOUGHBY WALK/FOCUS	40,338	711	33,627	6,000
Latimer	VESTA PROPERTIES (LATIMER) LTD -	71,967	13,378	44,213	14,376
Latimer	VESTA PROPERTIES (LATIMER) LTD	203,481	8,548	146,408	48,525
Yorkson	WESMONT HOMES (YORKSON)/TOL	19,808	314	10,444	9,050
Walnut Grove	ANDREW/AUBE	291	141		150
Northwest Langley	RENO QUALITY HOMES LTD	3,143	385	2,758	
Southwest Langley	SUN SELECT	26,534	140	26,394	
Murrayville	LANSTONE HOMES (MURRAYVILLE)	9,879	248	3,781	5,850
Rural	MELLIS HOLDINGS LTD	2,485	46	2,439	
Rural	REDEKOP	1,194		1,194	
Rural	GUSE	4,972	251	4,316	405
Walnut Grove	LEBCAN DEVELOPMENTS INC	2,471		2,171	300
Aldergrove	MAHENDRU	1,141	100	741	300
Aldergrove	WICKRAMARATNE	1,887	79	1,808	
Gloucester	1178562 BC LTD/APLIN & MARTIN	1,134		1,134	
		543,295	**31,567**	**408,447**	**103,281**

Infrastructure Costs & Asset Management

Parks	• Contribution to Capital • Transfers to Reserves & Surplus • Debt Servicing • Asset Maintenance
Transportation	• Contribution to Capital • Transfers to Reserves & Surplus • Debt Servicing • Asset Maintenance
Stormwater	• Contribution to Capital • Transfers to Reserves & Surplus • Debt Servicing • Asset Maintenance
General Fund[1]	• Contribution to Capital • Transfers to Reserves & Surplus • Debt Servicing • Asset Maintenance

[1] General Fund includes Police, Fire, Facilities, Recreation & Culture, Information Technology and Corp Admin

Summary of Budget Changes

(by Cost & Revenue Categories)

Non-Discretionary Budget Requests

(brackets) = reduces pressure on taxes and user rates

NON DISCRETIONARY (in $000's)	%	Universal Services
Salary & Wages – Estimated Contract Provisions/Steps/Increments	1.48%	2,162
Salary & Wages – Programs	0.40%	582
Salary and Wages Subtotal	**1.88%**	**2,744**
Salary & Wages - Annualizations from 2021	**0.09%**	**129**
Salary & Wages - Fire Prevention Officer-New	**0.11%**	**162**
RCMP Annualizations from 2021 (4 Officers hired Oct 1/21)	0.39%	572
RCMP Contract- settlement	1.76%	2,566
Transfer from RCMP Reserve	-0.15%	(225)
RCMP Subtotal	**2.00%**	**2,914**
Increase in Building Permit Revenue	**-0.47%**	**(690)**
Increase in Development Revenue	**-0.54%**	**(782)**
Increase in Police City Recovery Revenue	**-0.10%**	**(150)**
Operating Impact of Township Capital ($448K) and Development	**0.68%**	**992**
Return of Recreation Revenue	**-1.89%**	**(2,750)**
CPO North Langley Facility Lease	**0.15%**	**224**
Recycling Contract Increase	**0.11%**	**160**
Insurance Premiums	**0.07%**	**100**
Other Service Contract Increases	**0.61%**	**884**
Other Revenue and Expense	**0.21%**	**304**
Road DCC Reimbursement	**0.34%**	**500**
Removal of One Time use of Prior Year Surplus from 2021	**0.33%**	**475**
Property Tax Shortfall for 2021- decrease in growth estimate	**0.53%**	**768**
Social Sustainability Strategy addition	**0.03%**	**50**
Property Tax Revenue from Growth (estimate 1.5%)	**-1.50%**	**(2,185)**
NON-DISCRETIONARY Base Budget Increase	**2.64%**	**3,848**
Property Tax Increase Required for BASE BUDGET		**2.64%**

In addition to salary/wages, position totals above include revenue, cell phones, training and memberships and vehicle rentals and 0ther expenditures if required.

Discretionary Budget Requests
OTHER DISCRETIONARY REQUESTS

(brackets) = reduces pressure on taxes and user rates

OTHER DISCRETIONARY REQUESTS (in $000's)	%	Universal Services
Corporate Energy Manager	0.09%	131
Firefighters (6 starting July 1, 2022)	0.19%	273
Freedom of Information Specialist	0.06%	80
Safety Coordinator	0.10%	139
Financial Analyst - Business Improvement and Internal	0.07%	102
IT Security Operations - Cybersecurity Contract	0.07%	99
Capital Infrastructure Replacement and Renewal Reserve	0.17%	250
Reduction of Contribution to Capital	-0.34%	(501)
	0.39%	572
Property Tax Increase Requested for Other Requests		**0.39%**

In addition to salary/wages, position totals above include revenue, cell phones, training and memberships and vehicle rentals and other expenditures if required.

DRAFT 2022 OPERATING BUDGET

(in $000's)	%	Universal Services
NON DISCRETIONARY BASE BUDGET CHANGES	2.64%	3,848
DISCRETIONARY REQUESTS - Other	0.39%	572
TOTAL	3.03%	

2022 One-Times
(Greater Than $50,000)

One-Time Project Descriptions	PYS[1]	Non Stat	Grants/ Other
Airfield Electrical Mapping	50,000		
Salmon River Drainage Improvement Study	50,000		
Salishan Place School Program Furniture and Equipment			85,000
Fort Langley Outdoor Amphitheatre and Indigenous Garden			55,000
Exhibition Development			96,800
Civic Facility Parkade Membrane Re-application	75,000		
George Preston Refrigeration System Review and Maintenance Manual Upgrade	50,000		
Develop Emergency Response Plan - Major Facilities	75,000		
Municipal Election	215,276		
Investment Agriculture Foundation	40,000		40,000
DCC Bylaw Review	50,000		
Agricultural Viability Study		59,656	
Strengthening Communities Services Program			2,350,000
Climate Action Strategy Building Energy Specialist (TFT)			50,000
Corporate Operating Contingency	150,000		
Repayment on Internal LAS Loan	331,000		
Human Resources Consulting	55,000		
Administrative Support	171,921		
Other Items (7 items)	110,000		73,470
Total	**1,423,197**	**59,656**	**2,750,270**

[1]One-Time Expenditure Budget contingent upon adequate prior year surplus funding availability

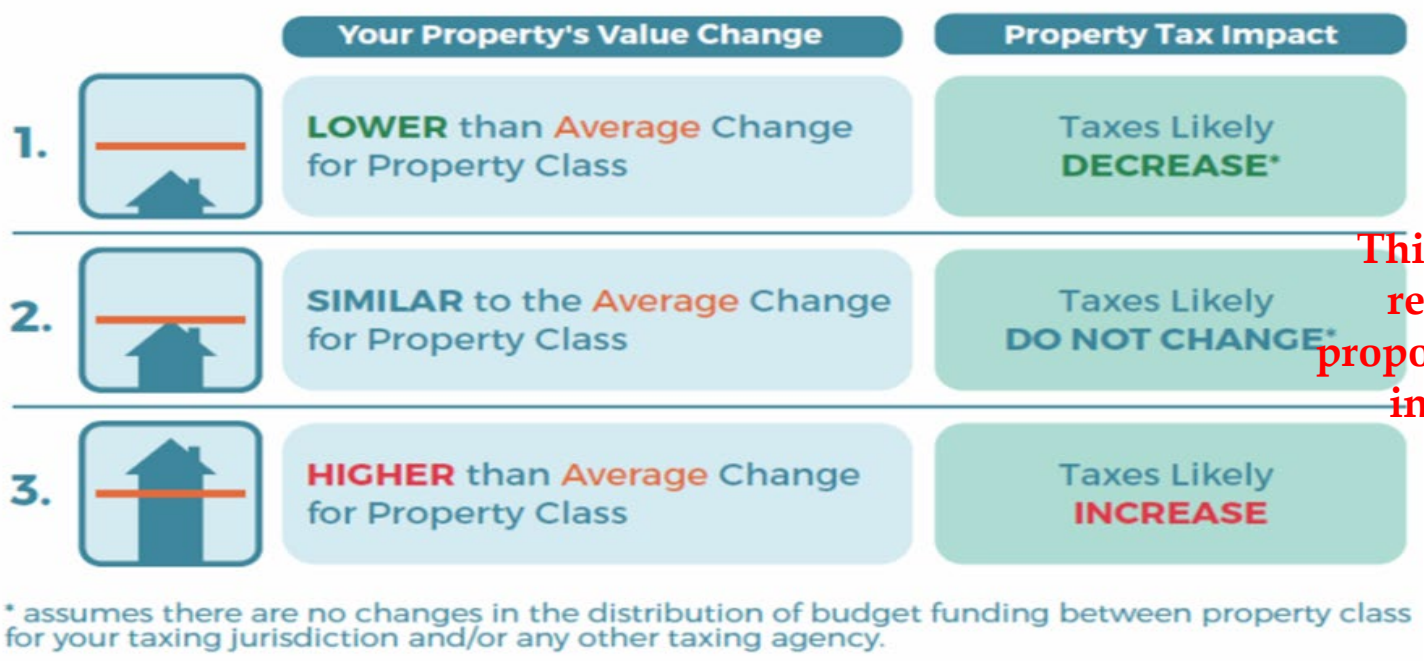
2022 LIBRARY LEVY

		Library Levy		%
Prior year library levy:		$5,583,891		
	Increase in FVRL contract	105,403	*	1.9%
	Establish Library Reserve Fund	250,000		4.5%
	Additional 2 months rent Brookswood library	4,940		0.1%
	Facilities Adjustment for utilities	(6,039)		-0.1%
2022 Library Levy:		$5,938,195		6.3%
	* Total Levy from FVRL is $4,702,792			
	• This is a separate levy on the tax statement			

Property Assessments

Current property assessments are up significantly in the Township

"Changes in property assessments do not automatically translate into a change in property taxes. How your assessment changes relative to the average change in your community is what may affect your property taxes"



This would result in proposed 3.03% increase

Source:
Lower Mainland 2022 Property Assessments in the Mail (bcassessment.ca)



Estimated Impact on a Representative House

(Municipal Statistics $1,029,974)

Property Tax	2021	Change	% Change	2022
Property Tax Increase (General $2,197, Library $84 = $2,281)	2,197.00	66.57	3.03%	2,263.57

704 - Taxes and Charges on a Representative House - 2021

Municipalities	Type	RD	House Value	School	General Municipal	Regional District	Hospital	BCA, MFA and Other	Total Res Variable Rate Taxes	Total Res Parcel Taxes	Total Res User Fees	Total Residential Property Taxes and Charges
New Westminster	C	GVR	1,174,085	1,490	3,322	69	0	352	**5,233**	0	3,470	**8,703**
North Vancouver -	D	GVR	1,703,097	1,741	3,108	95	0	511	**5,455**	0	1,827	**7,282**
North Vancouver -	C	GVR	1,547,793	1,582	2,880	88	0	464	**5,014**	0	1,215	**6,229**
Richmond	C	GVR	1,535,350	1,764	2,846	84	0	460	**5,154**	0	1,415	**6,569**
Delta	C	GVR	1,028,316	1,222	2,599	58	0	414	**4,293**	0	1,157	**5,450**
Burnaby	C	GVR	1,523,022	1,698	2,590	82	0	457	**4,827**	563	742	**6,132**
Abbotsford - C	C	FVR	784,933	1,137	2,491	72	97	32	**3,829**	0	787	**4,616**
Port Coquitlam	C	GVR	967,183	1,146	2,472	55	0	290	**3,963**	0	1,051	**5,014**
Mission	C	FVR	754,893	1,025	2,426	59	93	31	**3,634**	0	1,264	**4,898**
Nanaimo - C	C	NAN	544,227	872	2,390	504	115	22	**3,903**	0	993	**4,896**
Langley - D	D	GVR	1,029,974	1,270	2,281	57	0	309	**3,917**	0	1,407	**5,324**
Pitt Meadow s	C	GVR	784,843	1,048	2,269	48	0	235	**3,600**	0	1,158	**4,758**
Langley - C	C	GVR	878,124	1,082	2,220	50	0	263	**3,615**	0	1,186	**4,801**
Surrey	C	GVR	1,166,370	1,393	2,179	63	0	350	**3,985**	529	1,178	**5,692**
Chilliw ack	C	FVR	633,227	991	1,988	63	78	146	**3,266**	0	832	**4,098**
Nelson	C	CKO	518,696	1,025	1,798	736	115	21	**3,695**	15	1,265	**4,975**
North Cow ichan	D	COW	506,806	815	1,702	381	246	21	**3,165**	416	457	**4,038**
Langford	C	CAP	694,015	977	1,655	407	126	153	**3,318**	0	0	**3,318**
North Saanich	D	CAP	1,093,712	1,339	1,597	442	203	241	**3,822**	150	569	**4,541**
Duncan	C	COW	399,305	642	1,408	525	193	128	**2,896**	20	752	**3,668**



Estimated Impact on a Representative House

(Municipal Statistics $1,029,974)

Property Tax	2021	Change	% Change	2022
Utility User Pay Fees	1,407.00	27.86	1.98%	1,434.86

704 - Taxes and Charges on a Representative House - 2021

Municipalities	Type	RD	House Value	School	General Municipal	Regional District	Hospital	BCA, MFA and Other	Total Res Variable Rate Taxes	Total Res Parcel Taxes	Total Res User Fees	Total Residential Property Taxes and Charges
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Richmond	C	GVR	1,535,350	1,764	2,846	84	0	460	**5,154**	0	1,415	**6,569**
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Langford	C	CAP	694,015	977	1,655	407	126	153	**3,318**	0	0	**3,318**



Estimated Impact on a Representative House

(Municipal Statistics $1,029,974)

Property Tax / User Pay Utilities	2021	Change	% Change	2022
Property Tax Increase	2,197.00	66.57	3.03%	2,263.57
Library Levy	84.00	5.29	6.30%	89.29
Water	582.50	11.59	1.99%	594.09
Sanitary Sewer	494.50	16.27	3.29%	510.77
Solid Waste	330.00	0.00	0.00%	330.00
TOTAL	3,688.00	99.72	2.70%	3,787.72

Resolution:

That Council receive and refer the 2022 Universal Services Operating and Library Levy Budgets to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

Budget Timeline

Date	Action
July 12 and September 22	**Special Council Meetings to discuss budget**
December 20	Draft Budget Discussion at CPC
January 17	Draft Budget Presentation - Capital
January 24	Draft Budget Presentation – Universal and Utilities
February 7	Further Council discussion and if feasible initiate public input
March 7	Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd
March 28	Financial Plan Bylaw, Final
April 11	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd
April 25	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final
May 27	Property Tax and Utility User Fee Notices Mailed
July 4	Property Tax and Utility User Fee Due Date

Questions and Answers

Township of Langley
Est. 1873

M E M O R A N D U M

TO:	MAYOR AND COUNCIL	**DATE:**	JANUARY 24, 2022
FROM:	SANDRA RUFF DIRECTOR OF FINANCE	**FILE NO:**	1700-60
SUBJECT:	DRAFT 2022 OPERATING		

Please find attached, for Council consideration, preliminary budget information in support of an *Overview Presentation* scheduled for Monday, January 24, 2022.

The attached package includes:

User Pay Utilities:
- Summary of 2022 – 2026 Operating Schedule by Utility
- Non-Discretionary and Discretionary Requests

Universal Services:
- Summary of 2022 – 2026 Operating Schedules by Division
- Non-Discretionary and Discretionary Requests

USER PAY UTILITIES

User Pay Utilities include those municipal services that are paid for only by residents subscribing to the service. Township User Pay Utilities are Water, Sanitary Sewer and Solid Waste (garbage collection) services.

Water Utility

Greater Vancouver Water District (GVWD) Amending Agreement for Jericho Reservoir Phase II

In 2019, Report 18-102 authorized execution of an Amending Agreement with the Greater Vancouver Water District to provide a fixed cost and payment schedule for remaining works in the Langley-Surrey Water Supply Scheme. For 2022 (and the following year 2023), an incremental increase of $818,314 per year compounding in each year has been included in the Draft 2022 Water Utility budget. By 2023, the increases will result in a base budget of $4.1 million, in time to make the first of three agreed upon payments to GVWD and thereafter a payment in each of 2024 and 2025.

The amendment locks in the Township's obligation pursuant to a 1989 agreement to $12.275 million, to be paid in $4.1 million instalments in each of 2023, 2024, and 2025. The project is not scheduled to go to construction until approximately 2037. By agreeing to pay these amounts in advance, the Township eliminates the risk of cost escalations and potential overruns in 2037. The City of Surrey is a partner to this project and has also signed such an amending agreement.

Sewer Utility

Greater Vancouver Sewerage and Drainage District (GVS&DD) Liquid Waste

For 2022, the Greater Vancouver Sewerage and Drainage District anticipates an increase of $570,027 for the Township's share of Liquid Waste. The total GVS&DD budget for 2022 will increase from $9.8 million in 2021 to $10.3 million in 2022 (5.8%). This is comparable to the increase of 7.4% for 2021 over 2020. Significant increases are expected over the next 5 years to support existing and new infrastructure.

Solid Waste Utility

In 2022, there will be no user fee increases required in the Solid Waste (garbage collection) Utility.

UNIVERSAL SERVICES

Universal Services reflects local government provided services that are shared and paid for by all residents within the Township of Langley. Property taxes to cover these services are raised based on the general property assessment base. Universal Services includes Parks, Transportation, Stormwater, Protective Services (Fire and Police), Recreation and Culture, Facilities and General Government (Mayor and Council, Corporate Administration, Community Development, Finance, and Human Resources). Non-discretionary adjustments are either passed on to the Township by another level of government (i.e. RCMP, BC Hydro) and/or they are required to simply maintain existing service levels.

Base property tax changes, expressed as a percentage, reflects adjustments to cover projected salary and wage increases, contractual cost increases including the policing contract, integrated teams, service and maintenance contracts, utilities (gas, diesel, electricity, etc.), and the operating impact of capital and revenue adjustments.

Non-discretionary base budget increase for the preliminary draft 2022 Operating Budget can be broken down as follows:

NON DISCRETIONARY REQUESTS	%
Salary,Wages and Benefits	1.88%
Annualizations/Deferments	0.09%
New Fire staff	0.11%
Operating Impact of Capital	0.68%
RCMP Contract	2.00%
Service Contract Increases	0.94%
Property Tax Variances	0.53%
Increase Development and Building Permit Revenue	-1.01%
Return of Recreation Revenue	-1.89%
Other Revenue and Expenses	0.81%
Property Tax Revenue from Growth	-1.50%
	2.64%

Other Discretionary Requests:

The following additional requests are provided for Council consideration and discussion on January 24th.

OTHER DISCRETIONARY REQUESTS	%
Corporate Energy Manager	0.09%
Firefighters (6 starting July 1, 2022)	0.19%
Freedom of Information Specialist	0.06%
Safety Coordinator	0.10%
Financial Analyst - Business Improvement and Internal Controls	0.07%
IT Security Operations - Cybersecurity Contract	0.07%
Capital Infrastructure Replacement and Renewal Reserve	0.17%
Reduction of Contribution to Capital	-0.34%
	0.39%

Appendix A includes an orientation of the color-coding used in the budget package.

Sincerely,

Sandra Ruff

Director of Finance

TABLE OF CONTENTS

	Page #
OPERATING BUDGETS	
User Pay Utilities	**7**
Water	9-12
Sanitary Sewer	13-15
Solid Waste	17-18
Universal Services	**19-20**
Parks	21-27
Transportation	29-39
Stormwater	41-47
Fire	49-51
Police	53-55
Recreation	57-58
Arts, Culture & Community Services	59-61
Facilities	63-66
General Government (Part of Universal Services)	**67**
Corporate Administration	69-72
Human Resources	73-75
Finance	77-79
Community Development	81-82
Fiscal/Other	83-85

Appendix A

Budget Package Color-Coding Orientation

When a row within the summary is highlighted **Green**, it means it is offset by an equal and opposite item elsewhere on the summary. These items do not impact property taxes or user rates.

Township of Langley FIVE YEAR OPERATING PLAN CORPORATE ADMINISTRATION - NON-DISCRETIONARY ADJUSTMENTS					
	20XX	20XX	20XX	20XX	20XX
GOVERNMENT GRANTS					
- Hotel Tax - Provincial	(45,000)				
MUNICIPAL GRANTS					
- Hotel Tax - Municipal	45,000				

When rows within the summary are highlighted **Brown**, it means they are offset across the Township as a whole. If the offset crosses between a Universal Services tax supported division and a User Pay Utility, there will be an impact to revenue requirements in both.

Township of Langley FIVE YEAR OPERATING PLAN PARKS DESIGN & DEVELOPMENT - NON-DISCRETIONARY ADJUSTMENTS					
	20XX	20XX	20XX	20XX	20XX
INTERNAL CHARGES & RECOVERIES					
- Administrative Overhead	13,986	847	(1,603)	(17,347)	20,286

When a row within the summary is highlighted **Blue**, it means it is a position that is being annualized from the previous year. These items do impact property taxes.

Township of Langley FIVE YEAR OPERATING PLAN CORPORATE ADMINISTRATION - NON-DISCRETIONARY ADJUSTMENTS					
	20XX	20XX	20XX	20XX	20XX
SALARY, WAGES & BENEFITS					
- Digital Media Specialist (6 months) (Annualize 2021 addition)	39,916				

When a row within the summary is highlighted **Pink**, it means it is an Operating Budget Impact (OBI) of Capital Construction or a Development constructed asset turned over to the Township for operations and maintenance. During the budget presentation, a summary of OBI projects will be provided and included in the presentation attached.

Township of Langley FIVE YEAR OPERATING PLAN PARK OPERATIONS - NON-DISCRETIONARY ADJUSTMENTS					
	20XX	20XX	20XX	20XX	20XX
MATERIALS & SUPPLIES					
- Operating Impact from Development Capital Works	16,011				
- Operating Impact from ToL Capital Construction	8,135				

TOWNSHIP OF LANGLEY
2022 OPERATING BUDGET SUMMARY
USER PAY UTILITIES

	Water	Sewer	Solid Waste
RATES REVENUE			
Utility Levies	(26,746,209)	(20,225,599)	(8,476,029)
Estimated New Growth	(534,924)	(404,512)	(226,310)
Utility Levy increase	(531,611)	(665,959)	-
	(27,812,745)	(21,296,070)	(8,702,339)
NON-RATES REVENUE			
Service Cost Sharing	-	-	(8,000)
Sales of Services	(1,187,380)	(682,697)	(35,000)
Investment Income	(85,000)	(65,000)	(20,000)
Other Revenue	-	-	(3,522)
Debt Repayment Contributions	(573,632)	-	-
Transfer from Own Funds	(366,448)	-	-
External Unidentified Revenue	(150,000)	(150,000)	(150,000)
Total Revenue	**(30,175,205)**	**(22,193,767)**	**(8,918,861)**
EXPENSE			
Salaries, Wages & Benefits	5,484,304	3,382,641	783,086
Service and Maintenance Contracts	1,628,172	1,157,695	6,994,924
Consulting and Professional Services	31,964	28,476	20,000
Regional Charges/Recoveries	8,432,822	10,705,460	-
Fuel	5,100	6,652	-
Equipment and Vehicle Rental	800,987	382,015	13,903
Communication and Technology	86,496	29,312	1,460
Insurance	15,052	15,057	200
Materials and Supplies	601,223	342,927	80,934
Utility User Fees	761,077	174,839	-
Debt Principal and Interest	2,644,498	421,275	-
Internal Charges & Recoveries	1,597,177	1,147,096	498,722
Transfer to Own Funds	6,899,088	3,846,407	279,212
Contribution to Capital	781,034	243,396	50,000
External Unidentified	150,000	150,000	150,000
Other Supplies and Expense	256,211	160,519	46,420
Total Expense	**30,175,205**	**22,193,767**	**8,918,861**
Budget Shortfall/(Surplus)	**-**	**-**	**-**
Estimated New Growth Rate	**2.00%**	**2.00%**	**2.67%**
Tax rate increase	**1.99%**	**3.29%**	**0.00%**

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TOWNSHIP OF LANGLEY
WATER UTILITY
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	Budget	Change	Budget	Change	Budget	Change	Budget	Change	Budget
RATES REVENUE											
Utility Levies		(762,747)	(26,746,209)	-	(27,812,745)	-	(29,233,401)		(30,567,255)	-	(32,320,729)
Estimated New Growth		(534,924)	(534,924)	(556,255)	(556,255)	(584,668)	(584,668)	(611,345)	(611,345)	(646,415)	(646,415)
Utility Levy increase		(531,611)	(531,611)	(864,401)	(864,401)	(749,187)	(749,187)	(1,142,129)	(1,142,129)	(897,662)	(897,662)
	(25,983,462)	(1,829,283)	(27,812,745)	(1,420,656)	(29,233,401)	(1,333,855)	(30,567,255)	(1,753,474)	(32,320,729)	(1,544,076)	(33,864,805)
NON-RATES REVENUE											
Sales of Services	(1,150,180)	(37,200)	(1,187,380)	-	(1,187,380)	-	(1,187,380)	-	(1,187,380)	-	(1,187,380)
Investment Income	(85,000)	-	(85,000)	-	(85,000)	-	(85,000)	-	(85,000)	-	(85,000)
Debt Repayment Contributions	(492,611)	(81,021)	(573,632)	(18,228)	(591,860)	(18,639)	(610,499)	(19,226)	(629,725)	(19,830)	(649,555)
Transfer from Own Funds	(366,448)	-	(366,448)	(4,091,570)	(4,458,018)	-	(4,458,018)	-	(4,458,018)	4,091,570	(366,448)
External Unidentified Revenue	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
TOTAL REVENUE	**(28,227,701)**	**(1,947,504)**	**(30,175,205)**	**(5,530,454)**	**(35,705,659)**	**(1,352,494)**	**(37,058,152)**	**(1,772,700)**	**(38,830,852)**	**2,527,664**	**(36,303,188)**
EXPENSE											
Salaries, Wages & Benefits	5,170,414	313,890	5,484,304	83,962	5,568,266	74,485	5,642,751	37,500	5,680,251	7,500	5,687,751
Service and Maintenance Contracts	1,546,608	81,564	1,628,172	47,460	1,675,632	45,181	1,720,813	36,237	1,757,050	35,242	1,792,292
Consulting and Professional Services	31,964	-	31,964	-	31,964	-	31,964	-	31,964	-	31,964
Regional Charges/Recoveries	8,121,446	311,376	8,432,822	4,616,473	13,049,295	718,951	13,768,246	1,506,281	15,274,527	(2,858,452)	12,416,075
Fuel	5,100	-	5,100	-	5,100	-	5,100	-	5,100	-	5,100
Equipment and Vehicle Rental	719,085	81,902	800,987	38,091	839,078	13,164	852,242	12,796	865,038	13,032	878,070
Communication and Technology	68,044	18,452	86,496	66	86,562	75	86,637	75	86,712	50	86,762
Insurance	15,052	-	15,052	-	15,052	-	15,052	-	15,052	-	15,052
Materials and Supplies	586,995	14,228	601,223	39,977	641,200	11,931	653,131	-	653,131	-	653,131
Utility User Fees	645,369	115,708	761,077	13,415	774,492	18,055	792,547	13,306	805,853	13,574	819,427
Debt Principal and Interest	2,644,498	-	2,644,498	-	2,644,498	-	2,644,498	-	2,644,498	-	2,644,498
Internal Charges & Recoveries	1,592,014	5,163	1,597,177	138,892	1,736,069	350,370	2,086,439	60,534	2,146,973	108,538	2,255,511
Transfer to Own Funds	6,031,616	867,472	6,899,088	418,314	7,317,402	(26,353)	7,291,049	(43,738)	7,247,311	-	7,247,311
Contribution to Capital	781,034	-	781,034	-	781,034	-	781,034	-	781,034	-	781,034
External Unidentified	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	150,000
Other Supplies and Expense	118,462	137,749	256,211	133,804	390,015	146,635	536,649	149,709	686,358	152,852	839,210
TOTAL EXPENSE	**28,227,701**	**1,947,504**	**30,175,205**	**5,530,454**	**35,705,659**	**1,352,494**	**37,058,152**	**1,772,700**	**38,830,852**	**(2,527,664)**	**36,303,188**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Estimated New Growth Rate	**2.00%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
User Rate Increase	**1.99%**	**3.11%**	**2.56%**	**3.74%**	**2.78%**
Approximate value of a 1% Utility Increase	**267,500**	**278,100**	**292,300**	**305,700**	**323,200**

Township of Langley
FIVE YEAR OPERATING PLAN
WATER UTILITY - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Rates)					
SALES OF SERVICES					
- Secondary Suite Program	(48,200)				
- Water Restriction Permits	(2,000)				
- Revenue from 10% Tax Penalty for Water Users	(20,000)				
- Water Meter Special Read Fees	(2,000)				
- Remove Water On/Off Fee (During Business Hrs)	30,000				
- Remove Water On/Off Fee (After Business Hrs)	5,000				
- Recoverable Work Revenue					
SALES OF SERVICES	**(37,200)**	**-**	**-**	**-**	**-**
DEBT REPAYMENT CONTRIBUTIONS					
- Jericho Reservoir - Phase I - Repayment from DCCs (Fund 90)	203,282	(9,114)	(9,401)	(9,697)	(10,002)
- Jericho Reservoir - Phase I - Repayment from DCCs (Fund 88)	(284,303)	(9,114)	(9,238)	(9,529)	(9,828)
DEBT REPAYMENT CONTRIBUTIONS	**(81,021)**	**(18,228)**	**(18,639)**	**(19,226)**	**(19,830)**
TRANSFER FROM OWN FUNDS					
- Jericho Reservoir - Phase II - Prepayment Agreement		(4,091,570)			4,091,570
TRANSFER FROM OWN FUNDS	**-**	**(4,091,570)**	**-**	**-**	**4,091,570**
REVENUE ADJUSTMENTS	**(118,221)**	**(4,109,798)**	**(18,639)**	**(19,226)**	**4,071,740**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	22,856				
- Remove Water On/Off Fee (During Business Hrs)	15,379				
- Remove Water On/Off Fee (After Business Hrs)	14,418				
- Utilities Auxiliary Technical Staff	28,835	30,000	30,000	30,000	
- Asset Management Staff Backfill	4,806	7,500	7,500	7,500	7,500
- Operating Impact from Development Capital Works	16,614				
- Operating Impact from ToL Capital Construction	160,882				
SALARY, WAGES & BENEFITS	**263,790**	**37,500**	**37,500**	**37,500**	**7,500**
SERVICE AND MAINTENANCE CONTRACTS					
- Mowing Contract	224	228	233	237	242
- Corrosive Investigation Program	1,000	1,000	1,000	1,000	-
- Asset Management Plans	10,000	15,000	15,000	15,000	15,000
- Condition Assessment Program - CAS (GE-7)	15,000	20,000	20,000	20,000	20,000
- Grant Management Process	15,000				
- Operating Impact from Development Capital Works	4,236				
- Operating Impact from ToL Capital Construction	36,104				
SERVICE AND MAINTENANCE CONTRACTS	**81,564**	**36,228**	**36,233**	**36,237**	**35,242**
REGIONAL DISTRICT CHARGES					
- Water Purchases	311,376	524,903	718,951	1,506,281	1,233,118
- Jericho Reservoir - Phase II - Prepayment Agreement		4,091,570			(4,091,570)
REGIONAL DISTRICT CHARGES	**311,376**	**4,616,473**	**718,951**	**1,506,281**	**(2,858,452)**
EQUIPMENT & VEHICLE RENTALS					
- Vehicle & Equipment Monthly Unit Rental	2,823	2,194	2,237	2,282	2,326
- Vehicle & Equipment Hourly Unit Rental	10,425	8,099	8,263	8,424	8,596
- Equipment and Vehicle Rental - External (Hired)	2,027	2,049	2,067	2,090	2,110
- Offset Resident Water On/Off Fee (During Business Hrs)	9,000				
- Offset Resident Water On/Off Fee (After Business Hrs)	4,000				
- Maintenance of Right of Way Easements		25,000			
- Operating Impact from Development Capital Works	283				
- Operating Impact from ToL Capital Construction	53,344				
EQUIPMENT & VEHICLE RENTALS	**81,902**	**37,342**	**12,567**	**12,796**	**13,032**
COMMUNICATION AND TECHNOLOGY					
- Metro Vancouver Geospatial		66	75	75	50
- Operating Impact from ToL Capital Construction	18,452				
COMMUNICATION AND TECHNOLOGY	**18,452**	**66**	**75**	**75**	**50**
MATERIALS & SUPPLIES					
- Global Cost Increase for Construction Materials		25,000			
- Operating Impact from Development Capital Works	5,647				
- Operating Impact from ToL Capital Construction	8,581				
MATERIALS & SUPPLIES	**14,228**	**25,000**	**-**	**-**	**-**
UTILITY USER FEES					
- Electricity		12,614	17,369	13,214	13,479
- Natural Gas	163	87	89	92	95
- Operating Impact from Development Capital Works	282				
- Operating Impact from ToL Capital Construction (Electricity)	108,282				
- Operating Impact from ToL Capital Construction (Natural Gas)	6,981				
UTILITY USER FEES	**115,708**	**12,701**	**17,458**	**13,306**	**13,574**
INTERNAL CHARGES & RECOVERIES					
- Administrative Overhead	6,127	138,892	350,370	60,534	108,538
- Small Equipment Replacement Contribution	(964)				
INTERNAL CHARGES & RECOVERIES	**5,163**	**138,892**	**350,370**	**60,534**	**108,538**
TRANSFER TO RESERVES					
- Jericho Reservoir - Phase II - Prepayment Agreement	818,314	818,314			
- Jericho Reservoir - Phase I - Principal Payment from DCCs (Fund 90)	(203,282)	9,114	9,401	9,697	10,002
- Jericho Reservoir - Phase I - Interest from User Fees (Fund 90)	(168,290)	(9,114)	(9,401)	(9,697)	(10,002)
- 80 Ave Extension (WTR1081) - Principal - DEBTINTL-107	26,659	2,036	(24,254)	(42,402)	
- 80 Ave Extension (WTR1081) - Interest - DEBTINTL-107	(26,659)	(2,036)	(2,099)	(1,336)	
- Jericho Reservoir - Phase I - Principal Payment from DCCs (Fund 88)	284,303	8,955	9,238	9,529	9,828
- Jericho Reservoir - Phase I - Interest from User Fees (Fund 88)	244,344	(8,955)	(9,238)	(9,529)	(9,828)
- Reduction in Transfer to Reserve	(107,917)	(400,000)			
TRANSFER TO RESERVES	**867,472**	**418,314**	**(26,353)**	**(43,738)**	**-**
OTHER SUPPLIES AND EXPENSES					

Township of Langley
FIVE YEAR OPERATING PLAN
WATER UTILITY - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Operating Impact from Development Capital Works	282				
- Operating Impact from ToL Capital Construction	80				
OTHER SUPPLIES AND EXPENSES	**362**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**135,363**	**130,062**	**142,245**	**145,840**	**148,906**
TOTAL EXPENSE ADJUSTMENTS	**1,895,380**	**5,452,578**	**1,289,046**	**1,768,831**	**(2,531,610)**
TOTAL NET NON-DISCRETIONARY ADJUSTMENTS	**1,777,159**	**1,342,780**	**1,270,407**	**1,749,605**	**1,540,130**

Township of Langley
FIVE YEAR OPERATING PLAN
WATER UTILITY - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Rates)					
EXPENSE					
SALARY, WAGES & BENEFITS					
- Engineering Technologist II (50% Share)	50,100				
- Operating Impact from ToL Capital Construction		46,462	36,985		
SALARY, WAGES & BENEFITS	**50,100**	**46,462**	**36,985**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Operating Impact from ToL Capital Construction		11,232	8,948		
SERVICE AND MAINTENANCE CONTRACTS	**-**	**11,232**	**8,948**	**-**	**-**
EQUIPMENT & VEHICLE RENTALS					
- Operating Impact from ToL Capital Construction		749	597		
EQUIPMENT & VEHICLE RENTALS	**-**	**749**	**597**	**-**	**-**
MATERIALS & SUPPLIES					
- Operating Impact from ToL Capital Construction		14,977	11,931		
MATERIALS & SUPPLIES	**-**	**14,977**	**11,931**	**-**	**-**
UTILITY USER FEES					
- Operating Impact from ToL Capital Construction		714	597		
UTILITY USER FEES	**-**	**714**	**597**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Operating Impact from ToL Capital Construction		749	597		
OTHER SUPPLIES AND EXPENSES	**-**	**749**	**597**	**-**	**-**
FISCAL SERVICES	**2,024**	**2,993**	**3,793**	**3,869**	**3,946**
TOTAL EXPENSE ADJUSTMENTS	**52,124**	**77,876**	**63,448**	**3,869**	**3,946**
TOTAL NET DISCRETIONARY ADJUSTMENTS	**52,124**	**77,876**	**63,448**	**3,869**	**3,946**

TOWNSHIP OF LANGLEY
SEWER UTILITY
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 Budget	2023 Change	2023 Budget	2024 Change	2024 Budget	2025 Change	2025 Budget	2026 Change	2026 Budget
RATES REVENUE											
Utility Levies		(572,956)	(20,225,599)	-	(21,296,070)	-	(23,060,967)	-	(25,017,810)	-	(27,933,770)
Estimated New Growth		(404,512)	(404,512)	(425,921)	(425,921)	(461,219)	(461,219)	(500,356)	(500,356)	(558,675)	(558,675)
Utility Levy increase		(665,959)	(665,959)	(1,338,976)	(1,338,976)	(1,495,623)	(1,495,623)	(2,415,604)	(2,415,604)	(4,921,759)	(4,921,759)
	(19,652,643)	(1,643,427)	(21,296,070)	(1,764,897)	(23,060,967)	(1,956,842)	(25,017,810)	(2,915,960)	(27,933,770)	(5,480,434)	(33,414,204)
NON-RATES REVENUE											
Sales of Services	(442,697)	(240,000)	(682,697)	-	(682,697)	-	(682,697)	-	(682,697)	-	(682,697)
Investment Income	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)
External Unidentified Revenue	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
TOTAL REVENUE	**(20,310,340)**	**(1,883,427)**	**(22,193,767)**	**(1,764,897)**	**(23,958,664)**	**(1,956,842)**	**(25,915,507)**	**(2,915,960)**	**(28,831,467)**	**(5,480,434)**	**(34,311,901)**
EXPENSE											
Salaries, Wages & Benefits	3,244,797	137,844	3,382,641	17,677	3,400,318	7,500	3,407,818	7,500	3,415,318	7,500	3,422,818
Service and Maintenance Contracts	1,071,951	85,744	1,157,695	60,069	1,217,764	60,000	1,277,764	35,000	1,312,764	35,000	1,347,764
Consulting and Professional Services	28,476	-	28,476	-	28,476	-	28,476	-	28,476	-	28,476
Regional Charges/Recoveries	10,124,801	580,659	10,705,460	1,996,292	12,701,752	2,171,800	14,873,552	2,670,129	17,543,681	5,171,692	22,715,373
Fuel	6,652	-	6,652	-	6,652	-	6,652	-	6,652	-	6,652
Equipment and Vehicle Rental	337,505	44,510	382,015	8,030	390,045	5,624	395,669	5,726	401,395	5,830	407,225
Communication and Technology	29,312	-	29,312	66	29,378	75	29,453	75	29,528	50	29,578
Insurance	15,057	-	15,057	-	15,057	-	15,057	-	15,057	-	15,057
Materials and Supplies	326,898	16,029	342,927	2,545	345,472	-	345,472	-	345,472	-	345,472
Utility User Fees	173,937	902	174,839	3,479	178,318	4,790	183,108	3,644	186,752	3,717	190,469
Debt Principal and Interest	421,275	-	421,275	-	421,275	-	421,275	-	421,275	-	421,275
Internal Charges & Recoveries	1,176,007	(28,911)	1,147,096	78,363	1,225,459	99,657	1,325,116	102,450	1,427,566	163,230	1,590,796
Transfer to Own Funds	2,882,207	964,200	3,846,407	(482,100)	3,364,307	(482,100)	2,882,207	-	2,882,207	-	2,882,207
Contribution to Capital	243,396	-	243,396	-	243,396	-	243,396	-	243,396	-	243,396
External Unidentified	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	150,000
Other Supplies and Expense	78,069	82,450	160,519	80,476	240,995	89,496	330,492	91,436	421,928	93,415	515,343
TOTAL EXPENSE	**20,310,340**	**1,883,427**	**22,193,767**	**1,764,897**	**23,958,664**	**1,956,842**	**25,915,507**	**2,915,960**	**28,831,467**	**5,480,434**	**34,311,901**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Estimated New Growth Rate	**2.00%**	**2.00%**	**2.00%**	**2.00%**	**2.00%**
User Rate Increase	**3.29%**	**6.29%**	**6.49%**	**9.66%**	**17.62%**
Approximate value of a 1% Utility Increase	**202,300**	**213,000**	**230,600**	**250,200**	**279,300**

Township of Langley
FIVE YEAR OPERATING PLAN
SEWER UTILITY - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Rates)					
SALES OF SERVICES					
- Revenue from 10% Tax Penalty for Sewer Users	(10,000)				
- Secondary Suite Program	(30,000)				
- Revenue from Pro-Rated New Construction Fees	(200,000)				
SALES OF SERVICES	**(240,000)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(240,000)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	23,116				
- Maintenance of Right of Way Easements	9,612	10,000			
- Asset Management Staff Backfill	4,806	7,500	7,500	7,500	7,500
- Operating Impact from Development Capital Works	8,539				
- Operating Impact from ToL Capital Construction	41,671				
SALARY, WAGES & BENEFITS	**87,744**	**17,500**	**7,500**	**7,500**	**7,500**
SERVICE AND MAINTENANCE CONTRACTS					
- Measurement of Inflow and Infiltration	25,000	25,000	25,000		
- Condition Assessment Program - CAS (GE-7)	15,000	20,000	20,000	20,000	20,000
- Asset Management Plans	10,000	15,000	15,000	15,000	15,000
- Grant Management Process	15,000				
- Operating Impact from Development Capital Works	3,491				
- Operating Impact from ToL Capital Construction	17,253				
SERVICE AND MAINTENANCE CONTRACTS	**85,744**	**60,000**	**60,000**	**35,000**	**35,000**
REGIONAL DISTRICT CHARGES					
- Greater Vancouver Sewer and Drainage District Levy	570,027	1,996,292	2,171,800	2,670,129	5,171,692
- City of Langley Annual Sewer Agreement	10,632				
REGIONAL DISTRICT CHARGES	**580,659**	**1,996,292**	**2,171,800**	**2,670,129**	**5,171,692**
EQUIPMENT & VEHICLE RENTALS					
- Vehicle & Equipment Monthly Unit Rental	1,269	986	1,006	1,026	1,046
- Vehicle & Equipment Hourly Unit Rental	4,265	3,315	3,381	3,447	3,521
- Equipment and Vehicle Rental - External (Hired)	1,214	1,226	1,237	1,253	1,263
- Maintenance of Right of Way Easements	2,500	2,500			
- Operating Impact from Development Capital Works	152				
- Operating Impact from ToL Capital Construction	35,110				
EQUIPMENT & VEHICLE RENTALS	**44,510**	**8,027**	**5,624**	**5,726**	**5,830**
COMMUNICATION AND TECHNOLOGY					
- Metro Vancouver Geospatial		66	75	75	50
COMMUNICATION AND TECHNOLOGY	**-**	**66**	**75**	**75**	**50**
MATERIALS & SUPPLIES					
- Maintenance of Right of Way Easements	2,500	2,500			
- Operating Impact from Development Capital Works	2,277				
- Operating Impact from ToL Capital Construction	11,252				
MATERIALS & SUPPLIES	**16,029**	**2,500**	**-**	**-**	**-**
UTILITY USER FEES					
- Electricity		3,479	4,790	3,644	3,717
- Operating Impact from Development Capital Works	152				
- Operating Impact from ToL Capital Construction	750				
UTILITY USER FEES	**902**	**3,479**	**4,790**	**3,644**	**3,717**
INTERNAL CHARGES & RECOVERIES					
- Small Equipment Replacement Contribution	(964)				
- Administrative Overhead	(27,947)	78,363	99,657	102,450	163,230
INTERNAL CHARGES & RECOVERIES	**(28,911)**	**78,363**	**99,657**	**102,450**	**163,230**
TRANSFER TO RESERVES					
- Transfer to Sewer Capital Works Reserve	964,200	(482,100)	(482,100)		
TRANSFER TO RESERVES	**964,200**	**(482,100)**	**(482,100)**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Operating Impact from Development Capital Works	152				
- Operating Impact from ToL Capital Construction	750				
OTHER SUPPLIES AND EXPENSES	**902**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**79,524**	**78,402**	**87,387**	**89,285**	**91,221**
TOTAL EXPENSE ADJUSTMENTS	**1,831,303**	**1,762,529**	**1,954,733**	**2,913,809**	**5,478,240**
TOTAL NET NON-DISCRETIONARY ADJUSTMENTS	**1,591,303**	**1,762,529**	**1,954,733**	**2,913,809**	**5,478,240**

Township of Langley
FIVE YEAR OPERATING PLAN
SEWER - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Rates)					
EXPENSE					
SALARY, WAGES & BENEFITS					
- Engineering Technologist II (50% Share)	50,100				
- Operating Impact from ToL Capital Construction		177			
SALARY, WAGES & BENEFITS	**50,100**	**177**	**-**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Operating Impact from ToL Capital Construction		69			
SERVICE AND MAINTENANCE CONTRACTS	**-**	**69**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTALS					
- Operating Impact from ToL Capital Construction		3			
EQUIPMENT & VEHICLE RENTALS	**-**	**3**	**-**	**-**	**-**
MATERIALS & SUPPLIES					
- Operating Impact from ToL Capital Construction		45			
MATERIALS & SUPPLIES	**-**	**45**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Operating Impact from ToL Capital Construction		6			
OTHER SUPPLIES AND EXPENSES	**-**	**6**	**-**	**-**	**-**
FISCAL SERVICES	**2,024**	**2,068**	**2,109**	**2,151**	**2,194**
TOTAL EXPENSE ADJUSTMENTS	**52,124**	**2,368**	**2,109**	**2,151**	**2,194**
TOTAL NET DISCRETIONARY ADJUSTMENTS	**52,124**	**2,368**	**2,109**	**2,151**	**2,194**

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TOWNSHIP OF LANGLEY
SOLID WASTE UTILITY
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Changes	Budget	Changes	Budget	Changes	Budget	Changes	Budget	Changes	Budget
RATES REVENUE											
Utility Levies		95,368	(8,476,029)		(8,702,339)		(9,088,524)		(9,495,088)		(9,940,636)
Estimated New Growth		(226,310)	(226,310)	(137,940)	(137,940)	(137,940)	(137,940)	(137,940)	(137,940)	(137,940)	(137,940)
Utility Levy increase	-	-	-	(248,245)	(248,245)	(268,624)	(268,624)	(307,607)	(307,607)	(162,004)	(162,004)
	(8,571,397)	(130,942)	(8,702,339)	(386,185)	(9,088,524)	(406,564)	(9,495,088)	(445,547)	(9,940,636)	(299,944)	(10,240,580)
NON-RATES REVENUE											
Service Cost Sharing	(12,000)	4,000	(8,000)	4,000	(4,000)	4,000	-	-	-	-	-
Sales of Services	(35,000)	-	(35,000)	-	(35,000)	-	(35,000)	-	(35,000)	-	(35,000)
Investment Income	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)
Other Revenue	-	(3,522)	(3,522)	-	(3,522)	-	(3,522)	-	(3,522)	-	(3,522)
External Unidentified Revenue	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
TOTAL REVENUE	**(8,788,397)**	**(130,464)**	**(8,918,861)**	**(382,185)**	**(9,301,046)**	**(402,564)**	**(9,703,610)**	**(445,547)**	**(10,149,158)**	**(299,944)**	**(10,449,102)**
EXPENSE											
Salaries, Wages & Benefits	769,157	13,929	783,086	(1,200)	781,886	(1,202)	780,684	-	780,684	-	780,684
Service and Maintenance Contracts	6,675,891	319,033	6,994,924	343,332	7,338,256	359,776	7,698,032	399,170	8,097,202	250,543	8,347,745
Consulting and Professional Services	20,000	-	20,000	-	20,000	-	20,000	-	20,000	-	20,000
Equipment and Vehicle Rental	13,550	353	13,903	273	14,176	279	14,455	285	14,740	291	15,031
Communication and Technology	1,460	-	1,460	-	1,460	-	1,460	-	1,460	-	1,460
Insurance	200	-	200	-	200	-	200	-	200	-	200
Materials and Supplies	81,934	(1,000)	80,934	(1,000)	79,934	(1,000)	78,934	-	78,934	-	78,934
Internal Charges & Recoveries	476,356	22,366	498,722	21,958	520,680	22,768	543,448	23,710	567,158	26,280	593,438
Transfer to Own Funds	521,882	(242,670)	279,212	-	279,212	-	279,212	-	279,212	-	279,212
Contribution to Capital	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000
External Unidentified	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	150,000
Other Supplies and Expense	27,967	18,453	46,420	18,822	65,242	21,944	87,186	22,382	109,568	22,830	132,398
TOTAL EXPENSE	**8,788,397**	**130,464**	**8,918,861**	**382,185**	**9,301,046**	**402,564**	**9,703,610**	**445,547**	**10,149,157**	**299,944**	**10,449,101**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Estimated New Growth Rate	**2.67%**	**1.59%**	**1.52%**	**1.45%**	**1.39%**
User Rate Increase (Decrease)	**0.00%**	**2.85%**	**2.96%**	**3.24%**	**1.63%**
Approximate value of a 1% Utility Increase	**84,760**	**87,000**	**90,900**	**95,000**	**99,400**

Township of Langley
FIVE YEAR OPERATING PLAN
SOLID WASTE UTILITY - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Rates)					
SERVICE COST SHARING					
- Household Hazardous Waste To Fund 20 Recycling (20%/Yr)	2,600	2,600	2,600		
- Household Hazardous Waste (80% in 2020, 20%/Yr Tsf to Fund 20)	1,400	1,400	1,400		
SERVICE COST SHARING	**4,000**	**4,000**	**4,000**	**-**	**-**
OTHER REVENUE					
- Internal Allocation - Recycle BC Grant Funding	(3,522)				
OTHER REVENUE	**(3,522)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**478**	**4,000**	**4,000**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	15,129				
- Household Hazardous Waste To Fund 20 Recycling (20%/Yr)	(462)	(462)	(462)		
- Household Hazardous Waste (80% in 2020, 20%/Yr Tsf to Fund 20)	(738)	(738)	(740)		
SALARY, WAGES & BENEFITS	**13,929**	**(1,200)**	**(1,202)**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Waste Collection	116,719	102,375	104,196	106,044	81,356
- Waste Disposal	110,302	122,304	127,533	132,762	53,037
- Organics Collection	72,230	95,411	97,104	98,821	75,345
- Organics Processing	39,878	53,242	54,970	56,692	35,954
- Waste Collection - Large Pickup Item/Mattresses	7,792		4,851	4,851	4,851
- New Resident Cart Delivery	2,112				
- Cart Storage			1,122		
- Recollect Program To Fund 20 Recycling (20%/Yr)	(2,000)	(2,000)	(2,000)		
- Household Hazardous Waste To Fund 20 Recycling (20%/Yr)	(22,000)	(22,000)	(22,000)		
- Household Hazardous Waste (80% in 2020, 20%/Yr Tsf to Fund 20)	(6,000)	(6,000)	(6,000)		
SERVICE AND MAINTENANCE CONTRACTS	**319,033**	**343,332**	**359,776**	**399,170**	**250,543**
EQUIPMENT & VEHICLE RENTALS					
- Vehicle & Equipment Monthly Unit Rental	329	255	260	266	271
- Vehicle & Equipment Hourly Unit Rental	24	18	19	19	20
EQUIPMENT & VEHICLE RENTALS	**353**	**273**	**279**	**285**	**291**
MATERIALS & SUPPLIES					
- Household Hazardous Waste To Fund 20 Recycling (20%/Yr)	(1,000)	(1,000)	(1,000)		
MATERIALS & SUPPLIES	**(1,000)**	**(1,000)**	**(1,000)**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Administrative Overhead	22,366	21,958	22,768	23,710	26,280
INTERNAL CHARGES & RECOVERIES	**22,366**	**21,958**	**22,768**	**23,710**	**26,280**
TRANSFER TO RESERVES					
- Rate Stabilization Adjustments	(242,670)				
TRANSFER TO RESERVES	**(242,670)**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**18,453**	**18,822**	**21,944**	**22,382**	**22,830**
TOTAL EXPENSE ADJUSTMENTS	**130,464**	**382,185**	**402,564**	**445,547**	**299,944**
TOTAL NET NON-DISCRETIONARY ADJUSTMENTS	**130,942**	**386,185**	**406,564**	**445,547**	**299,944**

TOWNSHIP OF LANGLEY
2022 OPERATING BUDGET SUMMARY
UNIVERSAL SERVICES

	Parks Utility	Trans. Utility	Stormwater Utility	Fire	Police	Recreation & Culture	Facilities	General Gov't	UNIVERSAL SERVICES
REVENUE									
Property Tax Base	(14,135,726)	(26,609,865)	(8,378,745)	(17,676,387)	(31,488,394)	(10,293,181)	(15,860,766)	(21,252,381)	**(145,695,446)**
Property Tax from New Growth	(212,036)	(399,148)	(125,681)	(265,146)	(472,326)	(154,398)	(237,911)	(318,785)	**(2,185,431)**
Property Tax Change	(726,771)	(1,514,858)	(506,353)	(780,345)	(2,742,607)	2,567,799	(690,749)	(26,982)	**(4,420,864)**
	(15,074,533)	(28,523,871)	(9,010,779)	(18,721,878)	(34,703,327)	(7,879,780)	(16,789,426)	(21,598,148)	**(152,301,741)**
OTHER REVENUE									
Special Levies/Grants-In-Lieu	-	-	(13,515)	-	-	(5,938,195)	-	(4,287,451)	**(10,239,161)**
Government Grants	-	(5,967,370)	(220,266)	-	(1,480,451)	(51,018)	-	(250,000)	**(7,969,105)**
Service Cost Recoveries	-	(73,000)	-	(57,200)	(597,582)	(7,700)	-	(226,147)	**(961,629)**
Service Cost Sharing	-	(12,000)	-	(65,111)	(2,589,279)	-	(145,654)	-	**(2,812,044)**
Sales of Services	(389,567)	(1,267,902)	(129,101)	(20,000)	(248,366)	(4,365,033)	-	(433,972)	**(6,853,941)**
Rentals and Leases	(721,076)	(649,000)	-	-	-	(1,279,405)	-	(828,900)	**(3,478,381)**
Permit and License Fees	(20,000)	(254,612)	-	(85,200)	-	-	-	(7,928,590)	**(8,288,402)**
Development Revenue	-	(150,000)	-	-	-	-	-	(3,998,930)	**(4,148,930)**
Investment Income	-	-	-	-	-	-	-	(1,698,228)	**(1,698,228)**
Other Revenue	(780,705)	442,232	(8,281)	(2,395,048)	(4,348,625)	(1,974,914)	(503,712)	8,385,874	**(1,183,179)**
Debt Repayment Contributions	(1,875,046)	(4,653,399)	-	-	-	-	-	-	**(6,528,445)**
Internal Recoveries	-	-	-	-	-	-	-	(6,686,588)	**(6,686,588)**
Transfer from Own Funds	(30,000)	(159,500)	-	-	(1,145,436)	(6,137,498)	-	(3,663,630)	**(11,136,064)**
External Unidentified Revenue	(150,000)	(500,000)	(400,000)	-	-	-	-	(250,000)	**(1,300,000)**
Total Revenue	**(19,040,927)**	**(41,768,422)**	**(9,781,942)**	**(21,344,437)**	**(45,113,066)**	**(27,633,543)**	**(17,438,792)**	**(43,464,709)**	**(225,585,838)**
EXPENSE									
Salaries, Wages & Benefits	6,491,957	12,226,244	3,056,993	17,283,664	8,641,225	13,759,103	6,242,528	26,876,265	**94,577,979**
Special Contracts	-	-	-	-	34,487,309	-	-	-	**34,487,309**
Service and Maintenance Contracts	2,910,379	12,824,652	1,698,967	977,623	724,696	4,841,362	4,802,122	1,847,941	**30,627,742**
Consulting and Professional Services	1,500	356,848	366,576	-	500	184,657	-	1,845,430	**2,755,511**
Regional Charges/Recoveries	-	-	-	-	-	4,702,792	-	-	**4,702,792**
Fuel	10,950	1,822,557	20,300	166,095	424,824	-	6,800	13,658	**2,465,184**
Equipment and Vehicle Rental	1,938,565	3,003,944	849,766	28,966	120,333	131,456	236,383	308,267	**6,617,680**
Communication and Technology	30,785	178,157	16,305	64,593	76,457	73,932	43,440	3,202,099	**3,685,768**
Insurance	1,000	464,989	-	96,393	19,628	194,819	-	1,503,151	**2,279,980**
Materials and Supplies	1,110,422	3,053,171	448,449	473,814	88,004	591,232	886,812	578,749	**7,230,653**
Utility User Fees	659,523	802,470	107,702	-	-	-	2,600,483	27,573	**4,197,751**
Municipal Grants	-	-	-	-	-	962,525	-	250,000	**1,212,525**
Debt Principal and Interest	2,306,475	3,436,620	262,445	-	-	-	89,424	3,240,567	**9,335,531**
Internal Charges & Recoveries	795,691	(2,725,262)	615,369	177,000	21,435	125,451	(139,756)	(2,190,000)	**(3,320,072)**
Transfer to Own Funds	372,797	3,072,172	-	1,510,000	232,371	813,937	917,751	1,933,239	**8,852,267**
Contribution to Capital	2,096,523	2,288,326	1,850,021	57,000	77,000	230,000	1,468,076	246,696	**8,313,642**
External Unidentified	150,000	500,000	400,000	-	-	-	-	250,000	**1,300,000**
Other Supplies and Expense	164,360	463,534	89,049	509,289	199,284	1,022,278	284,729	3,531,075	**6,263,598**
Total Expense	**19,040,927**	**41,768,422**	**9,781,942**	**21,344,437**	**45,113,066**	**27,633,543**	**17,438,792**	**43,464,709**	**225,585,838**
Budget Shortfall/(Surplus)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
									MUNICIPAL
Estimated New Growth Rate	**1.50%**	**1.50%**	**1.50%**	**1.50%**	**1.50%**	**1.50%**	**1.50%**	**1.50%**	**1.50%**
Tax rate increase over Total ToL	**0.50%**	**1.04%**	**0.35%**	**0.54%**	**1.88%**	**(1.76%)**	**0.47%**	**0.02%**	**3.03%**
Tax rate increase per Fund or Division	**5.14%**	**5.69%**	**6.04%**	**4.41%**	**8.71%**	**(24.95%)**	**4.36%**	**0.13%**	**3.03%**
1% Tax or Utility Rate Increase									**$ 1,457,000**

TOWNSHIP OF LANGLEY
UNIVERSAL SERVICES
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		1,393,864	(145,695,446)	-	(152,301,741)	-	(167,157,230)	-	(181,795,020)	-	(193,324,559)
Property Tax from New Growth		(2,185,431)	(2,185,431)	(3,046,035)	(3,046,035)	(2,507,358)	(2,507,358)	(2,726,925)	(2,726,925)	(2,899,868)	(2,899,868)
Property Tax Change		(4,420,864)	(4,420,864)	(11,809,454)	(11,809,454)	(12,130,432)	(12,130,432)	(8,802,614)	(8,802,614)	(6,117,314)	(6,117,314)
	(147,089,310)	(5,212,431)	(152,301,741)	(14,855,489)	(167,157,230)	(14,637,790)	(181,795,020)	(11,529,539)	(193,324,559)	(9,017,182)	(202,341,741)
NON-TAX REVENUE									-		
Special Levies/Grants-In-Lieu	(9,884,857)	(354,304)	(10,239,161)	(391,791)	(10,630,952)	(1,865,882)	(12,496,834)	(140,728)	(12,637,562)	(138,064)	(12,775,626)
Government Grants	(15,569,037)	7,599,932	(7,969,105)	(110,782)	(8,079,887)	(117,447)	(8,197,334)	(84,529)	(8,281,863)	(87,413)	(8,369,276)
Service Cost Recoveries	(961,629)	-	(961,629)	(11,073)	(972,702)	(11,349)	(984,051)	(11,633)	(995,684)	(11,924)	(1,007,608)
Service Cost Sharing	(2,683,022)	(129,022)	(2,812,044)	(21,563)	(2,833,608)	(39,970)	(2,873,578)	(19,072)	(2,892,650)	(19,095)	(2,911,745)
Sales of Services	(4,316,625)	(2,537,316)	(6,853,941)	(3,724,228)	(10,578,169)	(242,960)	(10,821,129)	74,137	(10,746,992)	-	(10,746,992)
Rentals and Leases	(3,156,807)	(321,574)	(3,478,381)	(320,135)	(3,798,516)	(9,061)	(3,807,577)	-	(3,807,577)	-	(3,807,577)
Permit and License Fees	(7,439,225)	(849,177)	(8,288,402)	(700,000)	(8,988,402)	-	(8,988,402)	59,252	(8,929,150)	-	(8,929,150)
Development Revenue	(3,292,297)	(856,633)	(4,148,930)	(730,000)	(4,878,930)	-	(4,878,930)	-	(4,878,930)	-	(4,878,930)
Investment Income	(1,648,228)	(50,000)	(1,698,228)	-	(1,698,228)	-	(1,698,228)	-	(1,698,228)	-	(1,698,228)
Other Revenue	(542,286)	(640,893)	(1,183,179)	75,000	(1,108,179)	25,000	(1,083,179)	-	(1,083,179)	-	(1,083,179)
Debt Repayment Contributions	(7,773,636)	1,245,191	(6,528,445)	498,800	(6,029,645)	498,800	(5,530,845)	500,000	(5,030,845)	500,000	(4,530,845)
Internal Recoveries	(6,864,357)	177,769	(6,686,588)	(446,280)	(7,132,868)	(667,986)	(7,800,854)	(370,004)	(8,170,858)	(491,216)	(8,662,074)
Transfer from Own Funds	(2,950,024)	(8,186,040)	(11,136,064)	8,468,164	(2,667,900)	297,950	(2,369,950)	197,439	(2,172,511)	(490,874)	(2,663,385)
External Unidentified Revenue	(1,300,000)	-	(1,300,000)	-	(1,300,000)	-	(1,300,000)	-	(1,300,000)	-	(1,300,000)
TOTAL REVENUE	**(215,471,340)**	**(10,114,498)**	**(225,585,838)**	**(12,269,377)**	**(237,855,216)**	**(16,770,695)**	**(254,625,911)**	**(11,324,677)**	**(265,950,587)**	**(9,755,768)**	**(275,706,356)**
EXPENSE											
Salaries, Wages & Benefits	92,060,034	2,517,945	94,577,979	1,758,066	96,336,045	1,333,838	97,669,883	550,492	98,220,375	557,354	98,777,729
Special Contracts	31,348,410	3,138,899	34,487,309	2,578,270	37,065,579	2,357,552	39,423,131	2,483,181	41,906,312	2,454,054	44,360,366
Service and Maintenance Contracts	29,287,413	1,340,329	30,627,742	1,018,036	31,645,778	1,940,971	33,586,749	1,048,416	34,635,165	1,103,516	35,738,681
Consulting and Professional Services	2,757,523	(2,012)	2,755,511	(81,861)	2,673,650	28,095	2,701,745	7,375	2,709,120	190,975	2,900,095
Regional Charges/Recoveries	4,597,389	105,403	4,702,792	133,089	4,835,881	1,159,455	5,995,336	140,728	6,136,064	138,064	6,274,128
Fuel	2,479,874	(14,690)	2,465,184	10,546	2,475,730	10,809	2,486,539	11,079	2,497,618	11,356	2,508,974
Equipment and Vehicle Rental	6,171,565	446,115	6,617,680	322,526	6,940,206	274,184	7,214,390	260,211	7,474,601	290,667	7,765,268
Communication and Technology	3,584,808	100,960	3,685,768	(7,339)	3,678,429	1,110	3,679,539	-	3,679,539	10,484	3,690,023
Insurance	2,177,474	102,506	2,279,980	16,253	2,296,232	16,503	2,312,735	5,513	2,318,248	5,789	2,324,037
Materials and Supplies	6,714,409	516,244	7,230,653	411,185	7,641,838	255,586	7,897,424	168,868	8,066,292	192,591	8,258,883
Utility User Fees	4,397,316	(199,565)	4,197,751	197,427	4,395,178	220,155	4,615,333	86,262	4,701,596	88,185	4,789,781
Municipal Grants	1,042,525	170,000	1,212,525	-	1,212,525	(125,000)	1,087,525	-	1,087,525	-	1,087,525
Debt Principal and Interest	8,564,557	770,974	9,335,531	2,469,000	11,804,531	5,024,635	16,829,166	1,450,635	18,279,800	-	18,279,800
Internal Charges & Recoveries	(2,968,203)	(351,869)	(3,320,072)	122,904	(3,197,168)	44,430	(3,152,738)	10,614	(3,142,124)	17,018	(3,125,106)
Transfer to Own Funds	8,832,302	19,965	8,852,267	817,311	9,669,578	708,232	10,377,810	1,689,516	12,067,326	1,665,230	13,732,556
Contribution to Capital	8,934,946	(621,304)	8,313,642	501,304	8,814,946	1,250,000	10,064,946	1,250,000	11,314,946	750,000	12,064,946
External Unidentified	1,300,000	-	1,300,000	-	1,300,000	-	1,300,000	-	1,300,000	-	1,300,000
Other Supplies and Expense	4,188,998	2,074,600	6,263,598	2,002,660	8,266,257	2,270,141	10,536,398	2,161,787	12,698,185	2,280,485	14,978,670
TOTAL EXPENSE	**215,471,340**	**10,114,498**	**225,585,838**	**12,269,377**	**237,855,216**	**16,770,695**	**254,625,911**	**11,324,677**	**265,950,587**	**9,755,768**	**275,706,356**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Estimated New Growth Rate			**1.50%**		**2.00%**		**1.50%**		**1.50%**		**1.50%**
Tax Levy Increase proposed			**3.03%**		**7.75%**		**7.26%**		**4.84%**		**3.16%**
Approximate value of a 1% Utility Increase			**1,457,000**		**1,523,000**		**1,671,600**		**1,818,000**		**1,933,200**

TOWNSHIP OF LANGLEY
PARKS UTILITY
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		91,008	(14,135,726)		(15,074,533)		(15,728,336)		(16,199,140)		(16,598,129)
Property Tax from New Growth		(212,036)	(212,036)	(301,491)	(301,491)	(235,925)	(235,925)	(242,987)	(242,987)	(248,972)	(248,972)
Property Tax Change		(726,771)	(726,771)	(352,312)	(352,312)	(234,879)	(234,879)	(156,002)	(156,002)	(135,239)	(135,239)
	(14,226,734)	**(847,799)**	(15,074,533)	**(653,803)**	(15,728,336)	**(470,804)**	(16,199,140)	**(398,989)**	(16,598,129)	**(384,211)**	(16,982,340)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(389,103)	(464)	(389,567)	-	(389,567)	-	(389,567)	-	(389,567)	-	(389,567)
Rentals and Leases	(721,076)	-	(721,076)	-	(721,076)	-	(721,076)	-	(721,076)	-	(721,076)
Permit and License Fees	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(764,763)	(15,942)	(780,705)	37,500	(743,205)	12,500	(730,705)	-	(730,705)	-	(730,705)
Debt Repayment Contributions	(2,087,615)	212,569	(1,875,046)	-	(1,875,046)	-	(1,875,046)	-	(1,875,046)	-	(1,875,046)
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(161,285)	131,285	(30,000)	-	(30,000)	-	(30,000)	-	(30,000)	-	(30,000)
External Unidentified Revenue	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
TOTAL REVENUE	**(18,520,576)**	**(520,351)**	**(19,040,927)**	**(616,303)**	**(19,657,230)**	**(458,304)**	**(20,115,534)**	**(398,989)**	**(20,514,523)**	**(384,211)**	**(20,898,734)**
EXPENSE											
Salaries, Wages & Benefits	6,399,629	92,328	6,491,957	164,019	6,655,976	85,500	6,741,476	85,500	6,826,976	66,500	6,893,476
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	2,798,079	112,300	2,910,379	129,649	3,040,028	92,007	3,132,035	92,007	3,224,042	48,000	3,272,042
Consulting and Professional Services	1,500	-	1,500	-	1,500	-	1,500	-	1,500	-	1,500
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	10,950	-	10,950	-	10,950	-	10,950	-	10,950	-	10,950
Equipment and Vehicle Rental	1,848,703	89,862	1,938,565	84,420	2,022,985	54,145	2,077,130	54,916	2,132,046	51,070	2,183,116
Communication and Technology	30,785	-	30,785	-	30,785	-	30,785	-	30,785	-	30,785
Insurance	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000
Materials and Supplies	1,032,726	77,696	1,110,422	61,055	1,171,477	15,930	1,187,407	15,930	1,203,337	10,000	1,213,337
Utility User Fees	654,291	5,232	659,523	33,678	693,201	11,173	704,374	9,120	713,494	9,329	722,823
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	2,207,615	98,860	2,306,475	-	2,306,475	-	2,306,475	-	2,306,475	-	2,306,475
Internal Charges & Recoveries	739,466	56,225	795,691	37,863	833,554	22,591	856,145	8,813	864,958	41,738	906,696
Transfer to Own Funds	504,082	(131,285)	372,797	(37,500)	335,297	(12,500)	322,797	-	322,797	-	322,797
Contribution to Capital	2,096,523	-	2,096,523	-	2,096,523	-	2,096,523	-	2,096,523	-	2,096,523
External Unidentified	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	150,000
Other Supplies and Expense	45,227	119,133	164,360	143,119	307,479	189,458	496,937	132,703	629,640	157,574	787,214
TOTAL EXPENSE	**18,520,576**	**520,351**	**19,040,927**	**616,303**	**19,657,230**	**458,304**	**20,115,534**	**398,989**	**20,514,523**	**384,211**	**20,898,734**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

TOWNSHIP OF LANGLEY
PARKS DESIGN & DEVELOPMENT
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		25,280	(1,787,788)		(2,172,969)		(2,185,483)		(2,200,066)		(2,192,839)
Property Tax from New Growth		(26,817)	(26,817)	(43,459)	(43,459)	(32,782)	(32,782)	(33,001)	(33,001)	(32,893)	(32,893)
Property Tax Change		(358,364)	(358,364)	30,945	30,945	18,199	18,199	40,228	40,228	141	141
	(1,813,068)	**(359,901)**	(2,172,969)	**(12,514)**	(2,185,483)	**(14,583)**	(2,200,066)	**7,227**	(2,192,839)	**(32,752)**	(2,225,591)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	-	-	-	-	-	-	-	-	-	-	-
Rentals and Leases	(591,376)	-	(591,376)	-	(591,376)	-	(591,376)	-	(591,376)	-	(591,376)
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(667,777)	39,272	(628,505)	37,500	(591,005)	12,500	(578,505)	-	(578,505)	-	(578,505)
Debt Repayment Contributions	(2,087,615)	212,569	(1,875,046)	-	(1,875,046)	-	(1,875,046)	-	(1,875,046)	-	(1,875,046)
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(131,285)	131,285	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
TOTAL REVENUE	**(5,441,121)**	**23,225**	**(5,417,896)**	**24,986**	**(5,392,910)**	**(2,083)**	**(5,394,993)**	**7,227**	**(5,387,766)**	**(32,752)**	**(5,420,518)**
EXPENSE											
Salaries, Wages & Benefits	528,915	11,484	540,399	-	540,399	-	540,399	-	540,399	-	540,399
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	-	-	-	-	-	-	-	-	-	-	-
Consulting and Professional Services	1,500	-	1,500	-	1,500	-	1,500	-	1,500	-	1,500
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	150	-	150	-	150	-	150	-	150	-	150
Equipment and Vehicle Rental	19,437	505	19,942	399	20,341	406	20,747	415	21,162	423	21,585
Communication and Technology	2,445	-	2,445	-	2,445	-	2,445	-	2,445	-	2,445
Insurance	1,000	-	1,000	-	1,000	-	1,000	-	1,000	-	1,000
Materials and Supplies	11,254	-	11,254	-	11,254	-	11,254	-	11,254	-	11,254
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	2,207,615	98,860	2,306,475	-	2,306,475	-	2,306,475	-	2,306,475	-	2,306,475
Internal Charges & Recoveries	(2,627)	(11,855)	(14,482)	847	(13,635)	(1,603)	(15,238)	(17,347)	(32,585)	20,286	(12,299)
Transfer to Own Funds	454,082	(131,285)	322,797	(37,500)	285,297	(12,500)	272,797	-	272,797	-	272,797
Contribution to Capital	2,046,523	-	2,046,523	-	2,046,523	-	2,046,523	-	2,046,523	-	2,046,523
External Unidentified	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	150,000
Other Supplies and Expense	20,827	9,066	29,893	11,268	41,161	15,780	56,941	9,705	66,646	12,043	78,689
TOTAL EXPENSE	**5,441,121**	**(23,225)**	**5,417,896**	**(24,986)**	**5,392,910**	**2,083**	**5,394,993**	**(7,227)**	**5,387,766**	**32,752**	**5,420,518**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
PARKS DESIGN & DEVELOPMENT - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
OTHER REVENUE					
- Urban Forestry Base Revenue to Parks Ops	50,000				
- ACUCC naming rights		37,500	12,500		
- Internal Allocation Adjustment	(10,728)				
OTHER REVENUE	**39,272**	**37,500**	**12,500**	**-**	**-**
DEBT REPAYMENT CONTRIBUTIONS					
- Strategic Land Acquisition - Debt	212,569				
DEBT REPAYMENT CONTRIBUTIONS	**212,569**	**-**	**-**	**-**	**-**
TRANSFER FROM OWN FUNDS					
- Land Capital Reimbursement for Marina Property	131,285				
TRANSFER FROM OWN FUNDS	**131,285**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**383,126**	**37,500**	**12,500**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	11,484				
SALARY, WAGES & BENEFITS	**11,484**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal (Monthly)	470	371	378	386	394
- Equipment and Vehicle Rental - Internal (Hourly)	35	28	28	29	29
EQUIPMENT & VEHICLE RENTAL	**505**	**399**	**406**	**415**	**423**
DEBT PRINCIPAL AND INTEREST					
- Strategic Land Acquisition - Debt	(212,569)				
- MAP Capital Works	(16,457)				
- Facility Capital Works - Parks portion to Parks	327,886				
DEBT PRINCIPAL AND INTEREST	**98,860**	**-**	**-**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Administrative Overhead	13,986	847	(1,603)	(17,347)	20,286
- DCC-related staff recovery (from Capital)	(25,841)				
INTERNAL CHARGES & RECOVERIES	**(11,855)**	**847**	**(1,603)**	**(17,347)**	**20,286**
TRANSFER TO RESERVES					
- ACUCC Playground Debt Provision		(37,500)	(12,500)		
- Land Capital Reimbursement for Marina Property	(131,285)				
TRANSFER TO RESERVES	**(131,285)**	**(37,500)**	**(12,500)**	**-**	**-**
FISCAL SERVICES	**9,066**	**11,268**	**15,780**	**9,705**	**12,043**
EXPENSE ADJUSTMENTS	**(23,225)**	**(24,986)**	**2,083**	**(7,227)**	**32,752**
NET NON-DISCRETIONARY ADJUSTMENTS	**359,901**	**12,514**	**14,583**	**(7,227)**	**32,752**

TOWNSHIP OF LANGLEY
PARK OPERATIONS
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		65,728	(12,347,938)		(12,901,564)		(13,542,853)		(13,999,074)		(14,405,290)
Property Tax from New Growth		(185,219)	(185,219)	(258,031)	(258,031)	(203,143)	(203,143)	(209,986)	(209,986)	(216,079)	(216,079)
Property Tax Change		(368,407)	(368,407)	(383,258)	(383,258)	(253,078)	(253,078)	(196,230)	(196,230)	(135,380)	(135,380)
	(12,413,666)	**(487,898)**	(12,901,564)	**(641,289)**	(13,542,853)	**(456,221)**	(13,999,074)	**(406,216)**	(14,405,290)	**(351,459)**	(14,756,749)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(389,103)	(464)	(389,567)	-	(389,567)	-	(389,567)	-	(389,567)	-	(389,567)
Rentals and Leases	(129,700)	-	(129,700)	-	(129,700)	-	(129,700)	-	(129,700)	-	(129,700)
Permit and License Fees	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(96,986)	(55,214)	(152,200)	-	(152,200)	-	(152,200)	-	(152,200)	-	(152,200)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(30,000)	-	(30,000)	-	(30,000)	-	(30,000)	-	(30,000)	-	(30,000)
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(13,079,455)**	**(543,576)**	**(13,623,031)**	**(641,289)**	**(14,264,320)**	**(456,221)**	**(14,720,541)**	**(406,216)**	**(15,126,757)**	**(351,459)**	**(15,478,216)**
EXPENSE											
Salaries, Wages & Benefits	5,870,714	80,844	5,951,558	164,019	6,115,577	85,500	6,201,077	85,500	6,286,577	66,500	6,353,077
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	2,798,079	112,300	2,910,379	129,649	3,040,028	92,007	3,132,035	92,007	3,224,042	48,000	3,272,042
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	10,800	-	10,800	-	10,800	-	10,800	-	10,800	-	10,800
Equipment and Vehicle Rental	1,829,266	89,357	1,918,623	84,021	2,002,644	53,739	2,056,383	54,501	2,110,884	50,647	2,161,531
Communication and Technology	28,340	-	28,340	-	28,340	-	28,340	-	28,340	-	28,340
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	1,021,472	77,696	1,099,168	61,055	1,160,223	15,930	1,176,153	15,930	1,192,083	10,000	1,202,083
Utility User Fees	654,291	5,232	659,523	33,678	693,201	11,173	704,374	9,120	713,494	9,329	722,823
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	742,093	68,080	810,173	37,016	847,189	24,194	871,383	26,160	897,543	21,452	918,995
Transfer to Own Funds	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000
Contribution to Capital	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	24,400	110,067	134,467	131,851	266,318	173,678	439,996	122,998	562,994	145,531	708,525
TOTAL EXPENSE	**13,079,455**	**543,576**	**13,623,031**	**641,289**	**14,264,320**	**456,221**	**14,720,541**	**406,216**	**15,126,757**	**351,459**	**15,478,216**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
PARK OPERATIONS - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SALES OF SERVICES					
- Recoverable Project - After Hours Callout	(464)				
SALES OF SERVICES	**(464)**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Urban Forestry Base Revenue to Parks Operations	(50,000)				
- Internal Allocation Adjustment	(5,214)				
OTHER REVENUE	**(55,214)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(55,678)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	(121,820)				
- Annualization of 2021 Addition - RFT Support Clerk	31,205				
- Annualization of 2021 Addition - RFT Arborist	57,418				
- Asset Management Staff - backfill	4,806	7,500	7,500	7,500	7,500
- Homeless Camp Cleanups		5,500	5,500	5,500	
- Landscaping Lost by Extreme Weather		8,000	8,000	8,000	8,000
- Maintain TOL park "Entrance Markers"	1,922	2,000			
- Major Special Events		10,000	10,000	10,000	
- Park Bridge Maintenance	7,209	7,500	7,500	7,500	7,500
- Parks Auxiliary Technical Staff	19,223	20,000	20,000	20,000	20,000
- Preventative Maintenance - Parks Draining Infrastructure	7,209	7,500			
- Snow and Ice Control	7,689	16,000	16,000	16,000	16,000
- Tree Pruning in Zones 1 and 2 (not covered by current PAM contract)		7,500	7,500	7,500	7,500
- Trees Lost by Extreme Weather		5,000			
- Combat European Chafer (insect) - CAS (GE-16)	3,364	3,500	3,500	3,500	
- Operating Impact from Development Capital Works	42,066				
- Operating Impact from ToL Capital Construction	20,553				
SALARY, WAGES & BENEFITS	**80,844**	**100,000**	**85,500**	**85,500**	**66,500**
SERVICE AND MAINTENANCE CONTRACTS					
- Asset Management - Contract Services	15,000				
- Asset Management Plans - CAS (GE-7)	20,000	20,000	20,000	20,000	20,000
- Fort Landing/Marina - Caretaker	2,007	2,007	2,007	2,007	
- Maintain TOL park "Entrance Markers"	1,000	1,000			
- Minor Infrastructure Base Budget		30,000	30,000	30,000	
- Mowing Contract	1,600				
- Snow and Ice Control	9,000	18,000	18,000	18,000	18,000
- Trees Lost by Extreme Weather		15,000			
- Trip Hazard Program	10,000	10,000	10,000	10,000	10,000
- Waste Management at TOL Parks	905				
- Combat European Chafer (insect) - CAS (GE-16)	2,000	2,000	2,000	2,000	
- Preventative Maintenance - Park and Street Trees - CAS (GE-12)	20,000				
- Invasive Species Treatment - CAS (GE-16)		10,000	10,000	10,000	
- Operating Impact from Development Capital Works	19,520				
- Operating Impact from ToL Capital Construction	11,268				
SERVICE AND MAINTENANCE CONTRACTS	**112,300**	**108,007**	**92,007**	**92,007**	**48,000**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal (Monthly)	9,249	7,299	7,446	7,597	7,745
- Equipment and Vehicle Rental - Internal (Hourly)	37,891	29,904	30,503	31,112	31,734
- Equipment and Vehicle Rental - External (Hired)	162	163	165	167	168
- Homeless Camp Cleanups		2,000	2,000	2,000	
- Landscaping Lost by Extreme Weather		2,000	2,000	2,000	2,000
- Maintain TOL park "Entrance Markers"	500	500			
- Major Special Events		1,625	1,625	1,625	
- Park Bridge Maintenance	2,000	2,000	2,000	2,000	2,000
- Preventative Maintenance - Parks Draining Infrastructure	2,000	2,000			
- Snow and Ice Control	3,000	5,000	5,000	5,000	5,000
- Tree Pruning in Zones 1 and 2 (not covered by current PAM contract)		2,000	2,000	2,000	2,000
- Combat European Chafer (insect) - CAS (GE-16)	1,000	1,000	1,000	1,000	
- Operating Impact from Development Capital Works	21,586				
- Operating Impact from ToL Capital Construction	11,969				
EQUIPMENT & VEHICLE RENTAL	**89,357**	**55,491**	**53,739**	**54,501**	**50,647**
MATERIALS & SUPPLIES					
- Grass Seed - Increased supply costs	44,800				
- Homeless Camp Cleanups		500	500	500	
- Landscaping Lost by Extreme Weather		7,000	7,000	7,000	7,000
- Maintain TOL park "Entrance Markers"	1,500	1,500			
- Major Special Events		430	430	430	
- Park Bridge Maintenance	500	500	500	500	500
- Preventative Maintenance - Parks Draining Infrastructure	500	500			

Township of Langley
FIVE YEAR OPERATING PLAN
PARK OPERATIONS - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Snow and Ice Control	1,250	2,000	2,000	2,000	2,000
- Tree Pruning in Zones 1 and 2 (not covered by current PAM contract)		500	500	500	500
- Trees Lost by Extreme Weather		15,000			
- Combat European Chafer (insect) - CAS (GE-16)	5,000	5,000	5,000	5,000	
- Operating Impact from Development Capital Works	16,011				
- Operating Impact from ToL Capital Construction	8,135				
MATERIALS & SUPPLIES	**77,696**	**32,930**	**15,930**	**15,930**	**10,000**
UTILITY USER FEES					
- Electricity		6,435	8,862	6,740	6,877
- Natural Gas	4,232	2,243	2,311	2,380	2,452
- Operating Impact from ToL Capital Construction	1,000				
UTILITY USER FEES	**5,232**	**8,678**	**11,173**	**9,120**	**9,329**
INTERNAL CHARGES & RECOVERIES					
- Small Equipment Recovery to Garage	(963)				
- Administrative Overhead	69,043	37,016	24,194	26,160	21,452
INTERNAL CHARGES & RECOVERIES	**68,080**	**37,016**	**24,194**	**26,160**	**21,452**
OTHER SUPPLIES AND EXPENSES					
- Vehicle Allowance	72				
OTHER SUPPLIES AND EXPENSES	**72**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**109,995**	**131,851**	**173,678**	**122,998**	**145,531**
EXPENSE ADJUSTMENTS	**543,576**	**473,973**	**456,221**	**406,216**	**351,459**
NET NON-DISCRETIONARY ADJUSTMENTS	**487,898**	**473,973**	**456,221**	**406,216**	**351,459**

Township of Langley
FIVE YEAR OPERATING PLAN
PARK OPERATIONS - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Operating Impact from ToL Capital Construction		64,019			
SALARY, WAGES & BENEFITS	-	**64,019**	-	-	-
SERVICE AND MAINTENANCE CONTRACTS					
- Operating Impact from ToL Capital Construction		21,642			
SERVICE AND MAINTENANCE CONTRACTS	-	**21,642**	-	-	-
EQUIPMENT & VEHICLE RENTAL					
- Operating Impact from ToL Capital Construction		28,530			
EQUIPMENT & VEHICLE RENTAL	-	**28,530**	-	-	-
MATERIALS & SUPPLIES					
- Operating Impact from ToL Capital Construction		28,125			
MATERIALS & SUPPLIES	-	**28,125**	-	-	-
UTILITY USER FEES					
- Operating Impact from ToL Capital Construction		25,000			
UTILITY USER FEES	-	**25,000**	-	-	-
FISCAL SERVICES	-	-	-	-	-
EXPENSE ADJUSTMENTS	-	**167,316**	-	-	-
NET DISCRETIONARY ADJUSTMENTS	-	**167,316**	-	-	-

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TOWNSHIP OF LANGLEY
TRANSPORTATION UTILITY (Includes ROADS, FLEET, TRANSLINK, & AIRPORT)
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		12,793	(26,609,865)	-	(28,523,871)	-	(30,953,915)	-	(34,003,626)	-	(35,914,438)
Property Tax from New Growth		(399,148)	(399,148)	(570,477)	(570,477)	(464,309)	(464,309)	(510,054)	(510,054)	(538,717)	(538,717)
Property Tax Change		(1,514,858)	(1,514,858)	(1,859,567)	(1,859,567)	(2,585,402)	(2,585,402)	(1,400,758)	(1,400,758)	(1,395,702)	(1,395,702)
	(26,622,658)	(1,901,213)	(28,523,871)	(2,430,044)	(30,953,915)	(3,049,711)	(34,003,626)	(1,910,812)	(35,914,438)	(1,934,419)	(37,848,857)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(6,006,841)	39,471	(5,967,370)	(78,033)	(6,045,403)	(84,643)	(6,130,046)	(81,659)	(6,211,705)	(84,487)	(6,296,192)
Service Cost Recoveries	(73,000)	-	(73,000)	-	(73,000)	-	(73,000)	-	(73,000)	-	(73,000)
Service Cost Sharing	(8,000)	(4,000)	(12,000)	(4,000)	(16,000)	(4,000)	(20,000)	-	(20,000)	-	(20,000)
Sales of Services	(1,265,852)	(2,050)	(1,267,902)	-	(1,267,902)	-	(1,267,902)	-	(1,267,902)	-	(1,267,902)
Rentals and Leases	(570,000)	(79,000)	(649,000)	-	(649,000)	-	(649,000)	-	(649,000)	-	(649,000)
Permit and License Fees	(242,462)	(12,150)	(254,612)	-	(254,612)	-	(254,612)	-	(254,612)	-	(254,612)
Development Revenue	(75,000)	(75,000)	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	299,875	142,357	442,232	-	442,232	-	442,232	-	442,232	-	442,232
Debt Repayment Contributions	(5,153,399)	500,000	(4,653,399)	500,000	(4,153,399)	500,000	(3,653,399)	500,000	(3,153,399)	500,000	(2,653,399)
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(934,500)	775,000	(159,500)	-	(159,500)	-	(159,500)	-	(159,500)	-	(159,500)
External Unidentified Revenue	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)
TOTAL REVENUE	**(41,151,837)**	**(616,585)**	**(41,768,422)**	**(2,012,077)**	**(43,780,499)**	**(2,638,354)**	**(46,418,853)**	**(1,492,471)**	**(47,911,324)**	**(1,518,906)**	**(49,430,230)**
EXPENSE											
Salaries, Wages & Benefits	11,388,919	837,325	12,226,244	384,223	12,610,467	290,901	12,901,368	215,570	13,116,938	202,536	13,319,474
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	12,692,268	132,384	12,824,652	551,367	13,376,019	799,441	14,175,460	745,760	14,921,220	754,427	15,675,647
Consulting and Professional Services	376,848	(20,000)	356,848	(30,000)	326,848	-	326,848	-	326,848	-	326,848
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	1,837,247	(14,690)	1,822,557	-	1,822,557	-	1,822,557	-	1,822,557	-	1,822,557
Equipment and Vehicle Rental	2,791,017	212,927	3,003,944	173,092	3,177,036	140,352	3,317,388	129,035	3,446,423	131,405	3,577,828
Communication and Technology	197,717	(19,560)	178,157	-	178,157	-	178,157	-	178,157	-	178,157
Insurance	464,989	-	464,989	-	464,989	-	464,989	-	464,989	-	464,989
Materials and Supplies	2,799,695	253,476	3,053,171	154,826	3,207,997	118,181	3,326,178	106,161	3,432,339	108,503	3,540,842
Utility User Fees	775,135	27,335	802,470	17,797	820,267	22,343	842,610	16,862	859,473	17,140	876,613
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	3,436,620	-	3,436,620	900,000	4,336,620	900,000	5,236,620	-	5,236,620	-	5,236,620
Internal Charges & Recoveries	(1,802,951)	(922,311)	(2,725,262)	(475,059)	(3,200,321)	(560,606)	(3,760,927)	(547,186)	(4,308,113)	(569,965)	(4,878,078)
Transfer to Own Funds	3,215,325	(143,153)	3,072,172	73,243	3,145,415	53,629	3,199,044	70,611	3,269,655	69,355	3,339,010
Contribution to Capital	2,288,326	-	2,288,326	-	2,288,326	500,000	2,788,326	500,000	3,288,326	500,000	3,788,326
External Unidentified	500,000	-	500,000	-	500,000	-	500,000	-	500,000	-	500,000
Other Supplies and Expense	190,682	272,852	463,534	262,588	726,122	374,113	1,100,235	255,657	1,355,892	305,505	1,661,397
TOTAL EXPENSE	**41,151,837**	**616,585**	**41,768,422**	**2,012,077**	**43,780,499**	**2,638,354**	**46,418,853**	**1,492,471**	**47,911,324**	**1,518,906**	**49,430,230**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

TOWNSHIP OF LANGLEY
TRANSPORTATION UTILITY - ROADS
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		12,793	(26,609,865)		(28,523,871)		(30,953,915)		(34,003,626)		(35,914,438)
Property Tax from New Growth		(399,148)	(399,148)	(570,477)	(570,477)	(464,309)	(464,309)	(510,054)	(510,054)	(538,717)	(538,717)
Property Tax Change		(1,514,858)	(1,514,858)	(1,859,567)	(1,859,567)	(2,585,402)	(2,585,402)	(1,400,758)	(1,400,758)	(1,395,702)	(1,395,702)
	(26,622,658)	**(1,901,213)**	(28,523,871)	**(2,430,044)**	(30,953,915)	**(3,049,711)**	(34,003,626)	**(1,910,812)**	(35,914,438)	**(1,934,419)**	(37,848,857)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(2,021,591)	101,590	(1,920,001)	(47,197)	(1,967,198)	(48,335)	(2,015,533)	(49,500)	(2,065,033)	(50,693)	(2,115,726)
Service Cost Recoveries	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)	-	(65,000)
Service Cost Sharing	(8,000)	(4,000)	(12,000)	(4,000)	(16,000)	(4,000)	(20,000)	-	(20,000)	-	(20,000)
Sales of Services	(265,552)	-	(265,552)	-	(265,552)	-	(265,552)	-	(265,552)	-	(265,552)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	(242,462)	(12,150)	(254,612)	-	(254,612)	-	(254,612)	-	(254,612)	-	(254,612)
Development Revenue	(75,000)	(75,000)	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)	-	(150,000)
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	484,214	138,580	622,794	-	622,794	-	622,794	-	622,794	-	622,794
Debt Repayment Contributions	(5,153,399)	500,000	(4,653,399)	500,000	(4,153,399)	500,000	(3,653,399)	500,000	(3,153,399)	500,000	(2,653,399)
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(934,500)	775,000	(159,500)	-	(159,500)	-	(159,500)	-	(159,500)	-	(159,500)
External Unidentified Revenue	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)	-	(500,000)
TOTAL REVENUE	**(35,403,948)**	**(477,193)**	**(35,881,141)**	**(1,981,241)**	**(37,862,382)**	**(2,602,046)**	**(40,464,428)**	**(1,460,312)**	**(41,924,740)**	**(1,485,112)**	**(43,409,852)**
EXPENSE											
Salaries, Wages & Benefits	8,435,820	774,853	9,210,673	384,223	9,594,896	290,901	9,885,797	215,570	10,101,367	202,536	10,303,903
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	10,215,526	104,358	10,319,884	551,367	10,871,251	799,441	11,670,692	745,760	12,416,452	754,427	13,170,879
Consulting and Professional Services	376,848	(20,000)	356,848	(30,000)	326,848	-	326,848	-	326,848	-	326,848
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	2,259,348	186,537	2,445,885	158,920	2,604,805	125,900	2,730,705	114,293	2,844,998	116,370	2,961,368
Communication and Technology	35,569	10,000	45,569	-	45,569	-	45,569	-	45,569	-	45,569
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	1,449,140	108,306	1,557,446	100,935	1,658,381	63,212	1,721,593	50,093	1,771,686	51,313	1,822,999
Utility User Fees	641,011	11,129	652,140	14,785	666,925	18,316	685,241	13,709	698,950	13,923	712,873
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	3,436,620	-	3,436,620	900,000	4,336,620	900,000	5,236,620	-	5,236,620	-	5,236,620
Internal Charges & Recoveries	5,034,049	(765,064)	4,268,985	(309,069)	3,959,916	(391,296)	3,568,620	(374,490)	3,194,130	(393,815)	2,800,315
Transfer to Own Funds	612,200	(135,000)	477,200	-	477,200	-	477,200	-	477,200	-	477,200
Contribution to Capital	2,288,326	-	2,288,326	-	2,288,326	500,000	2,788,326	500,000	3,288,326	500,000	3,788,326
External Unidentified	500,000	-	500,000	-	500,000	-	500,000	-	500,000	-	500,000
Other Supplies and Expense	119,491	202,074	321,565	210,080	531,645	295,572	827,217	195,377	1,022,594	240,358	1,262,952
TOTAL EXPENSE	**35,403,948**	**477,193**	**35,881,141**	**1,981,241**	**37,862,382**	**2,602,046**	**40,464,428**	**1,460,312**	**41,924,740**	**1,485,112**	**43,409,852**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
TRANSPORTATION UTILITY - ROADS - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Removal of CARIP Grant	135,000				
- Recycling BC Revenue	(33,410)	(47,197)	(48,335)	(49,500)	(50,693)
GOVERNMENT GRANTS	**101,590**	**(47,197)**	**(48,335)**	**(49,500)**	**(50,693)**
SERVICE COST SHARING					
- Household Hazardous Waste; From SW Utility (20%/Yr)	(4,000)	(4,000)	(4,000)		
SERVICE COST SHARING	**(4,000)**	**(4,000)**	**(4,000)**	**-**	**-**
PERMIT & LICENSE FEES					
- Soil Deposit Fee	(12,150)				
PERMIT & LICENSE FEES	**(12,150)**	**-**	**-**	**-**	**-**
DEVELOPMENT REVENUE					
- Development for Signals, Signs and Street Markings	(75,000)				
DEVELOPMENT REVENUE	**(75,000)**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Internal allocation - Grant funding	17,501				
- Internal Allocation adjustment	121,079				
OTHER REVENUE	**138,580**	**-**	**-**	**-**	**-**
DEBT REPAYMENT CONTRIBUTIONS					
- Road DCC reimbursement	500,000	500,000	500,000	500,000	500,000
DEBT REPAYMENT CONTRIBUTIONS	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**
TRANSFER FROM OWN FUNDS					
- Transfer from Prior Year Surplus	475,000				
- Climate Action Reserve Fund	300,000				
TRANSFER FROM OWN FUNDS	**775,000**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**1,424,020**	**448,803**	**447,665**	**450,500**	**449,307**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	71,041				
- Trip Hazard Program	7,209	7,500	7,500	7,500	7,500
- Concrete Repair Program	9,612	10,000	10,000	10,000	10,000
- Invasive Species Treatment		5,000	5,000	5,000	5,000
- Community Boulevard Cleaning Program		22,500	22,500	22,500	22,500
- Winter Maintenance	38,447	40,000	40,000	40,000	40,000
- Extreme Weather Boulevard & Median Planting Replacement		5,000	2,500	2,500	2,500
- Roads Operations auxiliary technical staff		20,000	20,000	20,000	
- Annual Studies - establish budget		25,000	25,000		
- Illegal Dumping Increased Costs		5,000	5,000	5,000	5,000
- Special Event Preparation & Cleanup		2,000	2,000	2,000	
- Homeless Camp Cleanup & Disposal Fees		1,333	1,333	1,333	1,333
- Street Furniture Inspection, Cleaning & Replacement	3,044	3,167	3,167	3,167	3,167
- Local Roads - Repair & Maintain	14,418	30,000	30,000	30,000	30,000
- Bridge Maintenance Program	43,253	45,000	45,000	45,000	45,000
- Aldergrove Flower Baskets - Installation, Maintenance, Watering	6,151				
- Asset Managment Staff	4,806	7,500	7,500	7,500	7,500
- Household Hazardous Waste; From SW Utility (20%/Yr)	1,200	1,200	1,200		
- Operating Impact of Development Capital Works	230,682				
- Operating Impact from ToL Capital Construction	219,369				
SALARY, WAGES & BENEFITS	**649,232**	**230,200**	**227,700**	**201,500**	**179,500**
SERVICE AND MAINTENANCE CONTRACTS					
- Boulevard / Median Mowing	10,000	2,291	2,337	2,384	2,432
- Annual Studies - establish budget		25,000	25,000		
- Street Banner Program	15,000				
- Recycling Contract - Cost & Population Increases	193,643	166,304	173,718	181,462	189,553
- Bridge Maintenance Program	25,000	25,000	25,000	25,000	25,000
- Roads Paving for Arterial and Collector Roads	(61,684)	250,000	500,000	500,000	500,000
- Asset Management Plans and Climate Action Strategy	40,000	35,000	35,000	35,000	35,000
- Increased Costs to Operate Jackman Landfill Gas Collection	81,000				
- Climate Action Reserve Fund Expenditures	(300,000)				
- Household Hazardous Waste; From SW Utility (20%/Yr)	28,000	28,000	28,000		
- Recollect Communication Tool; From SW Utility (20%/Yr)	2,000	2,000	2,000		
- Operating Impact of Development Capital Works	36,588				
- Operating Impact from ToL Capital Construction	34,811				
SERVICE AND MAINTENANCE CONTRACTS	**104,358**	**533,595**	**791,055**	**743,846**	**751,985**
CONSULTING AND LEGAL SERVICES					
- Trans Mountain Pipeline Project	(20,000)	(30,000)			
CONSULTING AND LEGAL SERVICES	**(20,000)**	**(30,000)**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					

Township of Langley
FIVE YEAR OPERATING PLAN
TRANSPORTATION UTILITY - ROADS - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Hire Equipment Misc	366	370	373	377	380
- Hired Equipment External	7	8	8	8	8
- Equipment and Vehicle Rental - Internal (Monthly)	11,522	8,952	9,130	9,312	9,500
- Equipment and Vehicle Rental - Internal (Hourly)	46,243	35,928	36,640	37,378	38,128
- Community Boulevard Cleaning Program		2,500	2,500	2,500	2,500
- Winter Maintenance	10,000	10,000	10,000	10,000	10,000
- Aldergrove Flower Baskets - Installation, Maintenance, Watering	8,000				
- Illegal Dumping Increased Costs		6,250	6,250	6,250	6,250
- Special Event Preparation & Cleanup		2,000	2,000	2,000	
- Homeless Camp Cleanup & Disposal Fees		1,333	1,333	1,333	1,333
- Street Furniture Inspection, Cleaning & Replacement	2,917	2,917	2,917	2,917	2,917
- Local Roads - Repair & Maintain	10,000	20,000	20,000	20,000	20,000
- Bridge Maintenance Program	18,750	18,750	18,750	18,750	18,750
- Household Hazardous Waste - Add vehicle budget	100	100	100		
- Operating Impact of Development Capital Works	57,496				
- Operating Impact from ToL Capital Construction	21,136				
EQUIPMENT & VEHICLE RENTAL	**186,537**	**109,108**	**110,001**	**110,825**	**109,766**
COMMUNICATION AND TECHNOLOGY					
- EV Charging Stations - Preventative Maintenance	10,000				
COMMUNICATION AND TECHNOLOGY	**10,000**	**-**	**-**	**-**	**-**
MATERIALS & SUPPLIES					
- Trip Hazard Program	2,500	2,500	2,500	2,500	2,500
- Signal Battery replacement	5,000	10,000	10,000	10,000	10,000
- Extreme Weather Boulevard & Median Planting Replacement		30,000	15,000	15,000	15,000
- Aldergrove Flower Baskets - Installation, Maintenance, Watering	1,600				
- Illegal Dumping Increased Costs		1,250	1,250	1,250	1,250
- Special Event Preparation & Cleanup		1,000	1,000	1,000	
- Local Roads - Repair & Maintain	2,500	5,000	5,000	5,000	5,000
- Street Furniture Inspection, Cleaning & Replacement	583	583	583	583	583
- Bridge Maintenance Program	11,250	11,250	11,250	11,250	11,250
- Household Hazardous Waste; From SW Utility (20%/Yr)	1,000	1,000	1,000		
- Operating Impact of Development Capital Works	61,892				
- Operating Impact from ToL Capital Construction	21,981				
MATERIALS & SUPPLIES	**108,306**	**62,583**	**47,583**	**46,583**	**45,583**
UTILITY USER FEES					
- Electricity		12,821	17,654	13,430	13,699
- Operating Impact of Development Capital Works	9,699				
- Operating Impact from ToL Capital Construction	1,430				
UTILITY USER FEES	**11,129**	**12,821**	**17,654**	**13,430**	**13,699**
DEBT PRINCIPAL AND INTEREST					
- Debt Provision		900,000	900,000		
DEBT PRINCIPAL AND INTEREST	**-**	**900,000**	**900,000**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Project Management Salary Recoveries, remove		61,875			
- Administrative Overhead	(263,779)	129,056	108,704	125,510	106,185
- Small Equipment Repairs & Replacement Recovery	(1,285)				
- Strategic Land Acquisition	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
INTERNAL CHARGES & RECOVERIES	**(765,064)**	**(309,069)**	**(391,296)**	**(374,490)**	**(393,815)**
TRANSFER TO RESERVES					
- Removal of CARIP Transfer	(135,000)				
TRANSFER TO RESERVES	**(135,000)**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Vehicle Allowance	583				
- Admin - EGBC permitting & EGBC Contuining Education	30,000				
- Homeless Camp Cleanup & Disposal Fees		666	666	666	666
- Operating Impact of Development Capital Works	2,768				
- Operating Impact from ToL Capital Construction	951				
OTHER SUPPLIES AND EXPENSES	**34,302**	**666**	**666**	**666**	**666**
FISCAL SERVICES	**162,697**	**205,658**	**288,842**	**187,582**	**232,189**
EXPENSE ADJUSTMENTS	**346,497**	**1,715,562**	**1,992,205**	**929,942**	**939,573**
NET NON-DISCRETIONARY ADJUSTMENTS	**1,770,517**	**2,164,365**	**2,439,870**	**1,380,442**	**1,388,880**

Township of Langley
FIVE YEAR OPERATING PLAN
TRANSPORTATION UTILITY - ROADS - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Corporate Energy Manager	125,621				
- Operating Impact from ToL Capital Construction		154,023	63,201	14,070	23,036
SALARY, WAGES & BENEFITS	**125,621**	**154,023**	**63,201**	**14,070**	**23,036**
SERVICE AND MAINTENANCE CONTRACTS					
- Operating Impact from ToL Capital Construction		17,772	8,386	1,914	2,442
SERVICE AND MAINTENANCE CONTRACTS	**-**	**17,772**	**8,386**	**1,914**	**2,442**
EQUIPMENT & VEHICLE RENTAL					
- Operating Impact from ToL Capital Construction		49,812	15,899	3,468	6,604
EQUIPMENT & VEHICLE RENTAL	**-**	**49,812**	**15,899**	**3,468**	**6,604**
MATERIALS & SUPPLIES					
- Operating Impact from ToL Capital Construction		38,352	15,629	3,510	5,730
MATERIALS & SUPPLIES	**-**	**38,352**	**15,629**	**3,510**	**5,730**
UTILITY USER FEES					
- Operating Impact from ToL Capital Construction		1,964	662	279	224
UTILITY USER FEES	**-**	**1,964**	**662**	**279**	**224**
CONTRIBUTION TO CAPITAL					
- Contribution to Capital			500,000	500,000	500,000
CONTRIBUTION TO CAPITAL	**-**	**-**	**500,000**	**500,000**	**500,000**
OTHER SUPPLIES AND EXPENSES					
- Operating Impact from ToL Capital Construction		1,244	422	159	164
OTHER SUPPLIES AND EXPENSES	**-**	**1,244**	**422**	**159**	**164**
FISCAL SERVICES	**5,075**	**2,512**	**5,642**	**6,970**	**7,339**
EXPENSE ADJUSTMENTS	**130,696**	**265,679**	**609,841**	**530,370**	**545,539**
NET DISCRETIONARY ADJUSTMENTS	**130,696**	**265,679**	**609,841**	**530,370**	**545,539**

TOWNSHIP OF LANGLEY
TRANSPORTATION UTILITY - FLEET
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	(8,000)	-	(8,000)	-	(8,000)	-	(8,000)	-	(8,000)	-	(8,000)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	-	-	-	-	-	-	-	-	-	-	-
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(8,000)**	**-**	**(8,000)**	**-**	**(8,000)**	**-**	**(8,000)**	**-**	**(8,000)**	**-**	**(8,000)**
EXPENSE											
Salaries, Wages & Benefits	1,268,821	47,899	1,316,720	-	1,316,720	-	1,316,720	-	1,316,720	-	1,316,720
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	259,098	(23,574)	235,524	-	235,524	-	235,524	-	235,524	-	235,524
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	1,116,224	(14,690)	1,101,534	-	1,101,534	-	1,101,534	-	1,101,534	-	1,101,534
Equipment and Vehicle Rental	100,663	15,380	116,043	5,589	121,632	5,701	127,333	5,815	133,148	5,931	139,079
Communication and Technology	141,100	(29,560)	111,540	-	111,540	-	111,540	-	111,540	-	111,540
Insurance	437,489	-	437,489	-	437,489	-	437,489	-	437,489	-	437,489
Materials and Supplies	922,017	145,170	1,067,187	53,891	1,121,078	54,969	1,176,047	56,068	1,232,115	57,190	1,289,305
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	(6,852,342)	(157,247)	(7,009,589)	(165,990)	(7,175,579)	(169,310)	(7,344,889)	(172,696)	(7,517,585)	(176,150)	(7,693,735)
Transfer to Own Funds	2,589,678	(23,895)	2,565,783	88,569	2,654,352	74,603	2,728,955	84,042	2,812,997	85,723	2,898,720
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	25,252	40,517	65,769	17,941	83,710	34,037	117,747	26,771	144,518	27,306	171,824
TOTAL EXPENSE	**8,000**	**-**	**8,000**	**-**	**8,000**	**-**	**8,000**	**-**	**8,000**	**-**	**8,000**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
TRANSPORTATION UTILITY - FLEET - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	47,899				
SALARY, WAGES & BENEFITS	**47,899**	**-**	**-**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Asset Management contract to neutral impact on GHG emissions	15,000				
- Repair Costs	(38,574)				
SERVICE AND MAINTENANCE CONTRACTS	**(23,574)**	**-**	**-**	**-**	**-**
FUEL					
- Propane Prices/Usages	(22,280)				
- Gasoline Prices/Usages	70,100				
- Diesel Prices/Usages	(62,510)				
FUEL	**(14,690)**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Heavy Equipment Rental - No Operator provided	15,380	2,002	2,042	2,083	2,125
- Equipment and Vehicle Rental - Internal		3,587	3,658	3,732	3,806
EQUIPMENT & VEHICLE RENTAL	**15,380**	**5,589**	**5,701**	**5,815**	**5,931**
COMMUNICATION AND TECHNOLOGY					
- Vehicle GPS Monitoring	6,070				
- Phone/Internet/Communications	(35,630)				
COMMUNICATION AND TECHNOLOGY	**(29,560)**	**-**	**-**	**-**	**-**
MATERIALS & SUPPLIES					
- Shop Supplies	148,300	53,891	54,969	56,068	57,190
- Freight Charges	(3,130)				
MATERIALS & SUPPLIES	**145,170**	**53,891**	**54,969**	**56,068**	**57,190**
INTERNAL CHARGES & RECOVERIES					
- Small Equipment Recovery	5,488				
- Internal Vehicle Recoveries	(162,735)	(165,990)	(169,310)	(172,696)	(176,150)
INTERNAL CHARGES & RECOVERIES	**(157,247)**	**(165,990)**	**(169,310)**	**(172,696)**	**(176,150)**
TRANSFER TO RESERVES					
- Public Works Vehicle & Equipment Reserve	(23,895)	88,569	74,603	84,042	85,723
TRANSFER TO RESERVES	**(23,895)**	**88,569**	**74,603**	**84,042**	**85,723**
OTHER SUPPLIES AND EXPENSES					
- Training supporting Climate Action	15,000				
- Other Supplies & Expenses	6,670				
OTHER SUPPLIES AND EXPENSES	**21,670**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**18,847**	**17,941**	**34,037**	**26,771**	**27,306**
EXPENSE ADJUSTMENTS	**-**	**-**	**-**	**-**	**-**
NET NON-DISCRETIONARY ADJUSTMENTS	**-**	**-**	**-**	**-**	**-**

TOWNSHIP OF LANGLEY
TRANSPORTATION UTILITY - TRANSLINK FUNDED
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(3,985,250)	(62,119)	(4,047,369)	(30,836)	(4,078,205)	(36,308)	(4,114,513)	(32,159)	(4,146,672)	(33,794)	(4,180,466)
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	-	-	-	-	-	-	-	-	-	-	-
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(3,985,250)**	**(62,119)**	**(4,047,369)**	**(30,836)**	**(4,078,205)**	**(36,308)**	**(4,114,513)**	**(32,159)**	**(4,146,672)**	**(33,794)**	**(4,180,466)**
EXPENSE											
Salaries, Wages & Benefits	1,011,301	1,091	1,012,392	-	1,012,392	-	1,012,392	-	1,012,392	-	1,012,392
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	2,017,922	32,000	2,049,922	-	2,049,922	-	2,049,922	-	2,049,922	-	2,049,922
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	374,953	9,713	384,666	7,551	392,217	7,700	399,917	7,855	407,772	8,013	415,785
Communication and Technology	16,048	-	16,048	-	16,048	-	16,048	-	16,048	-	16,048
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	413,538	-	413,538	-	413,538	-	413,538	-	413,538	-	413,538
Utility User Fees	133,512	-	133,512	2,670	136,182	3,677	139,859	2,797	142,656	2,853	145,509
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	14,397	-	14,397	-	14,397	-	14,397	-	14,397	-	14,397
Transfer to Own Funds	-	-	-	-	-	-	-	-	-	-	-
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	3,579	19,315	22,894	20,615	43,509	24,931	68,440	21,507	89,947	22,928	112,875
TOTAL EXPENSE	**3,985,250**	**62,119**	**4,047,369**	**30,836**	**4,078,205**	**36,308**	**4,114,513**	**32,159**	**4,146,672**	**33,794**	**4,180,466**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
TRANSPORTATION UTILITY - TRANSLINK FUNDED - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Translink Funding	(62,119)	(30,836)	(36,308)	(32,159)	(33,794)
GOVERNMENT GRANTS	**(62,119)**	**(30,836)**	**(36,308)**	**(32,159)**	**(33,794)**
REVENUE ADJUSTMENTS	**(62,119)**	**(30,836)**	**(36,308)**	**(32,159)**	**(33,794)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	1,091				
SALARY, WAGES & BENEFITS	**1,091**	**-**	**-**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Paving Contract Services	32,000				
SERVICE AND MAINTENANCE CONTRACTS	**32,000**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Hire Equipment Misc	22	23	23	23	23
- Equipment and Vehicle Rental - Internal (Monthly)	1,921	1,493	1,521	1,552	1,584
- Equipment and Vehicle Rental - Internal (Hourly)	7,770	6,035	6,156	6,280	6,406
EQUIPMENT & VEHICLE RENTAL	**9,713**	**7,551**	**7,700**	**7,855**	**8,013**
UTILITY USER FEES					
- Electricity		2,670	3,677	2,797	2,853
UTILITY USER FEES	**-**	**2,670**	**3,677**	**2,797**	**2,853**
FISCAL SERVICES	**19,315**	**20,615**	**24,931**	**21,507**	**22,928**
EXPENSE ADJUSTMENTS	**62,119**	**30,836**	**36,308**	**32,159**	**33,794**
NET NON-DISCRETIONARY ADJUSTMENTS	**-**	**-**	**-**	**-**	**-**

TOWNSHIP OF LANGLEY
AIRPORT
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(1,000,300)	(2,050)	(1,002,350)	-	(1,002,350)	-	(1,002,350)	-	(1,002,350)	-	(1,002,350)
Rentals and Leases	(570,000)	(79,000)	(649,000)	-	(649,000)	-	(649,000)	-	(649,000)	-	(649,000)
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(184,339)	3,777	(180,562)	-	(180,562)	-	(180,562)	-	(180,562)	-	(180,562)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(1,754,639)**	**(77,273)**	**(1,831,912)**	**-**	**(1,831,912)**	**-**	**(1,831,912)**	**-**	**(1,831,912)**	**-**	**(1,831,912)**
EXPENSE											
Salaries, Wages & Benefits	672,977	13,482	686,459	-	686,459	-	686,459	-	686,459	-	686,459
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	199,722	19,600	219,322	-	219,322	-	219,322	-	219,322	-	219,322
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	721,023	-	721,023	-	721,023	-	721,023	-	721,023	-	721,023
Equipment and Vehicle Rental	56,053	1,297	57,350	1,032	58,382	1,051	59,433	1,072	60,505	1,091	61,596
Communication and Technology	5,000	-	5,000	-	5,000	-	5,000	-	5,000	-	5,000
Insurance	27,500	-	27,500	-	27,500	-	27,500	-	27,500	-	27,500
Materials and Supplies	15,000	-	15,000	-	15,000	-	15,000	-	15,000	-	15,000
Utility User Fees	612	16,206	16,818	342	17,160	350	17,510	356	17,867	364	18,231
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	945	-	945	-	945	-	945	-	945	-	945
Transfer to Own Funds	13,447	15,742	29,189	(15,326)	13,863	(20,974)	(7,111)	(13,431)	(20,542)	(16,368)	(36,910)
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	42,360	10,946	53,306	13,952	67,258	19,573	86,831	12,002	98,833	14,913	113,746
TOTAL EXPENSE	**1,754,639**	**77,273**	**1,831,912**	**-**	**1,831,912**	**-**	**1,831,912**	**-**	**1,831,912**	**-**	**1,831,912**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
AIRPORT - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SALES OF SERVICES					
- Airport Access Card	(250)				
- Mailbox Rental	(1,800)				
SALES OF SERVICES	**(2,050)**	**-**	**-**	**-**	**-**
RENTALS & LEASES					
- Lease Revenue of Township New Building	(75,000)				
- Airport Lease Management Fee	(4,000)				
RENTALS & LEASES	**(79,000)**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Internal Allocation adjustment	3,777				
OTHER REVENUE	**3,777**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(77,273)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	13,482				
SALARY, WAGES & BENEFITS	**13,482**	**-**	**-**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Electrical Preventative Maintenance Program	12,600				
- Maintenance Bay Hangar	7,000				
SERVICE AND MAINTENANCE CONTRACTS	**19,600**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Hire Equipment Misc	100	102	102	104	104
- Equipment and Vehicle Rental - Internal (Monthly)	1,164	904	923	941	960
- Equipment and Vehicle Rental - Internal (Hourly)	33	26	26	27	27
EQUIPMENT & VEHICLE RENTAL	**1,297**	**1,032**	**1,051**	**1,072**	**1,091**
UTILITY USER FEES					
- Electricity for The Airport Offices and Airside Infrastructure	16,170	323	330	336	343
- Gas	36	19	20	20	21
UTILITY USER FEES	**16,206**	**342**	**350**	**356**	**364**
TRANSFER TO RESERVES					
- Transfer to (from) Airport Reserve	15,742	(15,326)	(20,974)	(13,431)	(16,368)
TRANSFER TO RESERVES	**15,742**	**(15,326)**	**(20,974)**	**(13,431)**	**(16,368)**
FISCAL SERVICES	**10,946**	**13,952**	**19,573**	**12,002**	**14,913**
EXPENSE ADJUSTMENTS	**77,273**	**-**	**-**	**-**	**-**
NET NON-DISCRETIONARY ADJUSTMENTS	**-**	**-**	**-**	**-**	**-**

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TOWNSHIP OF LANGLEY
STORMWATER (Includes STORM and Translink Funded STORM)
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		598,819	(8,378,745)	-	(9,010,779)	-	(10,550,783)	-	(12,484,447)	-	(13,325,694)
Property Tax from New Growth		(125,681)	(125,681)	(180,216)	(180,216)	(158,262)	(158,262)	(187,267)	(187,267)	(199,885)	(199,885)
Property Tax Change		(506,353)	(506,353)	(1,359,788)	(1,359,788)	(1,775,402)	(1,775,402)	(653,980)	(653,980)	(113,565)	(113,565)
	(8,977,564)	**(33,215)**	(9,010,779)	**(1,540,004)**	(10,550,783)	**(1,933,664)**	(12,484,447)	**(841,247)**	(13,325,694)	**(313,450)**	(13,639,144)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)
Government Grants	(220,561)	295	(220,266)	(2,757)	(223,023)	(2,812)	(225,835)	(2,870)	(228,705)	(2,926)	(231,631)
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	544,163	(552,444)	(8,281)	-	(8,281)	-	(8,281)	-	(8,281)	-	(8,281)
Debt Repayment Contributions	(532,622)	532,622	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)
TOTAL REVENUE	**(9,729,200)**	**(52,742)**	**(9,781,942)**	**(1,542,761)**	**(11,324,703)**	**(1,936,476)**	**(13,261,179)**	**(844,117)**	**(14,105,296)**	**(316,376)**	**(14,421,672)**
EXPENSE											
Salaries, Wages & Benefits	2,890,673	166,320	3,056,993	131,000	3,187,993	85,000	3,272,993	65,000	3,337,993	55,000	3,392,993
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	1,511,294	187,673	1,698,967	170,400	1,869,367	125,400	1,994,767	85,750	2,080,517	68,750	2,149,267
Consulting and Professional Services	365,951	625	366,576	625	367,201	625	367,826	625	368,451	625	369,076
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	20,300	-	20,300	-	20,300	-	20,300	-	20,300	-	20,300
Equipment and Vehicle Rental	767,032	82,734	849,766	79,675	929,441	62,422	991,863	60,179	1,052,042	60,433	1,112,475
Communication and Technology	16,305	-	16,305	-	16,305	-	16,305	-	16,305	-	16,305
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	358,964	89,485	448,449	56,000	504,449	17,500	521,949	11,250	533,199	11,250	544,449
Utility User Fees	107,702	-	107,702	2,154	109,856	2,966	112,822	2,256	115,078	2,302	117,380
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	262,445	-	262,445	1,000,000	1,262,445	1,000,000	2,262,445	-	2,262,445	-	2,262,445
Internal Charges & Recoveries	613,898	1,471	615,369	51,398	666,767	63,896	730,663	48,987	779,650	45,245	824,895
Transfer to Own Funds	532,622	(532,622)	-	-	-	-	-	-	-	-	-
Contribution to Capital	1,850,021	-	1,850,021	-	1,850,021	500,000	2,350,021	500,000	2,850,021	-	2,850,021
External Unidentified	400,000	-	400,000	-	400,000	-	400,000	-	400,000	-	400,000
Other Supplies and Expense	31,993	57,056	89,049	51,509	140,558	78,667	219,225	70,070	289,295	72,771	362,066
TOTAL EXPENSE	**9,729,200**	**52,742**	**9,781,942**	**1,542,761**	**11,324,703**	**1,936,476**	**13,261,179**	**844,117**	**14,105,296**	**316,376**	**14,421,672**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

TOWNSHIP OF LANGLEY
STORMWATER - excludes TransLink
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		598,819	(8,378,745)		(9,010,779)		(10,550,783)		(12,484,447)		(13,325,694)
Property Tax from New Growth		(125,681)	(125,681)	(180,216)	(180,216)	(158,262)	(158,262)	(187,267)	(187,267)	(199,885)	(199,885)
Property Tax Change		(506,353)	(506,353)	(1,359,788)	(1,359,788)	(1,775,402)	(1,775,402)	(653,980)	(653,980)	(113,565)	(113,565)
	(8,977,564)	**(33,215)**	(9,010,779)	**(1,540,004)**	(10,550,783)	**(1,933,664)**	(12,484,447)	**(841,247)**	(13,325,694)	**(313,450)**	(13,639,144)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)	-	(13,515)
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)	-	(129,101)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	544,163	(552,444)	(8,281)	-	(8,281)	-	(8,281)	-	(8,281)	-	(8,281)
Debt Repayment Contributions	(532,622)	532,622	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)	-	(400,000)
TOTAL REVENUE	**(9,508,639)**	**(53,037)**	**(9,561,676)**	**(1,540,004)**	**(11,101,680)**	**(1,933,664)**	**(13,035,344)**	**(841,247)**	**(13,876,591)**	**(313,450)**	**(14,190,041)**
EXPENSE											
Salaries, Wages & Benefits	2,785,637	169,519	2,955,156	131,000	3,086,156	85,000	3,171,156	65,000	3,236,156	55,000	3,291,156
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	1,461,568	187,673	1,649,241	170,400	1,819,641	125,400	1,945,041	85,750	2,030,791	68,750	2,099,541
Consulting and Professional Services	365,951	625	366,576	625	367,201	625	367,826	625	368,451	625	369,076
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	20,300	-	20,300	-	20,300	-	20,300	-	20,300	-	20,300
Equipment and Vehicle Rental	731,809	81,867	813,676	78,996	892,672	61,730	954,402	59,471	1,013,873	59,712	1,073,585
Communication and Technology	16,305	-	16,305	-	16,305	-	16,305	-	16,305	-	16,305
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	346,465	89,485	435,950	56,000	491,950	17,500	509,450	11,250	520,700	11,250	531,950
Utility User Fees	107,702	-	107,702	2,154	109,856	2,966	112,822	2,256	115,078	2,302	117,380
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	262,445	-	262,445	1,000,000	1,262,445	1,000,000	2,262,445	-	2,262,445	-	2,262,445
Internal Charges & Recoveries	596,832	1,471	598,303	51,398	649,701	63,896	713,597	48,987	762,584	45,245	807,829
Transfer to Own Funds	532,622	(532,622)	-	-	-	-	-	-	-	-	-
Contribution to Capital	1,850,021	-	1,850,021	-	1,850,021	500,000	2,350,021	500,000	2,850,021	-	2,850,021
External Unidentified	400,000	-	400,000	-	400,000	-	400,000	-	400,000	-	400,000
Other Supplies and Expense	30,982	55,019	86,001	49,431	135,432	76,547	211,979	67,908	279,887	70,566	350,453
TOTAL EXPENSE	**9,508,639**	**53,037**	**9,561,676**	**1,540,004**	**11,101,680**	**1,933,664**	**13,035,344**	**841,247**	**13,876,591**	**313,450**	**14,190,041**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
STORMWATER UTILITY - excludes TransLink - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
OTHER REVENUE					
- Internal Allocation adjustment	(552,444)				
OTHER REVENUE	**(552,444)**	**-**	**-**	**-**	**-**
DEBT REPAYMENT CONTRIBUTIONS					
- Remove Detention Pond 198A Street Internal Debt	532,622				
DEBT REPAYMENT CONTRIBUTIONS	**532,622**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(19,822)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	30,940				
- Stormwater Auxiliary Technical Staff Data Gathering	9,612	10,000	10,000		
- Asset Managment Staff	4,806	7,500	7,500	7,500	7,500
- CSP / Boulevard Tiling Annual Replacement Program	7,689	8,000	8,000	8,000	8,000
- Right of Way Easements Maintenance	9,612	10,000			
- Storm Sewer Main Deficiency Repairs	19,223	20,000	20,000	10,000	10,000
- Catch Basin Repair/Replacement	7,689	8,000			
- Stormwater Manhole Operate / Maintain	5,767	8,000			
' - Watercourse Operate	19,223	20,000	20,000	20,000	20,000
- Watercourse Repair	6,007	6,250	6,250	6,250	6,250
- Rockpit Repair	9,612	10,000			
- Berm Removal	9,612	10,000			
- Nuisance Animal Control Program	9,612	10,000	10,000	10,000	
- Detention Pond Maintenance Program	3,124	3,250	3,250	3,250	3,250
- Operating Impact of Development Capital Works	16,991				
SALARY, WAGES & BENEFITS	**169,519**	**131,000**	**85,000**	**65,000**	**55,000**
SERVICE AND MAINTENANCE CONTRACTS					
- CSP / Boulevard Tiling Annual Replacement Program	5,000	5,000	5,000	5,000	5,000
- Storm Sewer Main Deficiency Repairs	12,500	12,500	12,500	6,250	6,250
- Catch Basin Repair/Replacement	5,000	5,000			
- Stormwater Manhole Operate / Maintain	3,750	5,000			
- Annual Catch Basin Flushing Program	30,000	30,000	30,000		
- Annual Rock Pit Cleaning Program	2,000	2,000	2,000	2,000	
- Annual CCTV Flushing Program	3,400	3,400	3,400		
- Cross Culvert Asessment Program	5,000	30,000	15,000	15,000	
- Detention Pond Maintenance Program	1,250	1,250	1,250	1,250	1,250
- Increased Cost to Deliver Asset Managment Plans	10,000	15,000	15,000	15,000	15,000
- Condition Assessment Program	15,000	20,000	20,000	20,000	20,000
- Asset management Contract Services	15,000				
- ISMP Restored Area Maintenance		20,000			
' - Watercourse Operate	20,000	20,000	20,000	20,000	20,000
- Watercourse Repair	1,250	1,250	1,250	1,250	1,250
- Operating Impact of Development Capital Works	8,523				
- Operating Impact from ToL Capital Construction	50,000				
SERVICE AND MAINTENANCE CONTRACTS	**187,673**	**170,400**	**125,400**	**85,750**	**68,750**
CONSULTING AND LEGAL SERVICES					
- Watercourse Operate and Repair	625	625	625	625	625
CONSULTING AND LEGAL SERVICES	**625**	**625**	**625**	**625**	**625**
EQUIPMENT & VEHICLE RENTAL					
- CSP / Boulevard Tiling Annual Replacement Program	2,000	2,000	2,000	2,000	2,000
- Right of Way Easements Maintenance	2,500	2,500			
' - Watercourse Operate	20,000	20,000	20,000	20,000	20,000
- Watercourse Repair	1,250	1,250	1,250	1,250	1,250
- Rockpit Repair	5,000	5,000			
' - Berm Removal	6,000	6,000			
- Culvert Repair / Replace	20,000	20,000	20,000	20,000	20,000
- Storm Sewer Main Deficiency Repairs	5,000	5,000	5,000	2,500	2,500
- Catch Basin Repair / Replacement	2,000	2,000			
- Stormwater Manhole Operate / Maintain	1,500	2,000			
- Detention Pond Maintenance Program	500	500	500	500	500
- Hire Equipment Misc	192	195	197	199	201
- Hired Equipment External	1,825	1,842	1,861	1,881	1,899
- Equipment and Vehicle Rental - Internal (Monthly)	1,656	1,286	1,312	1,338	1,365
- Equipment and Vehicle Rental - Internal (Hourly)	12,128	9,423	9,610	9,803	9,997
- Operating Impact of Development Capital Works	316	-	-	-	-
EQUIPMENT & VEHICLE RENTAL	**81,867**	**78,996**	**61,730**	**59,471**	**59,712**
MATERIALS & SUPPLIES					
- CSP / Boulevard Tiling Annual Replacement Program	5,000	5,000	5,000	5,000	5,000

Township of Langley
FIVE YEAR OPERATING PLAN
STORMWATER UTILITY - excludes TransLink - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Right of Way Easements Maintenance	2,500	2,500			
- Culvert Repair / Replace	20,000	20,000			
- Equipment and Supplies Price Increase	30,000				
- Storm Sewer Main Deficiency Repairs	12,500	12,500	12,500	6,250	6,250
- Catch Basin Repair / Replacement	5,000	5,000			
- Stormwater Manhole Operate / Maintain	3,750	5,000			
- Rockpit Repair	6,000	6,000			
- Operating Impact of Development Capital Works	4,735				
MATERIALS & SUPPLIES	**89,485**	**56,000**	**17,500**	**11,250**	**11,250**
UTILITY USER FEES					
- Electricity		2,154	2,966	2,256	2,302
UTILITY USER FEES	**-**	**2,154**	**2,966**	**2,256**	**2,302**
DEBT PRINCIPAL AND INTEREST					
- Debt Provision		1,000,000	1,000,000		
DEBT PRINCIPAL AND INTEREST	**-**	**1,000,000**	**1,000,000**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Project Management Salary Recoveries, remove		11,250			
- Administrative Overhead	2,435	40,148	63,896	48,987	45,245
- Small Equipment Repairs & Replacement Recovery	(964)				
INTERNAL CHARGES & RECOVERIES	**1,471**	**51,398**	**63,896**	**48,987**	**45,245**
TRANSFER TO RESERVES					
- Remove Detention Pond 198A Street Internal Debt	(532,622)	-	-	-	-
TRANSFER TO RESERVES	**(532,622)**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Licensing Agreement for Stormwater Detention Pond	400				
- Operating Impact of Development Capital Works	316				
OTHER SUPPLIES AND EXPENSES	**716**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**54,303**	**49,431**	**76,547**	**67,908**	**70,566**
EXPENSE ADJUSTMENTS	**53,037**	**1,540,004**	**1,433,664**	**341,247**	**313,450**
NET NON-DISCRETIONARY ADJUSTMENTS	**33,215**	**1,540,004**	**1,433,664**	**341,247**	**313,450**

Township of Langley
FIVE YEAR OPERATING PLAN
STORMWATER UTILITY - excludes TransLink - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
REVENUE ADJUSTMENTS	-	-	-	-	-
EXPENSE					
CONTRIBUTION TO CAPITAL					
- Contribution to Capital			500,000	500,000	
CONTRIBUTION TO CAPITAL	-	-	**500,000**	**500,000**	-
EXPENSE ADJUSTMENTS	-	-	**500,000**	**500,000**	-
NET DISCRETIONARY ADJUSTMENTS	-	-	**500,000**	**500,000**	-

TOWNSHIP OF LANGLEY
STORMWATER - TransLink funded
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(220,561)	295	(220,266)	(2,757)	(223,023)	(2,812)	(225,835)	(2,870)	(228,705)	(2,926)	(231,631)
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	-	-	-	-	-	-	-	-	-	-	-
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(220,561)**	**295**	**(220,266)**	**(2,757)**	**(223,023)**	**(2,812)**	**(225,835)**	**(2,870)**	**(228,705)**	**(2,926)**	**(231,631)**
EXPENSE											
Salaries, Wages & Benefits	105,036	(3,199)	101,837	-	101,837	-	101,837	-	101,837	-	101,837
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	49,726	-	49,726	-	49,726	-	49,726	-	49,726	-	49,726
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	35,223	867	36,090	679	36,769	692	37,461	708	38,169	721	38,890
Communication and Technology	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	12,499	-	12,499	-	12,499	-	12,499	-	12,499	-	12,499
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	17,066	-	17,066	-	17,066	-	17,066	-	17,066	-	17,066
Transfer to Own Funds	-	-	-	-	-	-	-	-	-	-	-
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	1,011	2,037	3,048	2,078	5,126	2,120	7,246	2,162	9,408	2,205	11,613
TOTAL EXPENSE	**220,561**	**(295)**	**220,266**	**2,757**	**223,023**	**2,812**	**225,835**	**2,870**	**228,705**	**2,926**	**231,631**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
STORMWATER UTILITY - TransLink Funded - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Translink Funding	295	(2,757)	(2,812)	(2,870)	(2,926)
GOVERNMENT GRANTS	**295**	**(2,757)**	**(2,812)**	**(2,870)**	**(2,926)**
REVENUE ADJUSTMENTS	**295**	**(2,757)**	**(2,812)**	**(2,870)**	**(2,926)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	(3,199)				
SALARY, WAGES & BENEFITS	**(3,199)**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Hired Equipment External	31	31	31	32	32
- Equipment and Vehicle Rental - Internal (Hourly)	836	648	661	676	689
EQUIPMENT & VEHICLE RENTAL	**867**	**679**	**692**	**708**	**721**
FISCAL SERVICES	**2,037**	**2,078**	**2,120**	**2,162**	**2,205**
EXPENSE ADJUSTMENTS	**(295)**	**2,757**	**2,812**	**2,870**	**2,926**
NET NON-DISCRETIONARY ADJUSTMENTS	**-**	**-**	**-**	**-**	**-**

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TOWNSHIP OF LANGLEY
FIRE
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		137,132	(17,676,387)		(18,721,878)		(19,571,860)		(20,475,099)		(21,050,320)
Property Tax from New Growth		(265,146)	(265,146)	(374,438)	(374,438)	(293,578)	(293,578)	(307,126)	(307,126)	(315,755)	(315,755)
Property Tax Change		(780,345)	(780,345)	(475,544)	(475,544)	(609,661)	(609,661)	(268,095)	(268,095)	(296,773)	(296,773)
	(17,813,519)	**(908,359)**	(18,721,878)	**(849,981)**	(19,571,860)	**(903,239)**	(20,475,099)	**(575,221)**	(21,050,320)	**(612,528)**	(21,662,848)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	(57,200)	-	(57,200)	-	(57,200)	-	(57,200)	-	(57,200)	-	(57,200)
Service Cost Sharing	(64,047)	(1,064)	(65,111)	(1,085)	(66,197)	(1,107)	(67,304)	(1,129)	(68,433)	(1,152)	(69,585)
Sales of Services	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)	-	(20,000)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	(85,200)	-	(85,200)	-	(85,200)	-	(85,200)	-	(85,200)	-	(85,200)
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(2,350,631)	(44,417)	(2,395,048)	-	(2,395,048)	-	(2,395,048)	-	(2,395,048)	-	(2,395,048)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(20,390,597)**	**(953,840)**	**(21,344,437)**	**(851,067)**	**(22,195,504)**	**(904,346)**	**(23,099,850)**	**(576,350)**	**(23,676,201)**	**(613,680)**	**(24,289,880)**
EXPENSE											
Salaries, Wages & Benefits	16,893,960	389,704	17,283,664	351,853	17,635,517	129,152	17,764,669	113,418	17,878,087	84,226	17,962,313
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	952,633	24,990	977,623	35,573	1,013,196	37,199	1,050,395	38,632	1,089,028	40,394	1,129,421
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	166,095	-	166,095	-	166,095	-	166,095	-	166,095	-	166,095
Equipment and Vehicle Rental	28,326	640	28,966	572	29,538	584	30,122	595	30,717	607	31,324
Communication and Technology	64,193	400	64,593	-	64,593	-	64,593	-	64,593	-	64,593
Insurance	96,393	-	96,393	-	96,393	-	96,393	-	96,393	-	96,393
Materials and Supplies	438,287	35,527	473,814	35,527	509,341	35,527	544,868	35,527	580,395	35,527	615,922
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	177,000	-	177,000	-	177,000	-	177,000	-	177,000	-	177,000
Transfer to Own Funds	1,370,000	140,000	1,510,000	-	1,510,000	160,000	1,670,000	-	1,670,000	-	1,670,000
Contribution to Capital	57,000	-	57,000	-	57,000	-	57,000	-	57,000	-	57,000
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	146,710	362,579	509,289	427,542	936,831	541,884	1,478,715	388,178	1,866,893	452,926	2,319,819
TOTAL EXPENSE	**20,390,597**	**953,840**	**21,344,437**	**851,067**	**22,195,504**	**904,346**	**23,099,850**	**576,350**	**23,676,201**	**613,680**	**24,289,880**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
FIRE RESCUE SERVICES - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SERVICE COST SHARING					
- Emergency Operations Centre, Co-ordinator Cost Share	(1,064)	(1,085)	(1,107)	(1,129)	(1,152)
SERVICE COST SHARING	**(1,064)**	**(1,085)**	**(1,107)**	**(1,129)**	**(1,152)**
OTHER REVENUE					
- Internal Allocation Adjustment	(44,417)				
OTHER REVENUE	**(44,417)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(45,481)**	**(1,085)**	**(1,107)**	**(1,129)**	**(1,152)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	(56,351)				
- Firefighters move to 10th year increment	6,944	18,858		10,544	18,944
- Firefighters move to 15th year increment	1,856	14,737	67,406	29,590	27,914
- Fire Prevention Officer starting January 1, 2022	157,799				
- Fire Fleet Maintenance Wages increase	13,740				
SALARY, WAGES & BENEFITS	**123,988**	**33,595**	**67,406**	**40,134**	**46,858**
SERVICE AND MAINTENANCE CONTRACTS					
- Dispatch Contract	15,464	16,406	17,406	18,192	19,284
- Emergency Operations Centre, Worksafe and Clerical	3,498	2,978	3,037	3,098	3,161
- E-Comm - Radio Levy & User Equipment Levy	6,028	16,189	16,756	17,342	17,949
SERVICE AND MAINTENANCE CONTRACTS	**24,990**	**35,573**	**37,199**	**38,632**	**40,394**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal	579	450	459	468	477
- Hired equipment	61	122	125	127	130
EQUIPMENT & VEHICLE RENTAL	**640**	**572**	**584**	**595**	**607**
COMMUNICATION AND TECHNOLOGY					
- Cell Phone -Fire Prevention Officer starting January 1, 2022	400				
COMMUNICATION AND TECHNOLOGY	**400**	**-**	**-**	**-**	**-**
MATERIALS & SUPPLIES					
- Fire Fleet Expenses increase	35,527	35,527	35,527	35,527	35,527
MATERIALS & SUPPLIES	**35,527**	**35,527**	**35,527**	**35,527**	**35,527**
TRANSFER TO RESERVES					
- Fire Vehicles and Equipment Transfer to Reserve	140,000		160,000		
TRANSFER TO RESERVES	**140,000**	**-**	**160,000**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Training & Memberships - Fire Prevention Officer starting Jan 1, 2022	500				
OTHER SUPPLIES AND EXPENSES	**500**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**355,100**	**418,974**	**540,180**	**386,105**	**451,843**
EXPENSE ADJUSTMENTS	**681,145**	**524,241**	**840,896**	**500,993**	**575,229**
NET NON-DISCRETIONARY ADJUSTMENTS	**635,664**	**523,155**	**839,789**	**499,864**	**574,077**

Township of Langley
FIVE YEAR OPERATING PLAN
FIRE RESCUE SERVICES - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Firefighters (6), starting July 1, 2022	265,716	318,258	61,746	73,284	37,368
SALARY, WAGES & BENEFITS	**265,716**	**318,258**	**61,746**	**73,284**	**37,368**
FISCAL SERVICES	**6,979**	**8,568**	**1,704**	**2,073**	**1,083**
EXPENSE ADJUSTMENTS	**272,695**	**326,826**	**63,450**	**75,357**	**38,451**
NET DISCRETIONARY ADJUSTMENTS	**272,695**	**326,826**	**63,450**	**75,357**	**38,451**

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TOWNSHIP OF LANGLEY
POLICE
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		235,300	(31,488,394)		(34,703,327)		(38,034,647)		(40,878,592)		(43,736,361)
Property Tax from New Growth		(472,326)	(472,326)	(694,067)	(694,067)	(570,520)	(570,520)	(613,179)	(613,179)	(656,045)	(656,045)
Property Tax Change		(2,742,607)	(2,742,607)	(2,637,253)	(2,637,253)	(2,273,425)	(2,273,425)	(2,244,590)	(2,244,590)	(2,000,659)	(2,000,659)
	(31,723,694)	(2,979,633)	(34,703,327)	(3,331,320)	(38,034,647)	(2,843,945)	(40,878,592)	(2,857,769)	(43,736,361)	(2,656,704)	(46,393,065)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(1,477,617)	(2,834)	(1,480,451)	-	(1,480,451)	-	(1,480,451)	-	(1,480,451)	-	(1,480,451)
Service Cost Recoveries	(597,582)	-	(597,582)	(11,073)	(608,655)	(11,349)	(620,004)	(11,633)	(631,637)	(11,924)	(643,561)
Service Cost Sharing	(2,456,807)	(132,472)	(2,589,279)	(16,478)	(2,605,757)	(34,863)	(2,640,620)	(17,943)	(2,658,563)	(17,943)	(2,676,506)
Sales of Services	(248,366)	-	(248,366)	-	(248,366)	-	(248,366)	-	(248,366)	-	(248,366)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(4,278,422)	(70,203)	(4,348,625)	-	(4,348,625)	-	(4,348,625)	-	(4,348,625)	-	(4,348,625)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(920,821)	(224,615)	(1,145,436)	564,454	(580,982)	172,950	(408,032)	197,439	(210,593)	38	(210,555)
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(41,703,309)**	**(3,409,757)**	**(45,113,066)**	**(2,794,417)**	**(47,907,483)**	**(2,717,207)**	**(50,624,690)**	**(2,689,906)**	**(53,314,596)**	**(2,686,533)**	**(56,001,129)**
EXPENSE											
Salaries, Wages & Benefits	8,720,260	(79,035)	8,641,225	68,658	8,709,883	145,261	8,855,144	74,762	8,929,906	74,762	9,004,668
Special Contracts	31,348,410	3,138,899	34,487,309	2,578,270	37,065,579	2,357,552	39,423,131	2,483,181	41,906,312	2,454,054	44,360,366
Service and Maintenance Contracts	341,220	383,476	724,696	-	724,696	16,572	741,268	-	741,268	-	741,268
Consulting and Professional Services	500	-	500	-	500	-	500	-	500	-	500
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	424,824	-	424,824	10,546	435,370	10,809	446,179	11,079	457,258	11,356	468,614
Equipment and Vehicle Rental	110,267	10,066	120,333	2,227	122,560	2,271	124,831	2,317	127,148	2,363	129,511
Communication and Technology	70,457	6,000	76,457	-	76,457	-	76,457	-	76,457	-	76,457
Insurance	19,628	-	19,628	-	19,628	-	19,628	-	19,628	-	19,628
Materials and Supplies	88,004	-	88,004	-	88,004	-	88,004	-	88,004	-	88,004
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	21,435	-	21,435	-	21,435	-	21,435	-	21,435	-	21,435
Transfer to Own Funds	391,642	(159,271)	232,371	527	232,898	540	233,438	554	233,992	568	234,560
Contribution to Capital	77,000	-	77,000	-	77,000	-	77,000	-	77,000	-	77,000
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	89,662	109,622	199,284	134,189	333,473	184,202	517,675	118,013	635,688	143,430	779,118
TOTAL EXPENSE	**41,703,309**	**3,409,757**	**45,113,066**	**2,794,417**	**47,907,483**	**2,717,207**	**50,624,690**	**2,689,906**	**53,314,596**	**2,686,533**	**56,001,129**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
POLICE PROTECTION - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Victim Services	(2,834)				
GOVERNMENT GRANTS	**(2,834)**	**-**	**-**	**-**	**-**
SERVICE COST RECOVERIES					
- Adjust ARI fuel revenue to anticipated sales.	-	(11,073)	(11,349)	(11,633)	(11,924)
SERVICE COST RECOVERIES	**-**	**(11,073)**	**(11,349)**	**(11,633)**	**(11,924)**
SERVICE COST SHARING					
- Salary and Wages (Cost Sharing Recovery)	17,528				
- Increased Service Cost Recovery - Langley City	(150,000)				
SERVICE COST SHARING	**(132,472)**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	(70,203)				
OTHER REVENUE	**(70,203)**	**-**	**-**	**-**	**-**
TRANSFER FROM OWN FUNDS					
- Transfer from RCMP Reserve	(420,000)	420,000			
- Adjustment to Ongoing Transfer from RCMP Reserve	195,385				
TRANSFER FROM OWN FUNDS	**(224,615)**	**420,000**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(430,124)**	**408,927**	**(11,349)**	**(11,633)**	**(11,924)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	(79,035)				
SALARY, WAGES & BENEFITS	**(79,035)**	**-**	**-**	**-**	**-**
SPECIAL CONTRACT (i.e. RCMP, etc.)					
- RCMP Contract	2,566,472	2,069,357	1,660,488	1,736,780	1,643,277
-RCMP Contract,4 Members starting Oct 1 2021 (Annualization)	572,427	52,069	39,673	41,580	38,556
SPECIAL CONTRACT (i.e. RCMP, etc.)	**3,138,899**	**2,121,426**	**1,700,161**	**1,778,360**	**1,681,833**
SERVICE AND MAINTENANCE CONTRACTS					
- New CPO North Langley Facility Lease	224,205		16,572		
- Reallocation from Transfer to Contract for new CPO Lease	159,271		-		
SERVICE AND MAINTENANCE CONTRACTS	**383,476**	**-**	**16,572**	**-**	**-**
FUEL					
- ARI - Fuel Billings to RCMP Fleet usage		10,546	10,809	11,079	11,356
FUEL	**-**	**10,546**	**10,809**	**11,079**	**11,356**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal (hourly)	332	258	263	268	274
- Equipment and Vehicle Rental - Internal (montly)	2,534	1,969	2,008	2,049	2,089
- Operating impact - Capital Project "Admin Pool Vehicle"	7,200	-	-	-	-
EQUIPMENT & VEHICLE RENTAL	**10,066**	**2,227**	**2,271**	**2,317**	**2,363**
COMMUNICATION AND TECHNOLOGY					
- Computer Hardware&Software for Detachment (Shared Resource)	6,000				
COMMUNICATION AND TECHNOLOGY	**6,000**	**-**	**-**	**-**	**-**
TRANSFER TO RESERVES					
- ARI - Fuel Billings to RCMP Fleet usage		527	540	554	568
- Reallocation from Transfer to Contract for new CPO Lease	(159,271)				
TRANSFER TO RESERVES	**(159,271)**	**527**	**540**	**554**	**568**
FISCAL SERVICES	**109,622**	**133,103**	**181,859**	**116,783**	**142,175**
EXPENSE ADJUSTMENTS	**3,409,757**	**2,267,829**	**1,912,212**	**1,909,093**	**1,838,295**
NET NON-DISCRETIONARY ADJUSTMENTS	**2,979,633**	**2,676,756**	**1,900,863**	**1,897,460**	**1,826,371**

Township of Langley
FIVE YEAR OPERATING PLAN
POLICE PROTECTION - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SERVICE COST SHARING					
- Information Office (Shared Resource) 2023		(16,478)			
- Clerk/Typist 3 (Shared Resource) 2024			(15,329)		
- IT User Support Specialist (Shared Resource) 2024			(19,534)		
- Victim Support Worker (Shared Resource) 2025				(17,943)	
-Electronic Disclosure Coordinator (Shared Resource) 2026					(17,943)
SERVICE COST SHARING	**-**	**(16,478)**	**(34,863)**	**(17,943)**	**(17,943)**
TRANSFER FROM OWN FUNDS					
- Transfer from RCMP Reserve		144,454	172,950	197,439	38
TRANSFER FROM OWN FUNDS	**-**	**144,454**	**172,950**	**197,439**	**38**
REVENUE ADJUSTMENTS	**-**	**127,976**	**138,087**	**179,496**	**(17,905)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Information Office (Shared Resource) 2023		68,658			
- Clerk/Typist 3 (Shared Resource) 2024			63,871		
- IT User Support Specialist (Shared Resource) 2024			81,390		
- Victim Support Worker (Shared Resource) 2025				74,762	
-Electronic Disclosure Coordinator (Shared Resource) 2026					74,762
SALARY, WAGES & BENEFITS	**-**	**68,658**	**145,261**	**74,762**	**74,762**
SPECIAL CONTRACT (i.e. RCMP, etc.)					
- RCMP Officers (2) starting October 1, 2022		304,563	19,836	20,790	19,278
- RCMP Officers (3) starting October 1, 2023		152,282	478,166	16,684	28,917
- RCMP Officers (3) starting October 1, 2024			159,389	500,510	28,917
- RCMP Officers (3) starting October 1, 2025				166,837	521,332
- RCMP Officers (3) starting October 1, 2026					173,777
SPECIAL CONTRACT (i.e. RCMP, etc.)	**-**	**456,845**	**657,390**	**704,821**	**772,221**
FISCAL SERVICES	**-**	**1,086**	**2,343**	**1,230**	**1,255**
EXPENSE ADJUSTMENTS	**-**	**526,589**	**804,994**	**780,813**	**848,238**
NET DISCRETIONARY ADJUSTMENTS	**-**	**654,565**	**943,081**	**960,309**	**830,333**

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TOWNSHIP OF LANGLEY
RECREATION
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		(66,381)	(8,457,572)		(6,001,904)		(8,628,713)		(9,379,684)		(9,652,146)
Property Tax from New Growth		(126,864)	(126,864)	(120,038)	(120,038)	(129,431)	(129,431)	(140,695)	(140,695)	(144,782)	(144,782)
Property Tax Change		2,582,532	2,582,532	(2,506,772)	(2,506,772)	(621,540)	(621,540)	(131,767)	(131,767)	(158,964)	(158,964)
	(8,391,191)	**2,389,288**	(6,001,904)	**(2,626,810)**	(8,628,713)	**(750,971)**	(9,379,684)	**(272,462)**	(9,652,146)	**(303,746)**	(9,955,892)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(5,707,882)	5,706,880	(1,002)	-	(1,002)	-	(1,002)	-	(1,002)	-	(1,002)
Service Cost Recoveries	(7,700)	-	(7,700)	-	(7,700)	-	(7,700)	-	(7,700)	-	(7,700)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(1,808,386)	(2,453,565)	(4,261,951)	(3,481,268)	(7,743,219)	-	(7,743,219)	-	(7,743,219)	-	(7,743,219)
Rentals and Leases	(968,331)	(311,074)	(1,279,405)	(311,074)	(1,590,479)	-	(1,590,479)	-	(1,590,479)	-	(1,590,479)
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(1,726,601)	109,944	(1,616,657)	-	(1,616,657)	-	(1,616,657)	-	(1,616,657)	-	(1,616,657)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	(5,706,880)	(5,706,880)	5,706,880	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(18,610,091)**	**(265,408)**	**(18,875,499)**	**(712,272)**	**(19,587,770)**	**(750,971)**	**(20,338,741)**	**(272,462)**	**(20,611,203)**	**(303,746)**	**(20,914,949)**
EXPENSE											
Salaries, Wages & Benefits	12,323,282	(50,546)	12,272,737	397,345	12,670,082	397,345	13,067,427	-	13,067,427	-	13,067,427
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	4,792,815	34,766	4,827,581	35,180	4,862,761	17,405	4,880,166	17,753	4,897,919	18,108	4,916,027
Consulting and Professional Services	32,020	44	32,064	44	32,108	-	32,108	-	32,108	-	32,108
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	128,125	3,331	131,456	2,588	134,044	2,640	136,684	2,693	139,377	2,746	142,123
Communication and Technology	49,808	1,889	51,697	945	52,642	945	53,586	-	53,586	-	53,586
Insurance	177,328	2,506	179,834	1,253	181,086	1,253	182,339	-	182,339	-	182,339
Materials and Supplies	492,301	12,377	504,678	6,188	510,866	6,188	517,054	-	517,054	-	517,054
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	(436,977)	12,746	(424,231)	-	(424,231)	-	(424,231)	-	(424,231)	-	(424,231)
Transfer to Own Funds	432,848	-	432,848	-	432,848	-	432,848	-	432,848	-	432,848
Contribution to Capital	230,000	-	230,000	-	230,000	-	230,000	-	230,000	-	230,000
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	388,541	248,295	636,836	268,729	905,565	325,195	1,230,760	252,016	1,482,776	282,892	1,765,668
TOTAL EXPENSE	**18,610,091**	**265,408**	**18,875,499**	**712,272**	**19,587,770**	**750,971**	**20,338,741**	**272,462**	**20,611,203**	**303,746**	**20,914,949**
SHORTFALL/(SURPLUS)	-	-	-	-	-	-	-	-	-	-	-

Township of Langley
FIVE YEAR OPERATING PLAN
RECREATION - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Reclassification of Restart Grant	5,706,880				
GOVERNMENT GRANTS	**5,706,880**	**-**	**-**	**-**	**-**
SALES OF SERVICES					
- COVID adjustments	(2,453,565)	(3,481,268)			
SALES OF SERVICES	**(2,453,565)**	**(3,481,268)**	**-**	**-**	**-**
RENTALS & LEASES					
- COVID adjustments	(311,074)	(311,074)			
RENTALS & LEASES	**(311,074)**	**(311,074)**	**-**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	109,944				
OTHER REVENUE	**109,944**	**-**	**-**	**-**	**-**
TRANSFER FROM OWN FUNDS					
-Reclassification of Restart Grant	(5,706,880)	5,706,880			
TRANSFER FROM OWN FUNDS	**(5,706,880)**	**5,706,880**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(2,654,695)**	**1,914,538**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	(23,424)				
- COVID adjustments	(27,122)	397,345	397,345		
SALARY, WAGES & BENEFITS	**(50,546)**	**397,345**	**397,345**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Sportsplex Contract	16,567	16,981	17,405	17,753	18,108
- COVID adjustments	18,199	18,199			
SERVICE AND MAINTENANCE CONTRACTS	**34,766**	**35,180**	**17,405**	**17,753**	**18,108**
CONSULTING AND LEGAL SERVICES					
- COVID adjustments	44	44			
CONSULTING AND LEGAL SERVICES	**44**	**44**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal	3,331	2,588	2,640	2,693	2,746
EQUIPMENT & VEHICLE RENTAL	**3,331**	**2,588**	**2,640**	**2,693**	**2,746**
COMMUNICATION AND TECHNOLOGY					
- COVID adjustments	1,889	945	945		
COMMUNICATION AND TECHNOLOGY	**1,889**	**945**	**945**	**-**	**-**
INSURANCE					
- COVID adjustments	2,506	1,253	1,253		
INSURANCE	**2,506**	**1,253**	**1,253**	**-**	**-**
MATERIALS & SUPPLIES					
- COVID adjustments	12,377	6,188	6,188		
MATERIALS & SUPPLIES	**12,377**	**6,188**	**6,188**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Recovery Adjustment	12,746				
INTERNAL CHARGES & RECOVERIES	**12,746**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- COVID adjustments	6,252	3,126	3,126		
- Additional Parking Spaces for Civic Facility - Annual Increase	5,040				
OTHER SUPPLIES AND EXPENSES	**11,292**	**3,126**	**3,126**	**-**	**-**
FISCAL SERVICES	**237,003**	**265,603**	**322,069**	**252,016**	**282,892**
EXPENSE ADJUSTMENTS	**265,408**	**712,272**	**750,971**	**272,462**	**303,746**
NET NON-DISCRETIONARY ADJUSTMENTS	**(2,389,288)**	**2,626,810**	**750,971**	**272,462**	**303,746**

TOWNSHIP OF LANGLEY
Arts Culture and Community Initiatives
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		16,081	(1,835,609)		(1,877,876)		(1,907,542)		(1,879,615)		(1,906,614)
Property Tax from New Growth		(27,534)	(27,534)	(37,558)	(37,558)	(28,613)	(28,613)	(28,194)	(28,194)	(28,599)	(28,599)
Property Tax Change		(14,733)	(14,733)	7,892	7,892	56,540	56,540	1,196	1,196	(3,577)	(3,577)
	(1,851,690)	**(26,186)**	(1,877,876)	**(29,666)**	(1,907,542)	**27,927**	(1,879,615)	**(26,998)**	(1,906,614)	**(32,176)**	(1,938,790)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	(5,583,891)	(354,304)	(5,938,195)	(391,791)	(6,329,986)	(1,865,882)	(8,195,868)	(140,728)	(8,336,596)	(138,064)	(8,474,660)
Government Grants	(50,016)	-	(50,016)	(29,992)	(80,008)	(29,992)	(110,000)	-	(110,000)	-	(110,000)
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(103,082)	-	(103,082)	(242,960)	(346,042)	(242,960)	(589,002)	-	(589,002)	-	(589,002)
Rentals and Leases	-	-	-	(43,261)	(43,261)	(43,261)	(86,522)	-	(86,522)	-	(86,522)
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(351,791)	(6,466)	(358,257)	-	(358,257)	-	(358,257)	-	(358,257)	-	(358,257)
Debt Repayment Contributions	-	-	-	(1,200)	(1,200)	(1,200)	(2,400)	-	(2,400)	-	(2,400)
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(305,618)	(125,000)	(430,618)	-	(430,618)	125,000	(305,618)	-	(305,618)	-	(305,618)
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(8,246,088)**	**(511,956)**	**(8,758,044)**	**(738,870)**	**(9,496,914)**	**(2,030,368)**	**(11,527,282)**	**(167,726)**	**(11,695,009)**	**(170,240)**	**(11,865,249)**
EXPENSE											
Salaries, Wages & Benefits	1,479,067	7,299	1,486,366	146,968	1,633,334	108,179	1,741,513	-	1,741,513	-	1,741,513
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	13,781	-	13,781	37,180	50,961	699,058	750,019	-	750,019	-	750,019
Consulting and Professional Services	152,593	-	152,593	20,720	173,313	20,720	194,033	-	194,033	-	194,033
Regional Charges/Recoveries	4,597,389	105,403	4,702,792	133,089	4,835,881	1,159,455	5,995,336	140,728	6,136,064	138,064	6,274,128
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	-	-	-	-	-	-	-	-	-	-	-
Communication and Technology	22,235	-	22,235	1,995	24,230	165	24,395	-	24,395	-	24,395
Insurance	14,985	-	14,985	10,000	24,985	10,000	34,985	-	34,985	-	34,985
Materials and Supplies	86,554	-	86,554	62,260	148,814	62,260	211,074	-	211,074	-	211,074
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	837,525	125,000	962,525	-	962,525	(125,000)	837,525	-	837,525	-	837,525
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	555,721	(6,039)	549,682	8,702	558,384	18,549	576,933	-	576,933	-	576,933
Transfer to Own Funds	11,089	370,000	381,089	281,000	662,089	31,000	693,089	-	693,089	-	693,089
Contribution to Capital	120,000	(120,000)	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	355,149	30,293	385,442	36,956	422,398	45,982	468,380	26,998	495,379	32,176	527,555
TOTAL EXPENSE	**8,246,088**	**511,956**	**8,758,044**	**738,870**	**9,496,914**	**2,030,368**	**11,527,282**	**167,726**	**11,695,009**	**170,240**	**11,865,249**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
Art Culture and Community Initiatives - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SPECIAL LEVIES/GRANTS-IN-LIEU					
- Fraser Valley Regional Library	(354,304)	(391,791)	(1,865,882)	(140,728)	(138,064)
SPECIAL LEVIES/GRANTS-IN-LIEU	**(354,304)**	**(391,791)**	**(1,865,882)**	**(140,728)**	**(138,064)**
GOVERNMENT GRANTS					
- Grants increase from new Museum (2023 & 2024)		(29,992)	(29,992)		
GOVERNMENT GRANTS	**-**	**(29,992)**	**(29,992)**	**-**	**-**
SALES OF SERVICES					
- Revenue increase from new Museum (2023 & 2024)		(242,960)	(242,960)		
SALES OF SERVICES	**-**	**(242,960)**	**(242,960)**	**-**	**-**
RENTALS & LEASES					
- Revenue increase from new Museum (2023 & 2024)		(43,261)	(43,261)		
RENTALS & LEASES	**-**	**(43,261)**	**(43,261)**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	(6,466)				
OTHER REVENUE	**(6,466)**	**-**	**-**	**-**	**-**
DEBT REPAYMENT CONTRIBUTIONS					
- Revenue increase from new Museum (2023 & 2024)		(1,200)	(1,200)		
DEBT REPAYMENT CONTRIBUTIONS	**-**	**(1,200)**	**(1,200)**	**-**	**-**
TRANSFER FROM OWN FUNDS					
- Budget for Grant Spending from RCMP Reserve	(125,000)		125,000		
TRANSFER FROM OWN FUNDS	**(125,000)**	**-**	**125,000**	**-**	**-**
REVENUE ADJUSTMENTS	**(485,770)**	**(709,204)**	**(2,058,295)**	**(140,728)**	**(138,064)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	7,299				
- Additional Auxiliary Recreation Attendant Hours for new Museum		88,785	88,785		
- Marketing Coordinator for new Museum		58,183	19,394		
SALARY, WAGES & BENEFITS	**7,299**	**146,968**	**108,179**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Willoughby Library Facility Lease			642,478		
- Willoughby Library Facility Maintenance			45,400		
- Services increase for New Museum		11,180	11,180		
- Operating impact - "Public Art - Latimer Neighbourhood"		26,000			
SERVICE AND MAINTENANCE CONTRACTS	**-**	**37,180**	**699,058**	**-**	**-**
CONSULTING AND LEGAL SERVICES					
- Services increase for New Museum		20,720	20,720		
CONSULTING AND LEGAL SERVICES	**-**	**20,720**	**20,720**	**-**	**-**
REGIONAL COLLECTIONS/CHARGES					
- Fraser Valley Regional Library	105,403	133,089	1,159,455	140,728	138,064
REGIONAL COLLECTIONS/CHARGES	**105,403**	**133,089**	**1,159,455**	**140,728**	**138,064**
COMMUNICATION AND TECHNOLOGY					
- Cell Phone & Software - Marketing Coordinator for new Museum		1,995	165		
COMMUNICATION AND TECHNOLOGY	**-**	**1,995**	**165**	**-**	**-**
INSURANCE					
- Increase for New Museum		10,000	10,000		
INSURANCE	**-**	**10,000**	**10,000**	**-**	**-**
MATERIALS & SUPPLIES					
- Increases for New Museum		62,260	62,260		
MATERIALS & SUPPLIES	**-**	**62,260**	**62,260**	**-**	**-**
MUNICIPAL GRANTS					
- Budget for Grant Spending from RCMP Reserve	125,000		(125,000)		
MUNICIPAL GRANTS	**125,000**	**-**	**(125,000)**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Library Recovery	(6,039)	8,702	18,549		
INTERNAL CHARGES & RECOVERIES	**(6,039)**	**8,702**	**18,549**	**-**	**-**
TRANSFER TO RESERVES					
- Transfer to Museum Reserve from New Museum Revenues		31,000	31,000		
- Transfer to Library Reserve	250,000	250,000			
- Reclassification of Contribution to Capital	120,000				
TRANSFER TO RESERVES	**370,000**	**281,000**	**31,000**	**-**	**-**
CONTRIBUTION TO CAPITAL					
- Reclassification of Contribution to Capital	(120,000)				
CONTRIBUTION TO CAPITAL	**(120,000)**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Brookswood Library Lease, Establish Budget	4,940				

Township of Langley
FIVE YEAR OPERATING PLAN
Art Culture and Community Initiatives - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Office supplies increase for New Museum		3,750	3,750		
OTHER SUPPLIES AND EXPENSES	**4,940**	**3,750**	**3,750**	**-**	**-**
FISCAL SERVICES	**25,353**	**33,206**	**42,232**	**26,998**	**32,176**
EXPENSE ADJUSTMENTS	**511,956**	**738,870**	**2,030,368**	**167,726**	**170,240**
NET NON-DISCRETIONARY ADJUSTMENTS	**26,186**	**29,666**	**(27,927)**	**26,998**	**32,176**

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TOWNSHIP OF LANGLEY
FACILITY MAINTENANCE
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		83,738	(15,860,766)		(16,789,426)		(18,105,885)		(20,916,447)		(24,523,993)
Property Tax from New Growth		(237,911)	(237,911)	(335,789)	(335,789)	(271,588)	(271,588)	(313,747)	(313,747)	(367,860)	(367,860)
Property Tax Change		(690,749)	(690,749)	(980,670)	(980,670)	(2,538,973)	(2,538,973)	(3,293,800)	(3,293,800)	(1,752,774)	(1,752,774)
	(15,944,504)	**(844,922)**	(16,789,426)	**(1,316,459)**	(18,105,885)	**(2,810,562)**	(20,916,447)	**(3,607,547)**	(24,523,993)	**(2,120,634)**	(26,644,627)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	(154,168)	8,514	(145,654)	-	(145,654)	-	(145,654)	-	(145,654)	-	(145,654)
Sales of Services	-	-	-	-	-	-	-	-	-	-	-
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(489,468)	(14,244)	(503,712)	37,500	(466,212)	12,500	(453,712)	-	(453,712)	-	(453,712)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(16,588,140)**	**(850,652)**	**(17,438,792)**	**(1,278,959)**	**(18,717,751)**	**(2,798,062)**	**(21,515,813)**	**(3,607,547)**	**(25,123,359)**	**(2,120,634)**	**(27,243,993)**
EXPENSE											
Salaries, Wages & Benefits	5,909,194	333,334	6,242,528	95,500	6,338,028	57,500	6,395,528	32,500	6,428,028	22,500	6,450,528
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	4,421,322	380,800	4,802,122	323,623	5,125,745	145,400	5,271,145	60,000	5,331,145	30,000	5,361,145
Consulting and Professional Services	-	-	-	-	-	-	-	-	-	-	-
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	6,800	-	6,800	-	6,800	-	6,800	-	6,800	-	6,800
Equipment and Vehicle Rental	230,549	5,834	236,383	5,161	241,544	6,125	247,669	4,717	252,386	4,811	257,197
Communication and Technology	43,440	-	43,440	-	43,440	-	43,440	-	43,440	-	43,440
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	869,812	17,000	886,812	79,512	966,324	-	966,324	-	966,324	-	966,324
Utility User Fees	2,833,280	(232,797)	2,600,483	143,173	2,743,656	182,933	2,926,589	57,364	2,983,953	58,737	3,042,690
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	417,310	(327,886)	89,424	-	89,424	1,450,635	1,540,059	1,450,635	2,990,693	-	2,990,693
Internal Charges & Recoveries	(145,795)	6,039	(139,756)	-	(139,756)	-	(139,756)	-	(139,756)	-	(139,756)
Transfer to Own Funds	370,218	547,533	917,751	487,500	1,405,251	512,500	1,917,751	1,621,088	3,538,839	1,598,044	5,136,883
Contribution to Capital	1,468,076	-	1,468,076	-	1,468,076	250,000	1,718,076	250,000	1,968,076	250,000	2,218,076
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	163,934	120,795	284,729	144,490	429,219	192,969	622,188	131,243	753,431	156,542	909,973
TOTAL EXPENSE	**16,588,140**	**850,652**	**17,438,792**	**1,278,959**	**18,717,751**	**2,798,062**	**21,515,813**	**3,607,547**	**25,123,359**	**2,120,634**	**27,243,993**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
FACILITY MAINTENANCE - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SERVICE COST SHARING					
- RCMP Cost Sharing Main Detachment building costs	29,514				
- RCMP Cost Sharing - Facility Preventative Maintenance	(3,500)				
- RCMP Cost Sharing - Grounds Maintenance	(1,750)				
- RCMP Cost Sharing - HVAC / Mechanical Contract	(1,750)				
- RCMP Cost Sharing - Janitorial various facilities	(14,000)				
SERVICE COST SHARING	**8,514**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Internal allocation - Grant funding	(13,979)				
- ACUCC Naming Rights		37,500	12,500		
- Internal Allocation Adjustment	(265)				
OTHER REVENUE	**(14,244)**	**37,500**	**12,500**	**-**	**-**
REVENUE ADJUSTMENTS	**(5,730)**	**37,500**	**12,500**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	94,874				
- Facilities, Planning & Construction - Auxiliary	24,029	25,000	25,000		
- Facilities, Planning & Construction - Emergency Preparedness	9,612	10,000			
- Facilities, Planning & Construction - Facility Condition Assessments	9,612	10,000	10,000	10,000	5,000
- Facilities, Planning & Construction - Facility Seismic Analysis			5,000	5,000	-
- Facilities, Planning & Construction - Space Planning		10,000			
- Enhanced Maintenance Requirements - WCB, WGC and ACUCC	19,223				
- EV Charging Stations - Preventative Maintenance	8,651				
- Exterior envelope maintenance and remediation	11,774	23,000			
- Facilities Auxiliary - Asset Management	4,806	7,500	7,500	7,500	7,500
- Facilities Auxiliary (Building Tune-up Program)	14,418	10,000	10,000	10,000	10,000
- Facility Preventative Maintenance and Repairs	75,452				
- Fire and life safety - compliance with national fire code revisions	913				
- Grounds Maintenance - contract increases /increase in inventory	2,403				
- HVAC / Mechanical Contract Increases	7,209				
- Janitorial various facilities (additional spaces, contract increases)	9,612				
- Maintain newly added properties and increased maintenance needs	4,806				
- Security Systems, Repairs and Maintenance	12,111				
- Operating Impact from ToL Capital Construction	23,829				
SALARY, WAGES & BENEFITS	**333,334**	**95,500**	**57,500**	**32,500**	**22,500**
SERVICE AND MAINTENANCE CONTRACTS					
- Facilities, Planning & Construction - Emergency Preparedness	30,000	30,000			
- Facilities, Planning & Construction - Facility Condition Assessments	30,000	30,000	30,000	30,000	15,000
- Facilities, Planning & Construction - Facility Seismic Analysis			15,000	15,000	
- Facilities, Planning & Construction - Space Planning		40,000			
- Asset Maintenance - ACUCC	10,000				
- Asset Maintenance - George Preston	15,000				
- Asset Management - Feasibility & Consultation - Grant Management	15,000				
- Asset Management Plans - Integrate with CAS Strategy	15,000	40,000	40,000	15,000	15,000
- Elevator Maintenance - Various Facilities (new code requirements)	5,000				
- Exterior envelope maintenance and remediation	22,750	73,000			
- Facility Preventative Maintenance and Repairs	34,500				
- Fire and life safety - compliance with national fire code revisions	17,050				
- Grounds Maintenance - contract increases /increase in inventory	52,500				
- High Voltage Transformer Maintenance		20,000			
- HVAC / Mechanical Contract Increases	37,500				
- Janitorial various facilities (additional spaces, contract increases)	30,000				
- Maintain newly added properties and increased maintenance needs	5,000				
- Pool/Arena Operating Equipment maintenance - various facilities		25,000			
- Refrigeration maintenance services	10,000				
- Security Systems, Repairs and Maintenance	47,400				
- Waste Management - Contract Services	4,100				
- Wood floor refinishing at various facilities		50,000			
- Operating Impact from ToL Capital Construction					
SERVICE AND MAINTENANCE CONTRACTS	**380,800**	**308,000**	**85,000**	**60,000**	**30,000**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal (Monthly)	2,337	1,818	1,853	1,889	1,929
- Equipment and Vehicle Rental - Internal (Hourly)	3,497	2,718	2,772	2,828	2,882

Township of Langley
FIVE YEAR OPERATING PLAN
FACILITY MAINTENANCE - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
- Operating Impact of TOL Capital Projects					
EQUIPMENT & VEHICLE RENTAL	**5,834**	**4,536**	**4,625**	**4,717**	**4,811**
MATERIALS & SUPPLIES					
- Facility Preventative Maintenance and Repairs	17,000				
- North Langley Community Police Office maintenance costs		79,512			
MATERIALS & SUPPLIES	**17,000**	**79,512**	**-**	**-**	**-**
UTILITY USER FEES					
- Electricity		33,434	46,041	35,024	35,726
- Natural Gas	39,736	21,057	21,692	22,340	23,011
- Energy Savings to Climate Action Fund	(272,533)				
- Operating Impact of TOL Capital Projects					
UTILITY USER FEES	**(232,797)**	**54,491**	**67,733**	**57,364**	**58,737**
DEBT PRINCIPAL AND INTEREST					
- Facility Capital Works - Parks portion to Parks	(327,886)				
- Debt Provision			1,450,635	1,450,635	
DEBT PRINCIPAL AND INTEREST	**(327,886)**	**-**	**1,450,635**	**1,450,635**	**-**
INTERNAL CHARGES & RECOVERIES					
- Library Recovery	6,039				
INTERNAL CHARGES & RECOVERIES	**6,039**	**-**	**-**	**-**	**-**
TRANSFER TO RESERVES					
- Transfer to Building Reserve	25,000	25,000	25,000	25,000	25,000
- Transfer to Capital Infrastructure Renewal Reserve				1,096,088	1073044
- ACUCC Other Construction		(37,500)	(12,500)		
- Energy Savings to Climate Action Fund	272,533				
TRANSFER TO RESERVES	**297,533**	**(12,500)**	**12,500**	**1,121,088**	**1,098,044**
OTHER SUPPLIES AND EXPENSES					
- Vehicle Allowance	1,534				
OTHER SUPPLIES AND EXPENSES	**1,534**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**119,261**	**144,490**	**192,969**	**131,243**	**156,542**
EXPENSE ADJUSTMENTS	**600,652**	**674,029**	**1,870,962**	**2,857,547**	**1,370,634**
NET NON-DISCRETIONARY ADJUSTMENTS	**594,922**	**711,529**	**1,883,462**	**2,857,547**	**1,370,634**

Township of Langley
FIVE YEAR OPERATING PLAN
FACILITY MAINTENANCE - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Operating Impact from ToL Capital Construction		124,155	59,900		
SALARY, WAGES & BENEFITS	-	-	-	-	-
SERVICE AND MAINTENANCE CONTRACTS					
- Operating Impact from ToL Capital Construction		15,623	60,400		
SERVICE AND MAINTENANCE CONTRACTS	-	**15,623**	**60,400**	-	-
EQUIPMENT & VEHICLE RENTAL					
- Operating Impact from ToL Capital Construction		625	1,500		
EQUIPMENT & VEHICLE RENTAL	-	**625**	**1,500**	-	-
UTILITY USER FEES					
- Operating Impact from ToL Capital Construction		88,682	115,200		
UTILITY USER FEES	-	**88,682**	**115,200**	-	-
TRANSFER TO RESERVES					
- Transfer to CIRRR	250,000	500,000	500,000	500,000	500,000
TRANSFER TO RESERVES	**250,000**	**500,000**	**500,000**	**500,000**	**500,000**
CONTRIBUTION TO CAPITAL					
- Contribution to Capital			250,000	250,000	250,000
CONTRIBUTION TO CAPITAL	-	-	**250,000**	**250,000**	**250,000**
EXPENSE ADJUSTMENTS	**250,000**	**604,930**	**927,100**	**750,000**	**750,000**
NET DISCRETIONARY ADJUSTMENTS	**250,000**	**604,930**	**927,100**	**750,000**	**750,000**

TOWNSHIP OF LANGLEY
GENERAL GOVERNMENT (Includes Corp. Admin., Human Resources, Finance, Community Development & Fiscal)
2022-2026 OPERATING BUDGET

	2021 BUDGET (Base)	2022 Change	2022 BUDGET	2023 Change	2023 BUDGET	2024 Change	2024 BUDGET	2025 Change	2025 BUDGET	2026 Change	2026 BUDGET
TAX REVENUE											
Property Tax Base		285,375	(21,252,381)	-	(21,598,148)	-	(23,675,550)	-	(25,578,371)	-	(26,616,865)
Property Tax from New Growth		(318,785)	(318,785)	(431,963)	(431,963)	(355,133)	(355,133)	(383,676)	(383,676)	(399,253)	(399,253)
Property Tax Change		(26,982)	(26,982)	(1,645,439)	(1,645,439)	(1,547,688)	(1,547,688)	(654,818)	(654,818)	(260,061)	(260,061)
	(21,537,756)	**(60,392)**	(21,598,148)	**(2,077,402)**	(23,675,550)	**(1,902,822)**	(25,578,371)	**(1,038,494)**	(26,616,865)	**(659,314)**	(27,276,179)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)
Government Grants	(2,106,120)	1,856,120	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)
Service Cost Recoveries	(226,147)	-	(226,147)	-	(226,147)	-	(226,147)	-	(226,147)	-	(226,147)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(352,735)	(81,237)	(433,972)	-	(433,972)	-	(433,972)	74,137	(359,835)	-	(359,835)
Rentals and Leases	(897,400)	68,500	(828,900)	34,200	(794,700)	34,200	(760,500)	-	(760,500)	-	(760,500)
Permit and License Fees	(7,091,563)	(837,027)	(7,928,590)	(700,000)	(8,628,590)	-	(8,628,590)	59,252	(8,569,338)	-	(8,569,338)
Development Revenue	(3,217,297)	(781,633)	(3,998,930)	(730,000)	(4,728,930)	-	(4,728,930)	-	(4,728,930)	-	(4,728,930)
Investment Income	(1,648,228)	(50,000)	(1,698,228)	-	(1,698,228)	-	(1,698,228)	-	(1,698,228)	-	(1,698,228)
Other Revenue	8,575,352	(189,478)	8,385,874	-	8,385,874	-	8,385,874	-	8,385,874	-	8,385,874
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	(6,864,357)	177,769	(6,686,588)	(446,280)	(7,132,868)	(667,986)	(7,800,854)	(370,004)	(8,170,858)	(491,216)	(8,662,074)
Transfer from Own Funds	(627,800)	(3,035,830)	(3,663,630)	2,196,830	(1,466,800)	-	(1,466,800)	-	(1,466,800)	(490,912)	(1,957,712)
External Unidentified Revenue	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)
TOTAL REVENUE	**(40,531,502)**	**(2,933,207)**	**(43,464,709)**	**(1,722,652)**	**(45,187,361)**	**(2,536,608)**	**(47,723,969)**	**(1,275,109)**	**(48,999,077)**	**(1,641,442)**	**(50,640,520)**
EXPENSE											
Salaries, Wages & Benefits	26,055,050	821,215	26,876,265	18,500	26,894,765	35,000	26,929,765	(36,258)	26,893,507	51,830	26,945,337
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	1,764,001	83,940	1,847,941	(264,936)	1,583,005	8,489	1,591,494	8,513	1,600,007	143,837	1,743,844
Consulting and Professional Services	1,828,111	17,319	1,845,430	(73,250)	1,772,180	6,750	1,778,930	6,750	1,785,680	190,350	1,976,030
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	13,658	-	13,658	-	13,658	-	13,658	-	13,658	-	13,658
Equipment and Vehicle Rental	267,546	40,721	308,267	(25,209)	283,058	5,645	288,703	5,759	294,462	37,232	331,694
Communication and Technology	3,089,868	112,231	3,202,099	(10,278)	3,191,821	-	3,191,821	-	3,191,821	10,484	3,202,305
Insurance	1,403,151	100,000	1,503,151	5,000	1,508,151	5,250	1,513,401	5,513	1,518,914	5,789	1,524,703
Materials and Supplies	548,066	30,683	578,749	(44,183)	534,566	-	534,566	-	534,566	27,311	561,877
Utility User Fees	26,908	665	27,573	625	28,198	740	28,938	660	29,598	677	30,275
Municipal Grants	205,000	45,000	250,000	-	250,000	-	250,000	-	250,000	-	250,000
Debt Principal and Interest	2,240,567	1,000,000	3,240,567	569,000	3,809,567	1,674,000	5,483,567	-	5,483,567	-	5,483,567
Internal Charges & Recoveries	(2,690,000)	500,000	(2,190,000)	500,000	(1,690,000)	500,000	(1,190,000)	500,000	(690,000)	500,000	(190,000)
Transfer to Own Funds	2,004,476	(71,237)	1,933,239	12,541	1,945,780	(36,937)	1,908,843	(2,737)	1,906,106	(2,737)	1,903,369
Contribution to Capital	748,000	(501,304)	246,696	501,304	748,000	-	748,000	-	748,000	-	748,000
External Unidentified	250,000	-	250,000	-	250,000	-	250,000	-	250,000	-	250,000
Other Supplies and Expense	2,777,100	753,975	3,531,075	533,538	4,064,613	337,671	4,402,283	786,909	5,189,192	676,669	5,865,861
TOTAL EXPENSE	**40,531,502**	**2,933,207**	**43,464,709**	**1,722,652**	**45,187,361**	**2,536,608**	**47,723,969**	**1,275,109**	**48,999,077**	**1,641,442**	**50,640,520**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

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TOWNSHIP OF LANGLEY
CORPORATE ADMINISTRATION
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		226,692	(14,101,417)		(15,137,192)		(16,460,493)		(18,903,946)		(19,653,834)
Property Tax from New Growth		(211,521)	(211,521)	(302,744)	(302,744)	(246,907)	(246,907)	(283,559)	(283,559)	(294,808)	(294,808)
Property Tax Change		(824,254)	(824,254)	(1,020,557)	(1,020,557)	(2,196,546)	(2,196,546)	(466,329)	(466,329)	(471,809)	(471,809)
	(14,328,109)	**(809,083)**	(15,137,192)	**(1,323,301)**	(16,460,493)	**(2,443,453)**	(18,903,946)	**(749,888)**	(19,653,834)	**(766,616)**	(20,420,450)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	(205,000)	(45,000)	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)
Service Cost Recoveries	(20,800)	-	(20,800)	-	(20,800)	-	(20,800)	-	(20,800)	-	(20,800)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(3,125)	(74,137)	(77,262)	-	(77,262)	-	(77,262)	74,137	(3,125)	-	(3,125)
Rentals and Leases	(897,400)	68,500	(828,900)	34,200	(794,700)	34,200	(760,500)	-	(760,500)	-	(760,500)
Permit and License Fees	(26,900)	(59,252)	(86,152)	-	(86,152)	-	(86,152)	59,252	(26,900)	-	(26,900)
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(1,798,842)	(155,120)	(1,953,962)	-	(1,953,962)	-	(1,953,962)	-	(1,953,962)	-	(1,953,962)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(161,000)	(1,134,710)	(1,295,710)	295,710	(1,000,000)	-	(1,000,000)	-	(1,000,000)	(490,912)	(1,490,912)
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(17,441,176)**	**(2,208,802)**	**(19,649,978)**	**(993,391)**	**(20,643,369)**	**(2,409,253)**	**(23,052,622)**	**(616,499)**	**(23,669,121)**	**(1,257,528)**	**(24,926,649)**
EXPENSE											
Salaries, Wages & Benefits	10,257,838	333,545	10,591,383	(16,500)	10,574,883	-	10,574,883	(71,258)	10,503,625	16,830	10,520,455
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	996,622	80,890	1,077,512	(124,200)	953,312	8,489	961,801	8,513	970,314	143,837	1,114,151
Consulting and Professional Services	1,008,379	(35,500)	972,879	(80,000)	892,879	-	892,879	-	892,879	183,600	1,076,479
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	44,518	31,751	76,269	(29,962)	46,307	798	47,105	814	47,919	32,189	80,108
Communication and Technology	3,009,277	110,731	3,120,008	(10,278)	3,109,730	-	3,109,730	-	3,109,730	10,484	3,120,214
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	296,462	26,683	323,145	(44,183)	278,962	-	278,962	-	278,962	27,311	306,273
Utility User Fees	25,480	665	26,145	625	26,770	740	27,510	660	28,170	677	28,847
Municipal Grants	205,000	45,000	250,000	-	250,000	-	250,000	-	250,000	-	250,000
Debt Principal and Interest	2,240,567	1,000,000	3,240,567	569,000	3,809,567	1,674,000	5,483,567	-	5,483,567	-	5,483,567
Internal Charges & Recoveries	(2,700,000)	500,000	(2,200,000)	500,000	(1,700,000)	500,000	(1,200,000)	500,000	(700,000)	500,000	(200,000)
Transfer to Own Funds	250,150	(68,500)	181,650	15,278	196,928	(34,200)	162,728	-	162,728	-	162,728
Contribution to Capital	748,000	-	748,000	-	748,000	-	748,000	-	748,000	-	748,000
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	1,058,883	183,537	1,242,420	213,611	1,456,031	259,426	1,715,457	177,770	1,893,227	342,600	2,235,827
TOTAL EXPENSE	**17,441,176**	**2,208,802**	**19,649,978**	**993,391**	**20,643,369**	**2,409,253**	**23,052,622**	**616,499**	**23,669,121**	**1,257,528**	**24,926,649**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
CORPORATE ADMINISTRATION - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Hotel Tax - Provincial	(45,000)				
GOVERNMENT GRANTS	**(45,000)**	**-**	**-**	**-**	**-**
RENTALS & LEASES					
- Aldergrove Strip Mall Lease Revenue	68,500	34,200	34,200		
RENTALS & LEASES	**68,500**	**34,200**	**34,200**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	(152,120)				
OTHER REVENUE	**(152,120)**	**-**	**-**	**-**	**-**
TRANSFER FROM OWN FUNDS					
- Election 2022 and 2026 from Reserves	(134,710)	295,710			(490,912)
- Debt Provision	(1,000,000)				
TRANSFER FROM OWN FUNDS	**(1,134,710)**	**295,710**	**-**	**-**	**(490,912)**
REVENUE ADJUSTMENTS	**(1,263,330)**	**329,910**	**34,200**	**-**	**(490,912)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	71,641				
- Digital Media Specialist (6 months) (Annualize 2021 addition)	39,916				
- Election 2022 and 2026	16,500	(16,500)			16,830
SALARY, WAGES & BENEFITS	**128,057**	**(16,500)**	**-**	**-**	**16,830**
SERVICE AND MAINTENANCE CONTRACTS					
- Youth Family Services Contract	3,752	8,305	8,489	8,513	8,683
- Election 2022 and 2026	65,838	(132,505)			135,154
- Document Shredding	11,300	-			-
SERVICE AND MAINTENANCE CONTRACTS	**80,890**	**(124,200)**	**8,489**	**8,513**	**143,837**
CONSULTING AND LEGAL SERVICES					
- Election 2022 and 2026	(135,000)	(80,000)			183,600
CONSULTING AND LEGAL SERVICES	**(135,000)**	**(80,000)**	**-**	**-**	**183,600**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal	1,007	782	798	814	830
- Election 2022 and 2026	30,744	(30,744)			31,359
EQUIPMENT & VEHICLE RENTAL	**31,751**	**(29,962)**	**798**	**814**	**32,189**
COMMUNICATION AND TECHNOLOGY					
New Maintenance/Support Contract Additions:					
- Engineering Plus from DesignBuilder Software	2,500				
- Hyland OnBase - annual Online Digital SaaS subscription	69,984				
- Maintenance for Tempest Modules - eApply, ePlan, Inspections, eCom	11,135				
- Maintenance for Tempest Modules - Online Prospero Folder	4,045				
- Annual Subscription for DocuSign	5,080				
Existing Maintenance/Support Contract Increases:					
- Adobe Creative Cloud/Acrobat Professional user subscriptions	15,256				
- Ameresco Planner cost increase	1,920				
- Argus.Net cost increase	1,718				
- AutoDesk CAD cost Increase	2,328				
- CityWorks- 30 licenses added	50,076				
- ESRI ArcGIS cost Increase	5,340				
- Infor IPS Annual Contract Increase of 6%	8,575				
- SiteImprove - QA, SEO, Analytics for TOL websites increases	2,140				
- Sophos Endpoint Protection increase in number of devices	2,084				
- Splunk Security Event and Incident Monitoring (SEIM) increase	16,833				
- Unit4 ERP (CBS) Annual Maintenance Contract Increase	4,343				
- Granicus Hosted Services - cancelled	(26,404)				
- NetApp Maintenance to End of Service Life - completed	(79,300)				
- Election 2022 and 2026	10,278	(10,278)			10,484
COMMUNICATION AND TECHNOLOGY	**107,931**	**(10,278)**	**-**	**-**	**10,484**
MATERIALS & SUPPLIES					
- Implementation of Corporate Access/ID Badge Policy		(30,000)			
- Corporate Access/ID Badge Policy operating expense		11,500			
- Election 2022 and 2026	23,683	(25,683)			27,311
- Paper Cost Increase	3,000				
MATERIALS & SUPPLIES	**26,683**	**(44,183)**	**-**	**-**	**27,311**
UTILITY USER FEES					
- Electricity	-	273	377	286	292
- Natural Gas	665	352	363	374	385
UTILITY USER FEES	**665**	**625**	**740**	**660**	**677**
MUNICIPAL GRANTS					
- Hotel Tax - Municipal	45,000				

Township of Langley
FIVE YEAR OPERATING PLAN
CORPORATE ADMINISTRATION - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
MUNICIPAL GRANTS	**45,000**	**-**	**-**	**-**	**-**
DEBT PRINCIPAL AND INTEREST					
- Debt Provision		569,000	1,674,000		
- Debt Provision	1,000,000				
DEBT PRINCIPAL AND INTEREST	**1,000,000**	**569,000**	**1,674,000**	**-**	**-**
INTERNAL CHARGES & RECOVERIES					
- Strategic Land Acquisition - (additional reduction to total $3M in Roads)	500,000	500,000	500,000	500,000	500,000
INTERNAL CHARGES & RECOVERIES	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**
TRANSFER TO RESERVES					
- Aldergrove Strip Mall Lease Revenue	(68,500)	(34,200)	(34,200)		
- Election 2026 transfer to Reserve		49,478			
TRANSFER TO RESERVES	**(68,500)**	**15,278**	**(34,200)**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Postage Machine Lease and Maintenance Increases	1,500				
- Canada Post Rates Increase	18,000				
- Vehicle Allowance	360				
- Election 2026 - Advertising					21,573
- Election 2026 - Postage					64,601
- Election 2026 - Mail in Voting					29,700
OTHER SUPPLIES AND EXPENSES	**19,860**	**-**	**-**	**-**	**115,874**
FISCAL SERVICES	**155,375**	**209,742**	**255,479**	**180,548**	**224,181**
EXPENSE ADJUSTMENTS	**1,892,712**	**989,522**	**2,405,306**	**690,535**	**1,254,983**
NET NON-DISCRETIONARY ADJUSTMENTS	**629,382**	**1,319,432**	**2,439,506**	**690,535**	**764,071**

Township of Langley
FIVE YEAR OPERATING PLAN
CORPORATE ADMINISTRATION - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SALES OF SERVICES					
- Film Clerk - TFT	(74,137)			74,137	
SALES OF SERVICES	**(74,137)**	**-**	**-**	**74,137**	**-**
PERMIT & LICENSE FEES					
- Film Clerk - RPT @ 0.8	(59,252)			59,252	
PERMIT & LICENSE FEES	**(59,252)**	**-**	**-**	**59,252**	**-**
OTHER REVENUE					
- Allowed Fees for FIPPA	(3,000)			-	
OTHER REVENUE	**(3,000)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(136,389)**	**-**	**-**	**133,389**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Film Clerk - TFT	71,258			(71,258)	
- Film Clerk - RPT @ 0.8	56,951			-	
- Freedom of Information Specialist	77,279			-	
SALARY, WAGES & BENEFITS	**205,488**	**-**	**-**	**(71,258)**	**-**
CONSULTING AND LEGAL SERVICES					
- IT Security Operations - cybersecurity	99,500				
CONSULTING AND LEGAL SERVICES	**99,500**	**-**	**-**	**-**	**-**
COMMUNICATION AND TECHNOLOGY					
- Freedom of Information Specialist - computer & software	2,800				
COMMUNICATION AND TECHNOLOGY	**2,800**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**8,302**	**3,869**	**3,947**	**(2,778)**	**2,545**
EXPENSE ADJUSTMENTS	**316,090**	**3,869**	**3,947**	**(74,036)**	**2,545**
NET DISCRETIONARY ADJUSTMENTS	**179,701**	**3,869**	**3,947**	**59,353**	**2,545**

TOWNSHIP OF LANGLEY
HUMAN RESOURCES
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		15,311	(1,857,517)		(2,057,115)		(2,097,996)		(2,153,480)		(2,208,964)
Property Tax from New Growth		(27,863)	(27,863)	(41,142)	(41,142)	(31,470)	(31,470)	(32,302)	(32,302)	(33,134)	(33,134)
Property Tax Change		(171,735)	(171,735)	261	261	(24,014)	(24,014)	(23,182)	(23,182)	(2,913)	(2,913)
	(1,872,828)	**(184,287)**	(2,057,115)	**(40,881)**	(2,097,996)	**(55,484)**	(2,153,480)	**(55,484)**	(2,208,964)	**(36,047)**	(2,245,011)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	(167,527)	-	(167,527)	-	(167,527)	-	(167,527)	-	(167,527)	-	(167,527)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(7,000)	-	(7,000)	-	(7,000)	-	(7,000)	-	(7,000)	-	(7,000)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(295,029)	(5,575)	(300,604)	-	(300,604)	-	(300,604)	-	(300,604)	-	(300,604)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(2,342,384)**	**(189,862)**	**(2,532,246)**	**(40,881)**	**(2,573,127)**	**(55,484)**	**(2,628,611)**	**(55,484)**	**(2,684,095)**	**(36,047)**	**(2,720,142)**
EXPENSE											
Salaries, Wages & Benefits	1,857,715	150,149	2,007,864	-	2,007,864	-	2,007,864	-	2,007,864	-	2,007,864
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	300	-	300	-	300	-	300	-	300	-	300
Consulting and Professional Services	130,580	-	130,580	-	130,580	-	130,580	-	130,580	-	130,580
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	-	-	-	-	-	-	-	-	-	-	-
Communication and Technology	13,110	1,200	14,310	-	14,310	-	14,310	-	14,310	-	14,310
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	111,490	-	111,490	-	111,490	-	111,490	-	111,490	-	111,490
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	10,000	-	10,000	-	10,000	-	10,000	-	10,000	-	10,000
Transfer to Own Funds	-	-	-	-	-	-	-	-	-	-	-
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	219,189	38,513	257,702	40,881	298,583	55,484	354,067	55,484	409,551	36,047	445,598
TOTAL EXPENSE	**2,342,384**	**189,862**	**2,532,246**	**40,881**	**2,573,127**	**55,484**	**2,628,611**	**55,484**	**2,684,095**	**36,047**	**2,720,142**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
HUMAN RESOURCES - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
OTHER REVENUE					
- Internal Allocation Adjustment	(5,575)				
OTHER REVENUE	**(5,575)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(5,575)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	20,148				
SALARY, WAGES & BENEFITS	**20,148**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**31,061**	**38,176**	**52,725**	**33,233**	**40,792**
EXPENSE ADJUSTMENTS	**51,209**	**38,176**	**52,725**	**33,233**	**40,792**
NET NON-DISCRETIONARY ADJUSTMENTS	**45,634**	**38,176**	**52,725**	**33,233**	**40,792**

Township of Langley
FIVE YEAR OPERATING PLAN
HUMAN RESOURCES - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- RFT Safety Coordinator	130,001				
SALARY, WAGES & BENEFITS	**130,001**	**-**	**-**	**-**	**-**
COMMUNICATION AND TECHNOLOGY					
- RFT Safety Coordinator - Cell Phone	1,200				
COMMUNICATION AND TECHNOLOGY	**1,200**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- RFT Safety Coordinator - Training and Memberships	1,000				
- RFT Safety Coordinator - Mileage	1,200				
OTHER SUPPLIES AND EXPENSES	**2,200**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**5,252**	**2,705**	**2,759**	**2,814**	**2,870**
EXPENSE ADJUSTMENTS	**138,653**	**2,705**	**2,759**	**2,814**	**2,870**
NET DISCRETIONARY ADJUSTMENTS	**138,653**	**2,705**	**2,759**	**2,814**	**2,870**

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TOWNSHIP OF LANGLEY
FINANCE
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		37,419	(4,590,761)		(4,886,087)		(4,979,536)		(5,090,632)		(5,173,603)
Property Tax from New Growth		(68,861)	(68,861)	(97,722)	(97,722)	(74,693)	(74,693)	(76,359)	(76,359)	(77,604)	(77,604)
Property Tax Change		(226,465)	(226,465)	4,273	4,273	(36,403)	(36,403)	(6,612)	(6,612)	(22,243)	(22,243)
	(4,628,180)	**(257,907)**	(4,886,087)	**(93,449)**	(4,979,536)	**(111,096)**	(5,090,632)	**(82,971)**	(5,173,603)	**(99,847)**	(5,273,450)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	(3,700)	-	(3,700)	-	(3,700)	-	(3,700)	-	(3,700)	-	(3,700)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(251,531)	-	(251,531)	-	(251,531)	-	(251,531)	-	(251,531)	-	(251,531)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	(236,236)	(50,000)	(286,236)	-	(286,236)	-	(286,236)	-	(286,236)	-	(286,236)
Other Revenue	(730,714)	(13,329)	(744,043)	-	(744,043)	-	(744,043)	-	(744,043)	-	(744,043)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	-	-	-	-	-	-	-	-	-	-	-
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(5,850,361)**	**(321,236)**	**(6,171,597)**	**(93,449)**	**(6,265,046)**	**(111,096)**	**(6,376,142)**	**(82,971)**	**(6,459,113)**	**(99,847)**	**(6,558,960)**
EXPENSE											
Salaries, Wages & Benefits	3,982,888	136,552	4,119,440	-	4,119,440	-	4,119,440	-	4,119,440	-	4,119,440
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	51,538	-	51,538	-	51,538	-	51,538	-	51,538	-	51,538
Consulting and Professional Services	236,080	6,750	242,830	6,750	249,580	6,750	256,330	6,750	263,080	6,750	269,830
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	4,427	3,044	7,471	148	7,619	151	7,770	154	7,924	157	8,081
Communication and Technology	7,730	300	8,030	-	8,030	-	8,030	-	8,030	-	8,030
Insurance	1,403,151	100,000	1,503,151	5,000	1,508,151	5,250	1,513,401	5,513	1,518,914	5,789	1,524,703
Materials and Supplies	41,253	4,000	45,253	-	45,253	-	45,253	-	45,253	-	45,253
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer to Own Funds	30,000	-	30,000	-	30,000	-	30,000	-	30,000	-	30,000
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	93,294	70,590	163,884	81,551	245,435	98,945	344,380	70,554	414,934	87,151	502,085
TOTAL EXPENSE	**5,850,361**	**321,236**	**6,171,597**	**93,449**	**6,265,046**	**111,096**	**6,376,142**	**82,971**	**6,459,113**	**99,847**	**6,558,960**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
FINANCE - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
INVESTMENT INCOME					
- Portfolio Management Fee	(50,000)				
INVESTMENT INCOME	**(50,000)**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	(13,329)				
OTHER REVENUE	**(13,329)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(63,329)**	**-**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	38,924				
SALARY, WAGES & BENEFITS	**38,924**	**-**	**-**	**-**	**-**
CONSULTING AND LEGAL SERVICES					
- Audit Fee	500	500	500	500	500
- Consulting (Agylix-CBS)	3,750	3,750	3,750	3,750	3,750
- Consulting (Internal Controls Development)	2,500	2,500	2,500	2,500	2,500
CONSULTING AND LEGAL SERVICES	**6,750**	**6,750**	**6,750**	**6,750**	**6,750**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal	3,044	148	151	154	157
EQUIPMENT & VEHICLE RENTAL	**3,044**	**148**	**151**	**154**	**157**
COMMUNICATION AND TECHNOLOGY					
- Mobility Devices - increases	300				
COMMUNICATION AND TECHNOLOGY	**300**	**-**	**-**	**-**	**-**
INSURANCE					
- Insurance Premiums	100,000	5,000	5,250	5,513	5,789
INSURANCE	**100,000**	**5,000**	**5,250**	**5,513**	**5,789**
MATERIALS & SUPPLIES					
- Office Supplies - Taxes	4,000				
MATERIALS & SUPPLIES	**4,000**	**-**	**-**	**-**	**-**
OTHER SUPPLIES AND EXPENSES					
- Other Fees - rebalance	519				
OTHER SUPPLIES AND EXPENSES	**519**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**66,127**	**81,472**	**98,865**	**70,472**	**87,067**
EXPENSE ADJUSTMENTS	**219,664**	**93,370**	**111,016**	**82,889**	**99,763**
NET NON-DISCRETIONARY ADJUSTMENTS	**156,335**	**93,370**	**111,016**	**82,889**	**99,763**

Township of Langley
FIVE YEAR OPERATING PLAN
FINANCE - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
SALARY, WAGES & BENEFITS					
- Financial Analyst - Internal Control and Projects	97,628				
SALARY, WAGES & BENEFITS	**97,628**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**3,944**	**79**	**80**	**82**	**84**
EXPENSE ADJUSTMENTS	**101,572**	**79**	**80**	**82**	**84**
NET DISCRETIONARY ADJUSTMENTS	**101,572**	**79**	**80**	**82**	**84**

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TOWNSHIP OF LANGLEY
COMMUNITY DEVELOPMENT
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base		5,953	(702,686)		482,246		1,716,234		1,477,026		1,308,708
Property Tax from New Growth		(10,540)	(10,540)	9,645	9,645	25,744	25,744	22,155	22,155	19,631	19,631
Property Tax Change		1,195,472	1,195,472	1,224,343	1,224,343	(264,952)	(264,952)	(190,473)	(190,473)	(229,153)	(229,153)
	(708,639)	**1,190,885**	482,246	**1,233,988**	1,716,234	**(239,208)**	1,477,026	**(168,318)**	1,308,708	**(209,522)**	1,099,186
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	-	-	-	-	-	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	(34,120)	-	(34,120)	-	(34,120)	-	(34,120)	-	(34,120)	-	(34,120)
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(39,579)	(7,100)	(46,679)	-	(46,679)	-	(46,679)	-	(46,679)	-	(46,679)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	(7,064,663)	(777,775)	(7,842,438)	(700,000)	(8,542,438)	-	(8,542,438)	-	(8,542,438)	-	(8,542,438)
Development Revenue	(3,217,297)	(781,633)	(3,998,930)	(730,000)	(4,728,930)	-	(4,728,930)	-	(4,728,930)	-	(4,728,930)
Investment Income	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(120,376)	(2,271)	(122,647)	-	(122,647)	-	(122,647)	-	(122,647)	-	(122,647)
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(80,000)	-	(80,000)	-	(80,000)	-	(80,000)	-	(80,000)	-	(80,000)
External Unidentified Revenue	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**(11,264,674)**	**(377,894)**	**(11,642,568)**	**(196,012)**	**(11,838,580)**	**(239,208)**	**(12,077,788)**	**(168,318)**	**(12,246,106)**	**(209,522)**	**(12,455,628)**
EXPENSE											
Salaries, Wages & Benefits	9,572,338	165,969	9,738,307	-	9,738,307	-	9,738,307	-	9,738,307	-	9,738,307
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	487,660	3,050	490,710	-	490,710	-	490,710	-	490,710	-	490,710
Consulting and Professional Services	420,628	46,069	466,697	-	466,697	-	466,697	-	466,697	-	466,697
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	13,658	-	13,658	-	13,658	-	13,658	-	13,658	-	13,658
Equipment and Vehicle Rental	218,601	5,926	224,527	4,605	229,132	4,696	233,828	4,791	238,619	4,886	243,505
Communication and Technology	59,751	-	59,751	-	59,751	-	59,751	-	59,751	-	59,751
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	98,861	-	98,861	-	98,861	-	98,861	-	98,861	-	98,861
Utility User Fees	1,428	-	1,428	-	1,428	-	1,428	-	1,428	-	1,428
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer to Own Funds	160,227	-	160,227	-	160,227	-	160,227	-	160,227	-	160,227
Contribution to Capital	-	-	-	-	-	-	-	-	-	-	-
External Unidentified	-	-	-	-	-	-	-	-	-	-	-
Other Supplies and Expense	231,522	156,880	388,402	191,407	579,809	234,512	814,321	163,527	977,848	204,636	1,182,484
TOTAL EXPENSE	**11,264,674**	**377,894**	**11,642,568**	**196,012**	**11,838,580**	**239,208**	**12,077,788**	**168,318**	**12,246,106**	**209,522**	**12,455,628**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
COMMUNITY DEVELOPMENT - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
SALES OF SERVICES					
- Property Research Letter	(19,100)				
- OSBR - Name Search (service no longer provided)	12,000				
SALES OF SERVICES	**(7,100)**	**-**	**-**	**-**	**-**
PERMIT & LICENSE FEES					
- Business Licence Operations	(10,000)				
- Business Licence Multi District	(110,000)	(100,000)			
- Increase Permits Fee to fund RFT Support Clerk	(87,775)				
- Building Permits from increased volume	(500,000)	(600,000)			
- Microfilm Processing Fee from increased volume	(50,000)				
- Sustainability Green Rebate Program from increased volume	(20,000)				
PERMIT & LICENSE FEES	**(777,775)**	**(700,000)**	**-**	**-**	**-**
DEVELOPMENT REVENUE					
- Servicing Agreement Administration Fee	(500,000)	(600,000)			
- Erosion and Sediment Permit Fee	(25,000)				
- Subdivision Latecomer Fee	(20,000)				
- Servicing Agreement Review Fee	(20,000)				
- Site Plan Review Fee	(30,000)	(30,000)			
- Neighborhood Planning Admin. Fee	(17,403)				
- Development Permit Fee	(87,578)	(50,000)			
- Zoning Application Fee	(72,652)	(50,000)			
- Plan Approval Fee	(6,000)				
- Temporary Use Permits Application	(3,000)				
DEVELOPMENT REVENUE	**(781,633)**	**(730,000)**	**-**	**-**	**-**
OTHER REVENUE					
- Internal Allocation Adjustment	(2,271)				
OTHER REVENUE	**(2,271)**	**-**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**(1,568,779)**	**(1,430,000)**	**-**	**-**	**-**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Steps/Increments	68,864				
- Increase Permits Fee to fund RFT Support Clerk	84,367				
- Auxiliary for processing Dev. & Building Permit applications	12,738				
SALARY, WAGES & BENEFITS	**165,969**	**-**	**-**	**-**	**-**
SERVICE AND MAINTENANCE CONTRACTS					
- Langley Animal Protection Society	3,050				
SERVICE AND MAINTENANCE CONTRACTS	**3,050**	**-**	**-**	**-**	**-**
CONSULTING AND LEGAL SERVICES					
- Social Sustainability Strategy	50,000				
- LRPAVS AG Viability started in 2014 until 2023	(3,931)				
CONSULTING AND LEGAL SERVICES	**46,069**	**-**	**-**	**-**	**-**
EQUIPMENT & VEHICLE RENTAL					
- Equipment and Vehicle Rental - Internal (Monthly)	5,921	4,600	4,691	4,786	4,881
- Hired Equipment	5	5	5	5	5
EQUIPMENT & VEHICLE RENTAL	**5,926**	**4,605**	**4,696**	**4,791**	**4,886**
OTHER SUPPLIES AND EXPENSES					
- Vehicle Allowance adjustment	(2,724)				
OTHER SUPPLIES AND EXPENSES	**(2,724)**	**-**	**-**	**-**	**-**
FISCAL SERVICES	**159,604**	**191,407**	**234,512**	**163,527**	**204,636**
EXPENSE ADJUSTMENTS	**377,894**	**196,012**	**239,208**	**168,318**	**209,522**
NET NON-DISCRETIONARY ADJUSTMENTS	**(1,190,885)**	**(1,233,988)**	**239,208**	**168,318**	**209,522**

TOWNSHIP OF LANGLEY
FISCAL
2022-2026 OPERATING BUDGET

	2021	2022	2022	2023	2023	2024	2024	2025	2025	2026	2026
	BUDGET (Base)	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET	Change	BUDGET
TAX REVENUE											
Property Tax Base			-		-		(1,853,759)		(907,339)		(889,172)
Property Tax from New Growth		-	-	-	-	(27,806)	(27,806)	(13,610)	(13,610)	(13,338)	(13,338)
Property Tax Change		-	-	(1,853,759)	(1,853,759)	974,226	974,226	31,777	31,777	466,056	466,056
	-	**-**	-	**(1,853,759)**	(1,853,759)	**946,419**	(907,339)	**18,167**	(889,172)	**452,718**	(436,454)
NON-TAX REVENUE											
Special Levies/Grants-In-Lieu	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)	-	(4,287,451)
Government Grants	(1,901,120)	1,901,120	-	-	-	-	-	-	-	-	-
Service Cost Recoveries	-	-	-	-	-	-	-	-	-	-	-
Service Cost Sharing	-	-	-	-	-	-	-	-	-	-	-
Sales of Services	(51,500)	-	(51,500)	-	(51,500)	-	(51,500)	-	(51,500)	-	(51,500)
Rentals and Leases	-	-	-	-	-	-	-	-	-	-	-
Permit and License Fees	-	-	-	-	-	-	-	-	-	-	-
Development Revenue	-	-	-	-	-	-	-	-	-	-	-
Investment Income	(1,411,992)	-	(1,411,992)	-	(1,411,992)	-	(1,411,992)	-	(1,411,992)	-	(1,411,992)
Other Revenue	11,520,313	(13,183)	11,507,130	-	11,507,130	-	11,507,130	-	11,507,130	-	11,507,130
Debt Repayment Contributions	-	-	-	-	-	-	-	-	-	-	-
Internal Recoveries	(6,864,357)	177,769	(6,686,588)	(446,280)	(7,132,868)	(667,986)	(7,800,854)	(370,004)	(8,170,858)	(491,216)	(8,662,074)
Transfer from Own Funds	(386,800)	(1,901,120)	(2,287,920)	1,901,120	(386,800)	-	(386,800)	-	(386,800)	-	(386,800)
External Unidentified Revenue	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)	-	(250,000)
TOTAL REVENUE	**(3,632,907)**	**164,586**	**(3,468,321)**	**(398,919)**	**(3,867,239)**	**278,433**	**(3,588,806)**	**(351,837)**	**(3,940,643)**	**(38,498)**	**(3,979,141)**
EXPENSE											
Salaries, Wages & Benefits	384,271	35,000	419,271	35,000	454,271	35,000	489,271	35,000	524,271	35,000	559,271
Special Contracts	-	-	-	-	-	-	-	-	-	-	-
Service and Maintenance Contracts	227,881	-	227,881	(140,736)	87,145	-	87,145	-	87,145	-	87,145
Consulting and Professional Services	32,444	-	32,444	-	32,444	-	32,444	-	32,444	-	32,444
Regional Charges/Recoveries	-	-	-	-	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-	-	-	-	-
Equipment and Vehicle Rental	-	-	-	-	-	-	-	-	-	-	-
Communication and Technology	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	-	-	-	-	-	-	-	-	-	-	-
Utility User Fees	-	-	-	-	-	-	-	-	-	-	-
Municipal Grants	-	-	-	-	-	-	-	-	-	-	-
Debt Principal and Interest	-	-	-	-	-	-	-	-	-	-	-
Internal Charges & Recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfer to Own Funds	1,564,099	(2,737)	1,561,362	(2,737)	1,558,625	(2,737)	1,555,888	(2,737)	1,553,151	(2,737)	1,550,414
Contribution to Capital	-	(501,304)	(501,304)	501,304	-	-	-	-	-	-	-
External Unidentified	250,000	-	250,000	-	250,000	-	250,000	-	250,000	-	250,000
Other Supplies and Expense	1,174,212	304,455	1,478,667	6,088	1,484,754	(310,696)	1,174,058	319,574	1,493,632	6,235	1,499,867
TOTAL EXPENSE	**3,632,907**	**(164,586)**	**3,468,321**	**398,919**	**3,867,239**	**(278,433)**	**3,588,806**	**351,837**	**3,940,643**	**38,498**	**3,979,141**
SHORTFALL/(SURPLUS)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Township of Langley
FIVE YEAR OPERATING PLAN
FISCAL - NON-DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
REVENUE (Non-Tax)					
GOVERNMENT GRANTS					
- Reclassification of Restart Grant	1,901,120				
GOVERNMENT GRANTS	**1,901,120**	**-**	**-**	**-**	**-**
OTHER REVENUE					
- Various misc. revenue sources	(16,000)				
- Internal Allocation Adjustment	2,817				
OTHER REVENUE	**(13,183)**	**-**	**-**	**-**	**-**
INTERNAL RECOVERIES					
- Administrative Overhead	177,769	(446,280)	(667,986)	(370,004)	(491,216)
INTERNAL RECOVERIES	**177,769**	**(446,280)**	**(667,986)**	**(370,004)**	**(491,216)**
TRANSFER FROM OWN FUNDS					
- Reclassification of Restart Grant	(1,901,120)	1,901,120			
TRANSFER FROM OWN FUNDS	**(1,901,120)**	**1,901,120**	**-**	**-**	**-**
REVENUE ADJUSTMENTS	**164,586**	**1,454,840**	**(667,986)**	**(370,004)**	**(491,216)**
EXPENSE					
SALARY, WAGES & BENEFITS					
- Fiscal salary provision	25,000	25,000	25,000	25,000	25,000
- Steps/Increments (Corporate)	10,000	10,000	10,000	10,000	10,000
SALARY, WAGES & BENEFITS	**35,000**	**35,000**	**35,000**	**35,000**	**35,000**
SERVICE AND MAINTENANCE CONTRACTS					
- Short Term External Debt Expires (Dry Floor Arena)		(140,736)			
SERVICE AND MAINTENANCE CONTRACTS	**-**	**(140,736)**	**-**	**-**	**-**
TRANSFER TO RESERVES			-		
- Internal Debt interest adjustment to 2029	(2,737)	(2,737)	(2,737)	(2,737)	(2,737)
TRANSFER TO RESERVES	**(2,737)**	**(2,737)**	**(2,737)**	**(2,737)**	**(2,737)**
FISCAL SERVICES	**304,455**	**6,088**	**(310,696)**	**319,574**	**6,235**
EXPENSE ADJUSTMENTS	**336,718**	**(102,385)**	**(278,433)**	**351,837**	**38,498**
NET NON-DISCRETIONARY ADJUSTMENTS	**501,304**	**1,352,455**	**(946,419)**	**(18,167)**	**(452,718)**

Township of Langley
FIVE YEAR OPERATING PLAN
FISCAL - DISCRETIONARY ADJUSTMENTS

	2022	2023	2024	2025	2026
EXPENSE					
Contribution to Capital					
- Reduction to Contribution to Capital	(501,304)	501,304			
Contribution to Capital	**(501,304)**	**501,304**	**-**	**-**	**-**
EXPENSE ADJUSTMENTS	**(501,304)**	**501,304**	**-**	**-**	**-**
NET DISCRETIONARY ADJUSTMENTS	**(501,304)**	**501,304**	**-**	**-**	**-**

Township of Langley

Est. 1873

Draft 2022 Capital Budget

January 17, 2022

Budget Context

Council Priority Direction:

- Target 3% property tax increase
- Maintain service levels

Economic Context:

- Ongoing uncertainty with respect to COVID and full recovery of revenues – have tempered expectations of Recreation revenue recovery
- Inflation and supply chain issues- BC inflation is currently at 3.8% (This is not always a direct indicator of Municipal cost drivers which include Metro Vancouver levies, RCMP contracts and construction cost which generally trend above CPI)

Previous staff recommendations and discussions of a 3% budget included:

- Reduction in Contribution to Capital of $500,000
- Use of Restart Grant of $7.6M

Next:

- Council review and input

Future Identified Projects

(as presented Dec 20)

IDENTIFIED PROJECTS:		Amount	Project Year		Amount Funded	Proposed Funding Source
Museum Heritage Centre and Development	$	21,000,000	2021	$	19,530,730	Land Reserve/Grants
232nd Overpass	$	27,000,000	2022	$	27,000,000	Debt
Detention Pond Land	$	30,000,000	2022	$	30,000,000	Debt
Aldergrove Parkade	$	8,500,000	2023	$	8,500,000	Debt
Road Widening: 208 Street 76 to 68 Avenue	$	26,564,000	2022	$	15,408,360	DCC
Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave	$	42,840,000	2022	$	15,681,600	DCC
Repayment of Land Reserve	$	49,000,000		$	-	Unfunded
Future Strategic Community Infrastructure	$	43,340,000	2021	$	43,340,000	Debt
Willoughby Park Infrastructure	$	8,000,000	2022	$	-	Unfunded
ASED Lands	$	14,000,000	2022	$	-	Unfunded
Airport Runway Paving	$	6,000,000	2022	$	-	Unfunded
Satellite Public Works Yard	$	34,500,000	2023	$	-	Unfunded
Road Restoration: Old Yale Road; 216 to Fraser Highway	$	6,000,000	2023	$	-	Unfunded
264th Overpass	$	27,000,000	2024	$	-	Unfunded
Fire Hall #7	$	19,420,418	2024	$	-	Unfunded
Fire Training Ground	$	6,100,000	2024	$	-	Unfunded
New Fire Hall(would also require land)	$	17,876,386	2025	$	-	Unfunded
Strawberry Hill Reservoir Repairs and Upgrades	$	8,000,000	2025	$	-	Unfunded
East Aldergrove Reservoir	$	25,000,000	2026	$	-	Unfunded
Other strategic land acquisiitons						
	$	**420,140,804**		**$**	**159,460,690**	

Budget Next Steps

Date	Action
July 5 and September 22	Special Council Meetings to discuss budget
December 20	Draft Budget Discussion at CPC
January 17	Draft Budget Presentation - Capital
January 24	Draft Budget Presentation – Universal and Utilities
February 7	Further Council discussion and if feasible initiate public input*
March 7	Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd
March 28	Financial Plan Bylaw, Final
April 11	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd
April 25	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final
May 27	Property Tax and Utility User Fee Notices Mailed
July 4	Property Tax and Utility User Fee Due Date

*May be done through email or another electronic medium

Items Referred to Budget Process

Items Referred to the Budget Process

- **Sanitary Sewer Local Area Service 28 Avenue and 204 Street to 24 Avenue and 208 Street**

  That Council authorize funding for the subject LAS to be included in the 2022-2026 Financial Plan from borrowing in the form of a 20-year debt issue, through the Municipal Finance Authority.

  Included in the 2022-2026 Capital Budget with funding of $2,647,000 from MFA (pg 278).

Items Referred to the Budget Process

- **Pedestrian and Cycling Infrastructure: 96 Avenue Trattle to Wright (Connected Communities)**

  That Council pre-approve $550,000 as part of the 2022 Transportation Capital Budget, as matching funds to complete an integral component of the Project, with the next phase of the Pedestrian and Cycling Infrastructure Project in Fort Langley from Trattle Street to Wright Street.

  Included in the 2022-2026 Capital Budget as funded in the amount of $700,000 (pg 382). The cost estimate increased since the report was submitted to Council.

Items Referred to the Budget Process

- **Fort Langley Spray Park**

  That Council direct staff to proceed with converting the existing pool site to a Spray Park, with the funds to do so being hereby preapproved as part of the 2022 budget.

Included in the 2022-2026 Capital Budget with funding from prior year's surplus in the amount of $1,000,000 (pg 185).

Items Referred to the Budget Process

- **Public Art Opportunity**

  That Council authorize staff to proceed with two Latimer Amenity Policy funded Public Art projects in accordance with the Public Art Policy and

  That this Public Art Project be given preapproval for inclusion in the 2022 Capital Budget as it has independent funding.

Included in the 2022-2026 Capital Budget with funding from public art reserve in the amount of $260,000 (pg 10).

Items Referred to the Budget Process

- **Sidewalk Connection Along 216 Street from 47A Avenue**

  That Council refer consideration of a completed sidewalk connection along the east side of 216 Street from the transit stop located in front of 21605 - 47A Avenue to Five Corners to the 2022 budget process.

Included in the 2022-2026 Capital Budget as unfunded in the amount of $125,000 (pg 407).

Capital Ranking Guidelines

Critical	• Risk to Health & Safety • Legislative Obligation • Imminent Loss of Asset
High	• Deterioration or Obsolescence • Leverage External Funding • Emergent Conditions
Medium	• Extend the Life of an Asset • Desirable New Infrastructure • Social, Cultural & Aesthetic Value • Cost Effective to Replace or Repair it now
Low	• Action Recommended in Studies / Reports • Promotes Inter-Municipal Cooperation

Capital Ranking – Other Factors Considered

Project Type	Description
Health & Safety	Projects that are required to address matters of public health and safety, with consequence of inaction reasonably anticipated to result in infrastructure failure with significant impact to public health and safety.
Referred to Budget/Bylaw or Policy Adoption	Projects that have been referred to budget by Council or have been approved by Council through adoption of a supporting bylaw or policy.
Stewardship	Projects that are necessary for cost-effective maintenance of existing infrastructure and provide future benefits by extending the life of an asset; or projects that are expected to generate future revenues or public benefit.
Grant Funding	Projects that are funded, in part, by external grants, eligibility criteria of which typically requires Council resolution of matching funds, or specified portion of overall costs, as the municipal contribution to the project.
Other	Projects that are funded by other non-grant sources such as Development Cost Charges or Non-Refundable Deposits.

Capital Summary

Division *(in millions)*	CFWD	Within Funding Envelope	Placeholder/ Contributed Assets	TOTAL
Transportation	68.4	43.3	2.5	114.2
Facility Management*	92.7	3.2	10.0	105.9
Parks	12.7	11.7	22.0	46.4
Recreation	0.5	0.4		0.9
Arts, Community, and Cultural Initiatives		1.4		1.4
Stormwater	7.3	39.9	1.7	48.9
Sanitary Sewer	13.8	6.7	2.5	23.0
Water	33.5	15.6	5.5	54.6
Fleet Services	2.3	2.7		5.0
Information Technology	1.9	0.7		2.6
Airport	0.9	0.7		1.6
Police Services	0.9	0.7		1.6
Fire Services	0.6	3.4		4.0
Community Development		0.1	36.0	36.1
Solid Waste		0.3		0.3
Corporate Administration & Fiscal	0.1	0.2	32.0	32.3
CURRENT YEAR	**235.6**	**131.0**	**112.2**	**478.8**
PREVIOUS YEAR	**159.4**	**70.3**	**101.2**	**330.9**

*** In the Facility Management Carryforwards $65M relates to one capital project – Future Strategic Community Infrastructure (ASED).**

Placeholder Budget Authority

Parkland **Acquisition -** To *purchase parkland* should it come available. For this expenditure authority to be used, *there must be adequate Development Cost Charge funds in the reserve*.

Land *Capital Reserve* - To provide budget authority should an opportunity present itself that wasn't foreseen at budget time. Adequate reserve funds must exist for this funding source to be used. Reserve funds typically come from the sale of surplus lands. ***Adequate reserve funds are currently not available***.

Land Capital Provision, funded from borrowing, has been provided in place of the traditional Land Capital Reserve funding envelope. Land acquisition will be required to be '*subject to financing' and counter petition* pending Ministry approval required for each debt request.

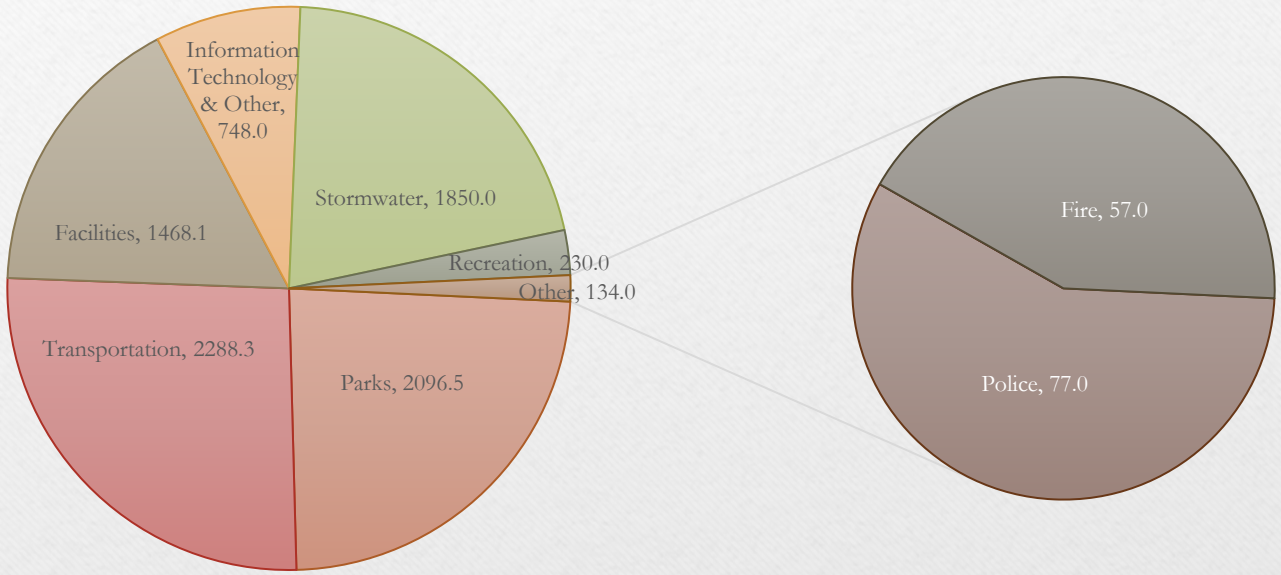
Unidentified *Externally Funded Projects* - Should the Township receive *funding that was not anticipated during the budget process*, for example when Grant Funding is received, this provision can be used to provide expenditure authority. As the funds come from an external source (i.e. grants) this budget provision has no impact on property taxes or utility user fees. *It will not be used in the absence of an external funding source*.

Contributed Assets – Is a funding envelope representing assets built by developers that will be turned over to and become part of the Township's inventory of Tangible Capital Assets.

The budget expenditure authority described above is not cumulative.

Each year any remaining budget authority falls away and a new provision is established.

Current (2021)Operating Contribution to Capital



Universal Services $8,814.9 /
Water $781 / Sanitary Sewer $243 / Solid Waste $50 *in thousands*

Staff have proposed that $500,000 be reduced from the current contribution to capital to meet the universal budget tax rate objectives.

Reserves & Surplus/(Deficit)

Surplus and Reserves	Water	Sanitary Sewer	Universal Services
Operating Surplus	1.7	2.2	9.3
Capital Surplus	0.5	0.5	1.8
Non Statutory Reserves	-	-	57.7
Capital Infrastructure Reserve			1.5
Capital Works	21.9	14.5	1.0
Land Capital	-	-	(49.2)
Parkland Reserve	-	-	8.4
Fire Apparatus & Equipment	-	-	0.2
Debt Reserve	-	-	0.8
TOTAL	**24.1**	**17.3**	**31.6**

1

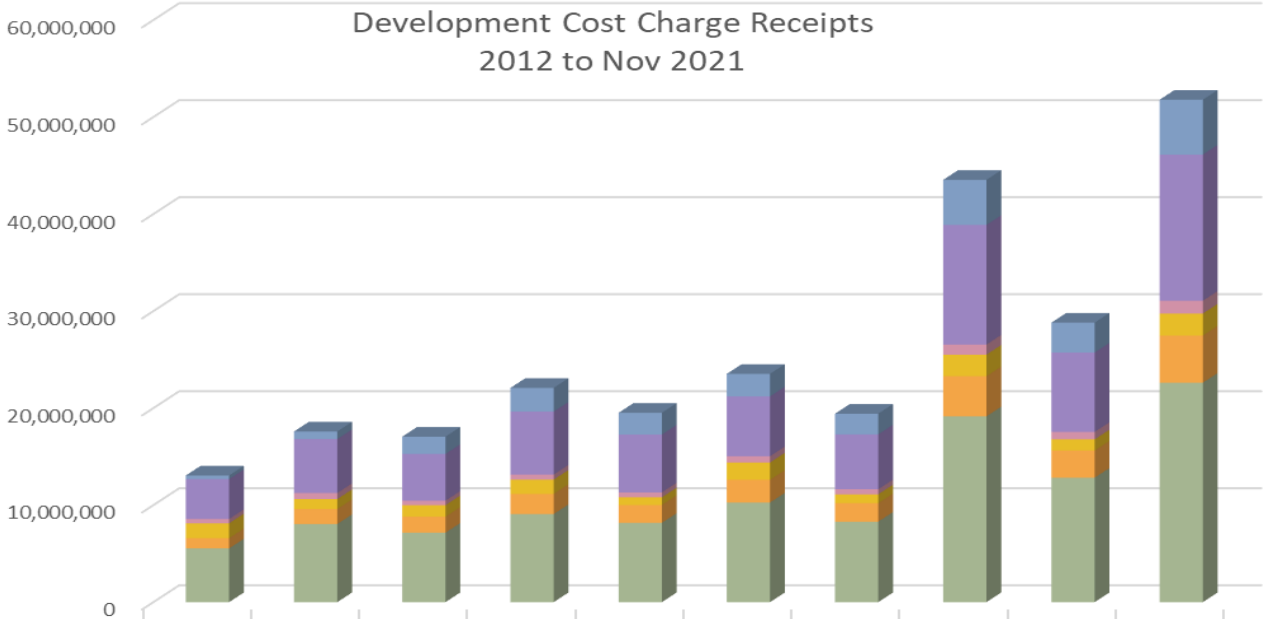
1 See next slide for a breakdown of Non-Statutory Reserves

These balances include estimates of reserve receipts and funding appropriations
Some reserves have Policies establishing Minimum and Maximum balances and intended uses

Reserves & Surplus

Non-Statutory Reserves	Amount
RCMP	7.5
Greenway Amenity Reserves	6.8
Landfill	0.9
Public Works Equipment Replacement	5.3
Neighbourhood Parkland	9.2
Latimer Greenway Amenity Zoning	7.4
Community Amenity Contribution Fund	8.3
Brookswood Fernridge Community Plan CAC	3.3
Other	8.9
TOTAL	**57.7**

Development Funding



	2012	2013	2014	2015	2016	2017	2018	2019	2020	Jan to Nov 2021
ParkDev	377,068	785,397	1,781,801	2,444,877	2,246,146	2,323,843	2,130,915	4,647,141	3,083,044	5,652,789
Parkland	4,111,816	5,562,465	4,817,849	6,488,336	5,960,934	6,167,133	5,655,129	12,332,823	8,181,940	15,069,964
Sewer	446,008	620,691	462,379	520,657	505,923	643,146	523,931	1,037,311	765,613	1,314,713
Drainage	1,530,282	1,026,280	1,188,222	1,471,836	792,583	1,783,271	912,795	2,223,487	1,155,984	2,271,878
Water	1,054,485	1,549,368	1,645,444	2,078,914	1,841,139	2,344,380	1,905,656	4,134,168	2,794,728	4,862,334
Roads	5,539,170	8,048,974	7,161,576	9,078,327	8,172,189	10,267,823	8,296,180	19,152,767	12,829,543	22,613,337

Strategic Borrowing
Outstanding Debt (Loans)

MFA External Debt (In millions)	Issue Number	Debt From DCCs	Debt From Utilities	Debt From Transportation Utility Fund	Debt From Stormwater Utility Fund	Debt from Parks Utility Fund	Debt from General Tax Fund	Maturity	Total Term
East Langley Water Supply	4919		28.3					2037	20
Water Pump Station, Maple Ridge	4920		5.9					2037	20
Total Debt from Water Utilities		-	**34.2**	-	-	-	-		
Interchange: 216 Street and Highway 1	5233	11.6						2037	20
Widening: 208 Street Overpass	5232	9.9						2037	20
Rail Overpass, Mufford Ave	4751	6.7						2035	20
Railway and Road Construction Projects	5347			12.0				2039	20
Land Acquisitions	5509	23.6						2050	30
Total Debt from Transportation Utilities		***51.8***	-	***12.0***	-	-	-		
Drainage Works	4829				1.4			2031	20
Stormwater Capital Works	4752				1.0			2030	20
Total Debt from Stormwater Utilities		-	-	-	**2.4**	-	-		
Sewer Works	4750		4.6					2030	20
Total Debt from Sewer Utilities		-	**4.6**	-	-	-	-		
Parkland Acquisitions	4455	1.3						2027	20
Parkland Acquisitions	4556	4.2						2027	20
Facility Repair, Improvement and Enhancement	5346					5.1		2039	20
MAP Arrival Point & Plaza	5507					1.8		2040	20
Total Debt from Parks Utilities		***5.5***	-	-	-	**6.9**	-		
Facility Repair, Improvement and Enhancement	5346						1.4	2039	20
Land Acquisitions	5508						16.0	2050	30
Land Acquisitions	5509						42.4	2050	30
Total Debt from General Tax Fund		-	-	-	-	-	***59.8***		
Total Previous Debt		***57.3***	***38.8***	***12.0***	***2.4***	***6.9***	***59.8***		
Temporary and In Process debt		***0.0***	***0.0***	***9.1***	***0.0***	***0.0***	***0.0***		
Total		**57.3**	**38.8**	**21.1**	**2.4**	**6.9**	**59.8**		
Note: Additional options involving debt have not been included in this table									

Strategic Borrowing

Annual Debt Servicing (Principal and Interest)

MFA External Debt Payments (In dollars)	Issue Number	Debt Payment From DCCs	Debt Payment From Utilities	Debt Payment From Transportation Utility Fund	Debt Payment From Stormwater Utility Fund	Debt Payment from Parks Utility Fund	Debt Payment From General Tax Fund
East Langley Water Supply	4919		2,187,009				
Water Pump Station, Maple Ridge	4920		457,489				
Total Debt from Water Utilities		***0***	***2,644,498***	**-**	**-**	**-**	**-**
Interchange: 216 Street and Highway 1	5233	944,429					
Widening: 208 Street Overpass	5232	805,074					
Rail Overpass, Mufford Ave	4751	499,041					
Railway and Road Construction Projects	5347			772,023			
Land Acquisitions	5509	907,786					
Total Debt from Transportation Utilities		***3,156,330***	***0***	***772,023***	**-**	**-**	**-**
Drainage Works	4829				141,948		
Stormwater Capital Works	4752				89,211		
Total Debt from Stormwater Utilities		**-**	**-**	**-**	***231,159***	**-**	**-**
Sewer Works	4750		421,275				
Total Debt from Sewer Utilities		**-**	***421,275***	**-**	**-**	**-**	**-**
Parkland Acquisitions	4455	182,266					
Parkland Acquisitions	4556	616,899					
Facility Repair, Improvement and Enhancement	5346					327,886	
MAP Arrival Point & Plaza	5507					103,543	
Total Debt from Parks Utilities		***799,165***	**-**	**-**	**-**	***431,429***	**-**
Facility Repair, Improvement and Enhancement	5346						89,424
Land Acquisitions	5508						614,117
Land Acquisitions	5509						1,626,450
Total Debt from General Tax Fund		**-**	**-**	**-**	**-**	**-**	***2,329,991***
Total Previous Debt		**3,955,495**	**3,065,773**	**772,023**	**231,159**	**431,429**	**2,329,991**
Temporary and In Process debt		**-**	**-**	**618,258**	**-**	**-**	**-**
Total Budgeted MFA Debt Payments		**3,955,495**	**3,065,773**	**1,390,281**	**231,159**	**431,429**	**2,329,991**

20 Year Term	Estimated Annual Debt Payments:		1,414,183	2.25% Capitalization Rate	
					S/F Factor:
Principal:	21,000,000	Interest Rate:	2.72%		0.04014207
	Estimated Principal Payment	Estimated Interest Payment	Estimated Total Payment	Estimated Actuarial	Reducing Balance
					21,000,000
Yr 1 Semi Annual		285,600	285,600		21,000,000
Yr 1 Annual	842,983	285,600	1,128,583		20,157,017
Yr 2 Semi Annual		285,600	285,600		20,157,017
Yr 2 Annual	842,983	285,600	1,128,583	18,967	19,295,066
Yr 3 Semi Annual		285,600	285,600		19,295,066
Yr 3 Annual	842,983	285,600	1,128,583	38,361	18,413,721
Yr 4 Semi Annual		285,600	285,600		18,413,721
Yr 4 Annual	842,983	285,600	1,128,583	58,191	17,512,547
Yr 5 Semi Annual		285,600	285,600		17,512,547
Yr 5 Annual	842,983	285,600	1,128,583	78,468	16,591,095
Yr 6 Semi Annual		285,600	285,600		16,591,095
Yr 6 Annual	842,983	285,600	1,128,583	99,200	15,648,912
Yr 7 Semi Annual		285,600	285,600		15,648,912
Yr 7 Annual	842,983	285,600	1,128,583	120,399	14,685,529
Yr 8 Semi Annual		285,600	285,600		14,685,529
Yr 8 Annual	842,983	285,600	1,128,583	142,076	13,700,470
Yr 9 Semi Annual		285,600	285,600		13,700,470
Yr 9 Annual	842,983	285,600	1,128,583	164,239	12,693,247
Yr 10 Semi Annual		285,600	285,600		12,693,247
Yr 10 Annual	842,983	285,600	1,128,583	186,902	11,663,361
Yr 11 Semi Annual		285,600	285,600		11,663,361
Yr 11 Annual	842,983	285,600	1,128,583	210,074	10,610,303
Yr 12 Semi Annual		285,600	285,600		10,610,303
Yr 12 Annual	842,983	285,600	1,128,583	233,768	9,533,552
Yr 13 Semi Annual		285,600	285,600		9,533,552
Yr 13 Annual	842,983	285,600	1,128,583	257,995	8,432,573
Yr 14 Semi Annual		285,600	285,600		8,432,573
Yr 14 Annual	842,983	285,600	1,128,583	282,767	7,306,823
Yr 15 Semi Annual		285,600	285,600		7,306,823
Yr 15 Annual	842,983	285,600	1,128,583	308,096	6,155,743
Yr 16 Semi Annual		285,600	285,600		6,155,743
Yr 16 Annual	842,983	285,600	1,128,583	333,996	4,978,763
Yr 17 Semi Annual		285,600	285,600		4,978,763
Yr 17 Annual	842,983	285,600	1,128,583	360,478	3,775,302
Yr 18 Semi Annual		285,600	285,600		3,775,302
Yr 18 Annual	842,983	285,600	1,128,583	387,556	2,544,763
Yr 19 Semi Annual		285,600	285,600		2,544,763
Yr 19 Annual	842,983	285,600	1,128,583	415,243	1,286,536
Yr 20 Semi Annual		285,600	285,600		1,286,536
Yr 20 Annual	842,983	285,600	1,128,583	443,553	0
TOTALS:	16,859,670	11,424,000	28,283,670	4,140,330	

Strategic Borrowing

Example:

- MFA loan for $21,000,000
- 2.72% interest rate
- 20 year amortization
- $1.457 million debt servicing
- equal to 1% property tax increase

The PROJECTS

INSIDE Funding Envelopes

OUTSIDE Funding Envelopes

CARRYFORWARDS

By Category

Arts, Culture & Community Initiatives

Airport

Corporate & Municipal Administration

Community Development

Facilities

Fire

Fleet

Information Technology

Parks

Police

Recreation

Sewer

Solid Waste

Stormwater

Transportation

Water

ARTS, CULTURE & COMMUNITY INITIATIVES

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Public Art Reserve	Library Reserve	Capital Surplus	Other	2021 Budget Remaining
Inside	Critical	Salishan Place - Exhibits	6	946,326			300,000	646,326	
Inside	Critical	Libraries Furniture Replacement	7	75,540		75,540			
Inside	High	Salishan Place Office Furniture and Equipment	8	95,000			95,000		
Inside	High	Willoughby Library Tenant Improvements	9	60,000		60,000			
Inside	High	Public Art - Latimer Neighbourhood	10	260,000	260,000				
Inside Total				**1,436,866**	**260,000**	**135,540**	**395,000**	**646,326**	
2022 New Requests				***1,436,866***	***260,000***	***135,540***	***395,000***	***646,326***	
Projects With Carryforward Only Budget									
	CFWD	Museum Print Making Studio	11						75,000
Total Carryforwards									**75,000**
Total Proposed				**1,436,866**	**260,000**	**135,540**	**395,000**	**646,326**	**75,000**

AIRPORT

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Airport Reserve	Capital Surplus	Unfunded	2021 Budget Remaining
Inside	Critical	Airport Security Upgrades	14	400,000	337,500	62,500		
Inside	Critical	Apron Resurfacing	15	100,000	100,000			293,824
Inside	High	Airfield Signage	16	20,000	20,000			
Inside	High	Airside Paving	17	70,000	70,000			157,800
Inside	High	Development Coordinated Works	18	50,000	50,000			
Inside Total				**640,000**	**577,500**	**62,500**	**-**	
Outside	High	Runway 01/19 resurfacing	19	6,000,000			6,000,000	82,894
Outside Total				**6,000,000**	**-**	**-**	**6,000,000**	
2022 New Requests				***6,640,000***	***577,500***	***62,500***	***6,000,000***	
Projects With Carryforward Only Budget								
	CFWD	Beacon, Light Panel & Ramp Light Upgrade	20					119,102
	CFWD	Fencing	21					47,189
	CFWD	Landscaping for Terminal Building	22					39,624
	CFWD	Precision PAPI & Taxiway Lighting	23					186,000
	CFWD	Small Equipment	24					5,462
Total Carryforwards								**931,895**
Total Proposed				**640,000**	**577,500**	**62,500**	**-**	**931,895**

CORPORATE AND MUNICIPAL ADMINISTRATION

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Prior Year's Surplus	Land Reserve	Debt	Other	Unfunded	2021 Budget Remaining
Inside	High	Administration Corporate Misc	26	55,000	55,000						
Inside	High	General Capital Contingency	27	150,000		150,000					
Inside Total				**205,000**	**55,000**	**150,000**	**-**	**-**	**-**	**-**	
Placeholder		Unidentified Externally Funded	28	1,000,000					1,000,000		
Placeholder		General Land Capital Provision	29	30,000,000				25,000,000	5,000,000		
Placeholder		Land Preparation for Disposal	30	1,000,000			1,000,000				
Placeholder Total				**32,000,000**	**-**	**-**	**1,000,000**	**25,000,000**	**6,000,000**	**-**	
Outside	High	SmartCities: Wi-Fi	31	60,000						60,000	
Outside Total				**60,000**	**-**	**-**	**-**	**-**	**-**	**60,000**	
2022 New Requests				***32,265,000***	***55,000***	***150,000***	***1,000,000***	***25,000,000***	***6,000,000***	***60,000***	
Projects With Carryforward Only Budget											
	CFWD	Corporate Community Image	32								30,000
	CFWD	Tenant Improvements	33								64,605
Total Carryforwards											**94,605**
Total Proposed				**32,205,000**	**55,000**	**150,000**	**1,000,000**	**25,000,000**	**6,000,000**	**-**	**94,605**

COMMUNITY DEVELOPMENT

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Capital Surplus	Other	2021 Budget Remaining
Inside	High	Vehicles for New Bylaw Officers	36	90,000	90,000		
Inside Total				**90,000**	**90,000**	**-**	
Placeholder		Assets Contributed from Developers	37	35,000,000		35,000,000	
Placeholder		Development Coordinated Works (NRDs)	38	1,000,000		1,000,000	
Placeholder Total				**36,000,000**	**-**	**36,000,000**	
2022 New Requests				***36,090,000***	***90,000***	***36,000,000***	
Projects With Carryforward Only Budget							
	CFWD	Urban Tree Canopy Protection	39				40,164
Total Carryforwards							**40,164**
Total Proposed				**36,090,000**	**90,000**	**36,000,000**	**40,164**

FACILITIES

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Climate Action Reserve	Building Reserve	RCMP Reserve	Infrastructure Reserve	Other	Unfunded	2021 Budget Remaining
Inside	Critical	Fire Hall 6: Roof Replacement	43	600,000	600,000							
Inside	High	WC Blair Recreation Centre: Facility Expansion	44	275,000	200,000		75,000					1,970,739
Inside	High	WC Blair Recreation Centre: Facility Upgrades	45	550,000	550,000							867,174
Inside	High	Walnut Grove Community Centre: Pool Safety Improvements	46	60,000	60,000							39,528
Inside	High	LEC: Electrical, Mechanical, Refrigeration & Other	47	450,000	58,076				391,924			410,223
Inside	High	FAC - Annual Facility Improvements - Various Locations	48	200,000			200,000					136,315
Inside	High	Parks Facilities: Envelope, Mechanical, Electrical & Other	49	75,000			75,000					
Inside	High	Low-Carbon Retrofit Plans	50	400,000		170,000				230,000		154,125
Inside	High	RCMP Main Detachment Electric Vehicle Charging Station	51	292,000			5,903	156,841		129,256		
Inside	High	Annual Climate Action Reserve Fund Energy Efficiency Projects	52	250,000		250,000						
Inside Total				**3,152,000**	**1,468,076**	**420,000**	**355,903**	**156,841**	**391,924**	**359,256**	**-**	
Placeholder		FAC - Unidentified Externally Funded Projects	53	10,000,000						10,000,000		
Placeholder Total				**10,000,000**	**-**	**-**	**-**	**-**	**-**	**10,000,000**	**-**	
Outside	High	ACUCC: Decarbonization Phase 1	54	250,000							250,000	
Outside	High	Civic Facility: Low Carbon Mechanical Retrofits	55	300,000						15,000	285,000	192,798
Outside	High	FAC - Facility Security Upgrades	56	450,000							450,000	587,047
Outside	High	FAC - Annual Electrical System Upgrades: Various Locations	57	250,000							250,000	68,963
Outside	High	Fire Halls: Envelope, Mechanical, Electrical & Other	58	100,000							100,000	
Outside	High	Mechanical Replacements: Various Locations	59	150,000							150,000	
Outside	High	Operations Centre: Repairs and Improvements	60	200,000							200,000	44,314
Outside	High	WC Blair: Rooftop HVAC Unit Upgrade	61	250,000						25,000	225,000	50,073
Outside	High	Fire Hall 6: Heating, Ventilation and Air Conditioning Upgrade	62	400,000							400,000	
Outside	High	Electric Vehicle Charging Infrastructure	63	200,000							200,000	
Outside	High	Annual Accessibility Improvements: Various Facilities	64	100,000							100,000	
Outside	High	Walnut Grove Community Park: Roof and Deck Replacement	65	300,000							300,000	50,000
Outside	High	LEC: Arena Overhead Scoreboard Replacement	66	1,450,000							1,450,000	
Outside	High	Fire Halls: Installation of Building Automation Systems	67	70,000							70,000	
Outside	Medium	ACUCC: Arena Mechanical Upgrades	68	400,000							400,000	
Outside	Medium	Vehicle: Facilities Maintenance	69	90,000							90,000	
Outside	Medium	Vehicle: Facilities Maintenance	70	90,000							90,000	
Outside	Medium	Philip Jackman Park: Washroom Renovations	71	150,000							150,000	
Outside Total				**5,200,000**	**-**	**-**	**-**	**-**	**-**	**40,000**	**5,160,000**	
2022 New Requests				***18,352,000***	***1,468,076***	***420,000***	***355,903***	***156,841***	***391,924***	***10,399,256***	***5,160,000***	

FACILITIES CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Climate Action Reserve	Building Reserve	RCMP Reserve	CAC Reserve	Other	Unfunded	2021 Budget Remaining
Projects With Carryforward Only Budget												
	CFWD	Fire Hall 5: Low Carbon Mechanical Upgrades	72									96,150
	CFWD	ACUCC - Other	73									285,652
	CFWD	CF Air Handling Unit Replacements	74									76,822
	CFWD	Fire Halls (Various): Emergency Preparedness Upgrades	75									97,622
	CFWD	GPC - Emergency Lighting upgrades	76									158,020
	CFWD	GPC - Domestic Hot Water Storage Tank Replacement	77									6,162
	CFWD	MAP - Grandstand Roof Repairs / Replacement	78									17,920
	CFWD	MAP - Washroom Roof Replacement	79									64,855
	CFWD	OPS Centre - Security Upgrades	80									380,015
	CFWD	RCMP Capital Renovation & Security (PSS1014)	81									292,598
	CFWD	RCMP Main Detachment: Building Improvements	82									722,667
	CFWD	RCMP Main Detachment-Fire Suppression and Electrical Upgrades	83									301,971
	CFWD	RCMP Main Detachment: Condenser Replacement	84									574,373
	CFWD	WCB - Building Envelope Remediation	85									20,380
	CFWD	WC Blair : Roof Replacement	86									75,565
	CFWD	ACUCC - Pool Covers	87									21,226
	CFWD	Walnut Grove Community Centre:Pool Air Handling Unit Upgrades	88									85,155
	CFWD	Civic Facility: Electrical Service Upgrade	89									124,520
	CFWD	Museum Heritage Centre and Development	90									19,308,348
	CFWD	Future Strategic Community Infrastructure	91									65,010,000
	CFWD	George Preston Recreation Centre: Safety Upgrades	92									109,258
	CFWD	WC Blair: Ultraviolet System Upgrade	93									10,022
	CFWD	Walnut Grove Community Centre: Security Upgrades	94									244,483
	CFWD	Walnut Grove Community Centre: Ultraviolet System Upgrade	95									34,247
	CFWD	RCMP Main Detachment: Server Room HVAC	96									5,530
Total Carryforwards												**92,694,860**
Total Proposed				**13,152,000**	**1,468,076**	**420,000**	**355,903**	**156,841**	**391,924**	**10,359,256**	**-**	**92,694,860**

FIRE

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Fire Vehicle & Equip Repl. Reserve	Operating Revenue	Capital Surplus	Unfunded	2021 Budget Remaining
Inside	Critical	Fire Fleet Replace Fire Engine/Quint & Tanker	98	2,852,478	2,852,478				
Inside	Critical	Fire Hall 7 Replacement	99	150,000			150,000		
Inside	Critical	Firefighting Equipment	100	195,000	195,000				186,561
Inside	Critical	Training Equipment Capital	101	57,000		57,000			36,256
Inside	High	Fire Staff Vehicles	102	54,000	54,000				86,000
Inside	High	Mobile CAD Data Terminals	103	35,852	35,852				
Inside Total				**3,344,330**	**3,137,330**	**57,000**	**150,000**	**-**	
Outside	High	Emergency Preparedness Equipment	104	10,000				10,000	12,690
Outside	High	Space and Use Requirement Study (Halls 3, 4, 5, 6 and 8)	105	120,000				120,000	
Outside Total				**130,000**	**-**	**-**	**-**	**130,000**	
2022 New Requests				***3,474,330***	***3,137,330***	***57,000***	***150,000***	***130,000***	
Projects With Carryforward Only Budget									
	CFWD	Emergency Preparedness Storage Facilities	106						227,345
	CFWD	Auto Extrication Equipment - "Jaws of Life"	107						15,056
Total Carryforwards									**563,908**
Total Proposed				**3,344,330**	**3,137,330**	**57,000**	**150,000**	**-**	**563,908**

FLEET

Funding Status	Ranking	Project Title	Page No.	Total New Requests	PW Vehicle & Equip Repl. Reserve	2021 Budget Remaining
Inside	Per Review	Annual Small Equipment Replacement	111	50,000	50,000	
Inside	Per Review	Annual Garage Equipment & Tools Replacement	112	20,000	20,000	
Inside	Per Review	Annual Equipment Upgrading	113	50,000	50,000	
Inside	Per Review	Backhoe Replacement: 1111-E013	114	210,000	210,000	
Inside	Per Review	Backhoe Replacement: 1138-E013	115	120,000	120,000	
Inside	Per Review	Trailer Replacement: 967-V071	116	25,000	25,000	
Inside	Per Review	Pick Up Truck (Full Size) Replacement: 1038-V032	117	60,000	60,000	
Inside	Per Review	Passenger Vehicle Replacement 79-V031	118	60,000	60,000	
Inside	Per Review	Passenger Vehicle Replacement 103-V031	119	60,000	60,000	
Inside	Per Review	Service Truck Replacement: 314-V052	120	110,000	110,000	
Inside	Per Review	Dump Truck (Heavy) Replacement 761-V013	121	320,000	320,000	
Inside	Per Review	Service Truck Replacement 762-V051	122	180,000	180,000	
Inside	Per Review	Dump Truck (Heavy) Replacement 1044-V012	123	110,000	110,000	
Inside	Per Review	Pick Up Truck (Large) Replacement 1100-V023	124	115,000	115,000	
Inside	Per Review	Passenger Vehicle Replacement 1031-V046	125	60,000	60,000	
Inside	Per Review	Mower Replacement 1150-E051	126	190,000	190,000	
Inside	Per Review	Ice Machine Replacement 1033-E071	127	220,000	220,000	
Inside	Per Review	Tractor Replacement 1053-E021	128	200,000	200,000	
Inside	Per Review	Trailer Replacement 247-V071	129	14,000	14,000	
Inside	Per Review	Trailer Replacement 256-V074	130	25,000	25,000	
Inside	Per Review	Trailer Replacement 257-V074	131	25,000	25,000	
Inside	Per Review	Pick Up Truck (Compact) Replacement 969-V031	132	60,000	60,000	
Inside	Per Review	Pick Up Truck (Compact) Replacement 970-V031	133	60,000	60,000	
Inside	Per Review	Van Replacement 1016-V042	134	60,000	60,000	
Inside	Per Review	Van Replacement 1017-V042	135	60,000	60,000	
Inside	Per Review	Annual Unanticipated Equipment Replacement	136	250,000	250,000	
Inside	Per Review	Winter Maintenance Equipment Replacement	137	25,000	25,000	7,360
Inside Total				**2,739,000**	**2,739,000**	
2022 New Requests				***2,739,000***	***2,739,000***	

FLEET CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	PW Vehicle & Equip Repl. Reserve	2021 Budget Remaining
Projects With Carryforward Only Budget						
	CFWD	Dump Truck (Heavy) Replacement 18-V013	138			320,000
	CFWD	Dump Truck (Heavy) Replacement 23-V013	139			320,000
	CFWD	Service Truck Replacement 716-V051	140			100,000
	CFWD	Dump Truck (Medium) Replacement 963-V011	141			105,000
	CFWD	Flat Deck Replacement 1077-V023	142			100,000
	CFWD	Van Replacement 763-V043	143			90,000
	CFWD	Pick Up Truck (Medium) Replacement 1090-V051	144			100,000
	CFWD	Passenger Vehicle Replacement 805-V046	145			50,000
	CFWD	Dump Truck (Medium) Replacement 1045-V012	146			105,000
	CFWD	Dump Trucks (medium): Public Works	147			5,000
	CFWD	Pick Up Truck (Compact) Replacement 104-V031	148			55,000
	CFWD	Pick Up Truck (Compact) Replacement 717-V031	149			8,838
	CFWD	Passenger Vehicle Replacement 718-V031	150			55,000
	CFWD	Pick Up Truck (Compact) Replacement 730-V031	151			8,536
	CFWD	Passenger Vehicle Replacement 767-V031	152			55,000
	CFWD	Service Truck (Light) Replacement: 741-V051	153			65,000
	CFWD	Pick Up Truck (Medium) Replacement 949-V032	154			24,492
	CFWD	Pick Up Truck (Medium) Replacement 1040-V032	155			24,492
	CFWD	Pick Up Truck (Medium) Replacement 1041-V032	156			23,684
	CFWD	Service Truck (Medium) Replacement: 34-V052	157			100,000
	CFWD	Skid Steer Loader Replacement 984-E015	158			70,000
	CFWD	Pick Up Truck (Full Size) Replacement 947-V032	159			18,684
	CFWD	Propane Conversion on Existing Vehicles	160			67,914
	CFWD	Dump Truck (Medium) Replacement 705-V011	161			87,667
	CFWD	Pick Up Truck (Medium) Replacement 773-V032	162			12,963
	CFWD	Flat Deck Truck Replacement 799-V012	163			99,381
	CFWD	Van Replacement 764-V042	164			50,000
	CFWD	Hybrid Vehicle Replacement 804-V046	165			50,000
	CFWD	Van Replacement 937-V042	166			55,000
	CFWD	Pick Up Truck (Full Size) Replacement 948-V032	167			18,655
	CFWD	Pick Up Truck (Compact) Replacement 961-V031	168			50,000
Total Carryforwards						**2,302,667**
Total Proposed				**2,739,000**	**2,739,000**	**2,302,667**

INFORMATION TECHNOLOGY

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Unfunded	2021 Budget Remaining
Inside	High	IT Infrastructure	170	290,000	290,000		101,183
Inside	High	Equipment Replacements	171	275,000	275,000		157,246
Inside	High	eGovernment Framework	172	100,000	100,000		275,592
Inside	High	Miscellaneous Information Technology Requests	173	28,000	28,000		93,000
Inside Total				**693,000**	**693,000**	**-**	
Outside	High	LEC Technology	174	396,000		396,000	
Outside	High	Video Surveillance Servers	175	25,000		25,000	
Outside Total				**421,000**	**-**	**421,000**	
2022 New Requests				***1,114,000***	***693,000***	***421,000***	
Projects With Carryforward Only Budget							
	CFWD	Fraser River Presentation Theatre A/V Upgrades	176				2,513
	CFWD	Fibre Optics and Network Strategy	177				1,137,664
	CFWD	Recreation System Upgrade/Replacement	178				117,689
Total Carryforwards							**1,884,887**
Total Proposed				**693,000**	**693,000**	**-**	**1,884,887**

PARKS

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Prior Year's Surplus	Neighbourhood Parkland Reserve	Parks Asset Replacement Reserve	Yorkson Greenway Amenity Reserve	Land Reserve	Develop. Cost Charges (DCCs)	Other	Unfunded	2021 Budget Remaining
Inside	Critical	SW Yorkson Neighbourhood Park	181	500,000	5,000						495,000			1,289,823
Inside	Critical	NE Latimer Neighbourhood Park	182	500,000	5,000						495,000			1,286,954
Inside	High	Yorkson Community Park Development	183	4,000,000	40,000						3,960,000			4,737,607
Inside	High	Jericho Reservoir View Park	184	1,000,000	10,000						990,000			949,862
Inside	High	Fort Langley Spray Park	185	1,000,000		1,000,000								329
Inside	High	Ponder Park Shelter Roof Replacement	186	175,000	175,000									75,000
Inside	High	Parks Playground Equipment Replacement	187	300,000	300,000									
Inside	High	Annual Synthetic Turf Field Replacement	188	800,000	340,000			460,000						
Inside	High	Annual Skatepark Improvements and Repairs	189	250,000	250,000									12,295
Inside	High	PKS DCC Related Staffing	190	252,551	2,526						250,025			
Inside	High	Street Tree Planting Nrd	191	100,000								100,000		
Inside	High	Tree Planting Program	192	180,000								180,000		
Inside	High	Replacement Tree Planting: Bylaw 5478	193	10,000								10,000		
Inside	High	Fort Langley Outdoor Amphitheatre and Indigenous Garden	194	540,000	3,700						366,300	170,000		
Inside	High	Ponder Park Improvements	195	34,000						34,000				49,300
Inside	High	Willoughby Community Park: Lighting Upgrade	196	150,000	150,000									
Inside	High	Aldergrove Gateway	197	~~1,000,000~~	~~2,500~~						~~247,500~~	~~750,000~~		250,000
Inside	High	Annual Sports Field Improvements	198	100,000	100,000									
Inside	High	DDA - Construction	199	300,000	150,000						150,000			28,462
Inside	High	Annual Tennis Courts Upgrading Program	200	120,000	120,000									
Inside	High	Brookswood Activity Park	201	200,000	200,000									46,085
Inside	High	Trails Planning & Development	202	100,000					100,000					
Inside	High	Annual Trails	203	112,797	112,797									3,658
Inside Total				**11,724,348**	**1,966,523**	**1,000,000**	**-**	**460,000**	**100,000**	**34,000**	**6,953,825**	**1,210,000**	**-**	
Placeholder		Parkland Property Acquisition	204	13,000,000	130,000						12,870,000			
Placeholder		Parkland Property (Neighbourhood Parkland Reserve)	205	7,000,000			7,000,000							
Placeholder		Unidentified Externally Funded Projects	206	2,000,000								2,000,000		
Placeholder Total				**22,000,000**	**130,000**	**-**	**7,000,000**	**-**	**-**	**-**	**12,870,000**	**2,000,000**	**-**	
Outside	High	Annual Trails	203	12,203									12,203	
Outside	High	Annual Cemetery Improvements: Fort Langley	207	200,000									200,000	200,000
Outside	High	Annual Parks Stormwater Upgrades	208	250,000									250,000	
Outside	High	Williams Park Trail Improvements	209	100,000									100,000	100,000
Outside	High	Salmon River Natural Area: Viewing Platform Repairs	210	100,000									100,000	35,000
Outside	High	Willoughby Passive Park Trails	211	60,000							59,400		600	
Outside	High	Trans Canada Trail at 102 Avenue Upgrade	212	50,000									50,000	
Outside	High	Walnut Grove Community Park Improvements	213	75,000									75,000	
Outside	High	Aldergrove Rotary Park	214	400,000							200,000		200,000	193,400
Outside	High	Operations Centre Renovations and Improvements	215	50,000									50,000	14,807
Outside	High	Misc Parks DCC Projects	216	400,000							396,000		4,000	
Outside	High	Fort Landing Marina Improvements	217	100,000									100,000	
Outside	High	Willoughby Community Park Infrastructure	218	8,000,000									8,000,000	
Outside	Medium	WC Blair: Walking Track	219	50,000							49,500		500	
Outside	Medium	Aldergrove Athletic Park Improvements	220	175,000									175,000	
Outside	Medium	Annual Cemetery Improvements: Langley Lawn	221	150,000									150,000	51,393
Outside	Medium	Annual Parks Advance Design	222	75,000									75,000	
Outside Total				**10,247,203**	**-**	**-**	**-**	**-**	**-**	**-**	**704,900**	**-**	**9,542,303**	
2022 New Requests				***43,971,551***	***2,096,523***	***1,000,000***	***7,000,000***	***460,000***	***100,000***	***34,000***	***20,528,725***	***3,210,000***	***9,542,303***	

PARKS CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Prior Year's Surplus	Neighbourhood Parkland Reserve	Parks Asset Replacement Reserve	Yorkson Greenway Amenity Reserve	Land Reserve	Develop. Cost Charges (DCCs)	Other	Unfunded	2021 Budget Remaining
Projects With Carryforward Only Budget														
	CFWD	Asset Management Software	223											30,867
	CFWD	Trails - Walnut Grove Trail Improvements	224											26,782
	CFWD	Jackman Park Development	225											163,968
	CFWD	MAP - Arrival Point & Plaza	226											262,729
	CFWD	MAP Javelin Area Irrigation	227											52,613
	CFWD	MAP Track and Field Improvements	228											13,500
	CFWD	Marina Park Boat Launch	229											104,902
	CFWD	Milaster Passive Park Design	230											108,544
	CFWD	Annual Neighbourhood Initiative Program	231											23,844
	CFWD	South Langley Regional Trail	232											33,573
	CFWD	SW Gordon Estates Park Development	233											14,875
	CFWD	LED Lighting Upgrades: Various Park Locations	234											100,000
	CFWD	WCP Park Repair, Improvement, and Enhancement	235											230,830
	CFWD	Langley Meadows Park Trail: Trip Hazard Repairs	236											18,000
	CFWD	Denny Ross Memorial - Park Improvements	237											348,211
	CFWD	Noel Booth Park: Retaining Wall Replacement	238											30,934
	CFWD	Fort to Fort Trail: Freshet Mitigation	239											180,520
	CFWD	Parks Miscellaneous Capital Projects	240											75,000
	CFWD	Grant Ward Airport View Park	241											351,419
	CFWD	McClughan Park Improvements	242											249,598
	CFWD	Yorkson Creek Bridge Replacement	243											628,429
	CFWD	Aldergrove Athletic Park Skateboard Bowl Reconstruction	244											217,705
	CFWD	Derek Doubleday Arboretum Trails	245											30,282
	CFWD	Cemetery Software	246											50,000
Total Carryforwards														**12,671,100**
Total Proposed				**33,724,348**	**2,096,523**	**1,000,000**	**7,000,000**	**460,000**	**100,000**	**34,000**	**19,823,825**	**3,210,000**	**-**	**12,671,100**

POLICE

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	CPO Reconfiguration Reserve	RCMP Reserve	Other	2021 Budget Remaining
Inside	High	Non-Shared Furniture & Equipment (CPOs)	248	25,000	25,000				185,685
Inside	High	Shared Furniture & Equipment	249	130,000	52,000		32,500	45,500	225,921
Inside	High	Non Share Furniture & Equipment - CPO North Langley	250	500,000		500,000			500,000
Inside	High	Admin Pool Vehicle	251	60,000			39,000	21,000	
Inside Total				**715,000**	**77,000**	**500,000**	**71,500**	**66,500**	
2022 New Requests				***715,000***	***77,000***	***500,000***	***71,500***	***66,500***	
Total Carryforwards									**911,606**
Total Proposed				**715,000**	**77,000**	**500,000**	**71,500**	**66,500**	**911,606**

RECREATION

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Fitness Equip Replacement Reserve	Unfunded	2021 Budget Remaining
Inside	High	Aquatic Facility Equipment Replacements	254	130,000	58,750	71,250		132,877
Inside	High	Equipment Refurbishment and Replacement (various)	255	176,250	51,250	125,000		145,000
Inside	High	Multiple Locations - Furniture and Equipment Replacement	256	25,000	25,000			33,422
Inside	Medium	ACUCC - Waterpark Amenities Equipment Replacement	257	45,000	45,000			
Inside	Medium	Multiple Locations - Recreation Equipment Replacement	258	50,000	50,000			
Inside Total				**426,250**	**230,000**	**196,250**	**-**	
Outside	Medium	WC Blair Sound System	259	45,000			45,000	
Outside Total				**45,000**	**-**	**-**	**45,000**	
2022 New Requests				***471,250***	***230,000***	***196,250***	***45,000***	
Projects With Carryforward Only Budget								
	CFWD	ACUCC - FFE	260					81,609
	CFWD	GPC Program Equipment	261					38,812
	CFWD	WGC Swim Meet Equipment	262					1,786
	CFWD	WGC - Network Cable for Fitness Equipment	263					24,000
Total Carryforwards								**457,506**
Total Proposed				**426,250**	**230,000**	**196,250**	**-**	**457,506**

SEWER

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Sewer Capital Works Reserve	Develop. Cost Charges (DCCs)	Debt	Local Area Service Reserve	Other	Unfunded	2021 Budget Remaining
Inside	Critical	203 Street Lift Station: Odour Controller	266	50,000	50,000							140,487
Inside	Critical	Annual Sanitary Lift Station Upgrades	267	800,000	193,396	606,604						
Inside	High	Sanitary Sewer Upgrades:80 Avenue between 20100 Block and 202A Street	268	150,000		150,000						
Inside	High	Sanitary Sewer Design & Construction: Fraser Hwy 264 to 270 Street	269	1,200,000		12,000	1,188,000					293,376
Inside	High	204 Street Sewer Main; 88 Ave to 96 Ave	270	250,000		250,000						
Inside	High	Inflow & Infiltration Reduction: 27200 block 26B Avenue	271	50,000		50,000						494,723
Inside	High	Repairs and Improvements: Operations Centre	272	200,000		200,000						377,334
Inside	High	Annual Power Outage Mitigation - Emergency Power	273	150,000		150,000						
Inside	High	Annual System Inflow & Infiltration	274	200,000		200,000						
Inside	High	Annual Sewer Utility Contingency	275	250,000		250,000						
Inside	High	Annual Non-DCC Development Coordinated Sanitary Sewer Works	276	300,000		300,000						
Inside	High	Annual DCC Sanitary Sewer Projects	277	350,000		3,500	346,500					
Inside	High	Sewer Local Area Service: 28 Avenue/204 Street to 24 Avenue/208 Street	278	2,647,000		-		2,647,000				
Inside	High	Annual Pre-Engineering & Functional Design Sewer Projects	279	75,000		75,000						
Inside Total				**6,672,000**	**243,396**	**2,247,104**	**1,534,500**	**2,647,000**	**-**	**-**	**-**	
Placeholder		Annual Local Area Service (LAS) Program - Sewer	280	1,000,000					1,000,000			
Placeholder		Unidentified Externally Funded Projects	281	1,500,000						1,500,000		
Placeholder Total				**2,500,000**	**-**	**-**	**-**	**-**	**1,000,000**	**1,500,000**	**-**	
Outside		96 Avenue Sewer Main Upsize: 201 to 204 Street	282	1,750,000							1,750,000	120,000
Outside		Vehicle: Utilities (Sewer Portion 50%)	283	30,000							30,000	
Outside Total				**1,780,000**	**-**	**-**	**-**	**-**	**-**	**-**	**1,780,000**	
2022 New Requests				***10,952,000***	***243,396***	***2,247,104***	***1,534,500***	***2,647,000***	***1,000,000***	***1,500,000***	***1,780,000***	
Projects With Carryforward Only Budget												
	CFWD	System Upgrade: SCADA (Supervisory Control and Data Acquisition)	284									127,928
	CFWD	Annual Sewer Infrastructure Replacement	285									500,000
	CFWD	Sewer Infrastructure Repairs and Upgrades: Milner	286									517,585
	CFWD	SWRLSTN - Lift Station: Milner	287									1,664,446
	CFWD	Sanitary Lift Station and Forcemain: 28 Avenue/260 Street	288									1,840,366
	CFWD	Sanitary Sewer Manhole Repairs: Various Locations	289									83,498
	CFWD	Inflow and Infiltration Measurement	290									92,426
	CFWD	Rebuild: 62 Avenue Lift Station	291									152,907
	CFWD	Gravity Sewer System Deficiency Repairs	292									215,597
	CFWD	Sanitary Sewer Pump Station PLC Replacement: Various Locations	293									142,442
	CFWD	Lift Station and Force Main: 266 Street and 24 Avenue	294									2,070,468
	CFWD	Lift Station 33A Ave & 196 St	295									4,251
	CFWD	Forcemain Bypass: Glover Road, Smith to Maxwell	296									526,071
	CFWD	Permit Software	297									30,476
	CFWD	Asset Management Software (5 way split)	298									30,867
	CFWD	Road Widening: 202A 7700 Block to 7900 Block Sewer	299									42,065
	CFWD	Sewer Local Area Service: 36A Avenue 19900 Block	300									227,300
	CFWD	Vehicle: Utilities Van	301									80,000
	CFWD	Service Truck Replacement Upgrade: 676-V052 (Share with FLTC1188)	302									100,000
	CFWD	Lift Station and Forcemain: 24 Avenue 196 to 200 Street	303									2,492,469
	CFWD	Air Valve Installation: 32 Avenue Lift Station Forcemain	304									43,960
	CFWD	205 Street Lift Station Replacement	305									1,320,711
	CFWD	Gravity Sewer Relining: Various Locations	306									63,067
Total Carryforwards												**13,794,820**
Total Proposed				**9,172,000**	**243,396**	**2,247,104**	**1,534,500**	**2,647,000**	**1,000,000**	**1,500,000**	**-**	**13,794,820**

SOLID WASTE

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Solid Waste Equip Repl. Reserve	Operating Revenue	2021 Budget Remaining
Inside	High	Annual Equipment Replacement	308	100,000	50,000	50,000	
Inside	High	Collection Carts	309	200,000	200,000		
Inside Total				**300,000**	**250,000**	**50,000**	
Total				**300,000**	**250,000**	**50,000**	

STORMWATER

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Develop. Cost Charges (DCCs)	Local Area Service Reserve	Capital Surplus	MFA	Other	Unfunded	2021 Budget Remaining
Inside	Critical	Annual Stormwater Infrastructure Replacement	313	1,000,000	1,000,000							1,294,181
Inside	High	Yorkson Lowlands - Stormwater Attenuation and Wetland Restoration	314	558,693	4,620	457,380				96,693		1,206,250
Inside	High	Slope Failure: 4343 216 Street	315	1,000,000	821,151			178,849				
Inside	High	Storm Sewer Improvements: 224 Street Murrayville	316	675,000	6,750	668,250						
Inside	High	Annual Development Cost Charges Stormwater Projects	317	750,000	7,500	742,500						
Inside	High	Stormwater Detention Pond: Smith Neighbourhood	318	34,946,040		4,946,040			30,000,000			
Inside	Medium	Property Acquisition: Yorkson Lowland at 102B Ave	319	1,000,000	10,000	990,000						
Inside Total				**39,929,733**	**1,850,021**	**7,804,170**	**-**	**178,849**	**30,000,000**	**96,693**	**-**	
Placeholder		Unidentified Externally Funded Projects	320	1,500,000						1,500,000		
Placeholder		Annual Local Area Service (LAS) Program - Stormwater	321	200,000			200,000					
Placeholder Total				**1,700,000**	**-**	**-**	**200,000**	**-**	**-**	**1,500,000**	**-**	
Outside	High	Clearing and Restoration: 700 Block 256 Street	322	350,000							350,000	
Outside	High	Annual Dyking	323	1,000,000							1,000,000	2,237,485
Outside	High	Storm Sewer Upgrade: Milner	324	1,300,000							1,300,000	
Outside	High	Annual ISMP Implementation	325	500,000							500,000	
Outside	High	Annual Storm Sewer Structural Rehabilitation	326	250,000							250,000	
Outside	High	Howes Creek Cleaning and 272 St Culvert Replacement	327	100,000							100,000	235,650
Outside	High	Stormwater System Climate Change Integration Plan	328	50,000							50,000	100,021
Outside	High	Bio-Diversity Conservation Strategy	329	150,000							150,000	
Outside	High	Repairs and Improvements: Operations Centre	330	50,000							50,000	14,806
Outside	High	Annual Pre-Engineering & Functional Design Storm Projects	331	100,000							100,000	
Outside	High	Annual Non-DCC Development Coordinated Stormwater Works	332	300,000							300,000	
Outside	High	Detention Pond Capacity and Resiliency Upgrades	333	300,000							300,000	
Outside	Medium	Vehicle: Stormwater	334	115,000							115,000	
Outside	Medium	Annual Slope Stability: Various Locations	335	400,000							400,000	
Outside	Medium	Ditch Improvements: 216 Street Murrayville	336	570,000							570,000	
Outside	Medium	Annual Stormwater Utility Contingency	337	250,000							250,000	
Outside	Low	Stormwater Row Acquisition: Unallocated	338	100,000							100,000	126,042
Outside Total				**5,885,000**	**-**	**-**	**-**	**-**	**-**	**-**	**5,885,000**	
2022 New Requests				***47,514,733***	***1,850,021***	***7,804,170***	***200,000***	***178,849***	***30,000,000***	***1,596,693***	***5,885,000***	

STORMWATER CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Develop. Cost Charges (DCCs)	Local Area Service Reserve	Capital Surplus	MFA	Other	Unfunded	2021 Budget Remaining
Projects With Carryforward Only Budget												
	CFWD	Bi-Annual Integrated Stormwater Management Plan	339									25,900
	CFWD	Drainage Improvements: Nathan Creek	340									402,976
	CFWD	West Munday Creek Culvert Replacement: 9400 Blk of 208 St	341									12,472
	CFWD	Storm Sewer Replacement (700 Blk 224 Street)	342									300,000
	CFWD	Lower Mainland Flood Management Study	343									15,000
	CFWD	Davidson Creek Culvert Replacement: 7700 Block Telegraph Trail	344									25,000
	CFWD	Storm Sewer Replacement: 248 Street and 50 Avenue	345									10,000
	CFWD	SCADA: Salmon River Dyke Station	346									50,363
	CFWD	Slope Stability: 88 Ave / River Rd	347									50,000
	CFWD	Storm Pump Station PLC Replacement: Various Locations	348									37,610
	CFWD	Latimer Creek Culvert: 7700 Blk of 200 St	349									50,000
	CFWD	Nicomekl River Culvert Replacement: 21700 Blk of 64 Avenue	350									20,000
	CFWD	Permit Software	351									30,477
	CFWD	Asset Management Software (5 Way Split)	352									30,867
	CFWD	Anderson Creek Tributary Culvert - 22800 Blk 16 Ave	353									75,844
	CFWD	Stormwater Climate Change Adaptation Study	354									300,000
	CFWD	East Munday Creek Bank Erosion	355									150,000
	CFWD	Anderson Creek Culvert - 216 Street	356									23,991
	CFWD	24200 Block - 63 Ave Culvert	357									44,282
	CFWD	8700 Block - 252 St Culvert	358									14,351
	CFWD	Stormwater 202A Street Widening (7700 to 7900 Block)	359									71,105
	CFWD	Storm Sewer Replacement: 56 Avenue 21300 Block	360									350,000
Total Carryforwards												**7,304,673**
Total Proposed				**41,629,733**	**1,850,021**	**7,804,170**	**200,000**	**178,849**	**30,000,000**	**1,596,693**	**-**	**7,304,673**

TRANSPORTATION

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Develop. Cost Charges (DCCs)	Landfill Reserve	Gas Tax Reserve	MFA	Capital Surplus	Translink	Other	Unfunded	2021 Budget Remaining
Inside	Critical	Pedestrian Overpass 200th Street at 68th Ave	363	1,000,000	600,000						400,000			437,853
Inside	Critical	Rail Safety Improvement: CN Rail	364	234,336								234,336		412,000
Inside	Critical	Intersection Improvements: 62 Ave 20100 Blk to 203 Street	365	150,000	1,500	148,500								525,983
Inside	Critical	Jackman Landfill Improvements	366	200,000			200,000							
Inside	Critical	Annual Pedestrian Improvements	367	20,000	10,000						10,000			320,000
Inside	Critical	Local Roads Pavement Overlay and Reconstruction	368	350,000	350,000									331,312
Inside	Critical	Arterial & Collector Road Pavement Overlay & Reconstruction	369	400,000	400,000									536,405
Inside	Critical	Annual Commuter Cycling Improvements	370	1,000,000	5,000	495,000					500,000			
Inside	Critical	Transit Improvements: Various Locations	371	60,000							60,000			436,419
Inside	High	Road Widening: 80 Ave; 20100 Block to 202A Street	372	2,700,000	27,000	2,673,000								78,704
Inside	High	Road Widening: 202A Street 7900 Block to 80 Avenue	373	2,400,000	24,000	2,376,000								
Inside	High	Road and Intersection Impr: 24 Ave from 196 St to 200 St	374	4,000,000	40,000	3,960,000								545,546
Inside	High	~~Fraser Highway Widening: 27000 Block~~	~~375~~	~~600,000~~	~~6,000~~	~~594,000~~								
Inside	High	Traffic Signal: Fraser Highway at Old Yale Road	376	250,000	2,500	247,500								
Inside	High	Signal Installation: 216 Street and 52 Avenue	377	500,000	5,000	495,000								
Inside	High	Signal Installation: 96 Ave at 216 St	378	150,000	1,500	148,500								
Inside	High	Road Widening: Fraser Hwy 24500 to 25000 Blocks	379	987,300	4,937	488,713					493,650			10,747,944
Inside	High	Intersection Improvements: Rawlison & Glover	380	200,000	2,000	198,000								805,592
Inside	High	Transportation Planning Master Plan Phase 3	381	300,000	3,000	297,000								307,533
Inside	High	Pedestrian and Cycling Infrastructure: 96 Avenue Trattle to Wright	382	700,000	7,000	693,000								
Inside	High	Annual Development Cost Charges (DCC) Transportation Projects	383	500,000		495,000				5,000				
Inside	High	Traffic Signal: 68 Avenue at 196 Street	384	126,900	1,270	125,630								
Inside	High	Sweeper: Protected Bike Lanes	385	200,000	200,000									
Inside	High	Fraser Highway Widening: 24300 Block to 24600 Block	386	3,800,000	19,000	1,881,000					1,900,000			
Inside	High	216 Street Improvements: Hwy 1 to 96 Avenue	387	500,000	5,000	495,000								5,469
Inside	High	Road Widening: 80 Avenue between 204 and 208 Streets	388	2,500,000	25,000	2,475,000								1,616,601
Inside	High	Public Spaces Waste Receptacles: Various Locations (5 year implementation)	389	79,576	29,619					49,957				285,368
Inside	High	Design & Construction: 206 Street between 78 Ave & Willoughby Town Centre	390	1,000,000	10,000	990,000								28,423
Inside	High	Road Widening: 200 Street 7600 Block to LEC	391	3,400,000	34,000	3,366,000								
Inside	High	Road Widening: 96 Avenue from 204 Street to 208 Street	392	5,500,000	55,000	5,445,000								428,938
Inside	High	Interchange: Hwy 1 at 232 Street	393	9,000,000					9,000,000					
Inside	High	Annual Bridge Replacement Program	394	500,000	426,000					74,000				
Inside Total				**43,308,112**	**2,294,326**	**28,086,843**	**200,000**	**-**	**9,000,000**	**128,957**	**3,363,650**	**234,336**	**-**	
Placeholder		Unidentified Externally Funded Projects	395	2,000,000								2,000,000		
Placeholder		ICBC Unidentified Funding	396	500,000								500,000		
Placeholder Total				**2,500,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**-**	
Outside	High	Annual Bridge Replacement Program	394	565,500									565,500	
Outside	High	Road Improvements: 48A Avenue	397	330,000									330,000	
Outside	High	Road Widening: 208 Street 76 to 68 Avenue	398	26,564,000		15,408,360							11,155,640	142,080
Outside	High	Traffic Calming Projects	399	150,000									150,000	77,825
Outside	High	Connected Communities	400	500,000								74,000	426,000	
Outside	High	Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave	401	42,840,000		15,681,600							27,158,400	2,000,000
Outside	High	Slope Stability: 56 Avenue - 24200 Blk	402	1,000,000									1,000,000	40,825
Outside	High	Truck Route Network Improvements: North Langley	403	3,660,000		2,400,000							1,260,000	187,685
Outside	High	Bridge Deck Replacement: 96 Avenue West of Billy Brown Road	404	1,000,000									1,000,000	
Outside	High	Fort Langley Pedestrian Overpass	405	2,000,000				1,146,000					854,000	1,556,837
Outside	High	Arterial Widening: 200 St from 66 Ave to 68 Ave	406	3,500,000		2,475,000							1,025,000	
Outside	Medium	Pedestrian Improvements: 216 Street - 47A Avenue to 48 Avenue	407	125,000		123,750							1,250	
Outside	Medium	Sidewalk Replacement: St. Andrews: Nash Street to Glover Road	408	100,000									100,000	
Outside	Medium	Pavement Roller	409	150,000									150,000	
Outside	Medium	Paving Equipment	410	300,000									300,000	
Outside	Medium	Excavator with Trailer	411	450,000									450,000	
Outside	Medium	Development Coordinated Works	412	100,000									100,000	
Outside Total				**83,334,500**	**-**	**36,088,710**	**-**	**1,146,000**	**-**	**-**	**-**	**74,000**	**46,025,790**	
2022 New Requests				***129,142,612***	***2,294,326***	***64,175,553***	***200,000***	***1,146,000***	***9,000,000***	***128,957***	***3,363,650***	***2,808,336***	***46,025,790***	

TRANSPORTATION CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Operating Revenue	Develop. Cost Charges (DCCs)	Landfill Reserve	Gas Tax Reserve	MFA	Capital Surplus	Translink	Other	Unfunded	2021 Budget Remaining
Projects With Carryforward Only Budget														
	CFWD	Sidewalk Construction: 56 Avenue 24400 to 24600 Blk	413											97,538
	CFWD	Railway Crossing Safety Improvements	414											1,551,091
	CFWD	196 St Rail Overpass	415											84,732
	CFWD	Murrayville Overpass	416											247,081
	CFWD	Road Construction: 80 Avenue Extension	417											81,874
	CFWD	Pedestrian Improvements: 24300 Block 72 Avenue	418											19,163
	CFWD	216 St Interchange with Highway 1	419											1,881,393
	CFWD	Brookswood Fernridge Engineering Services Plan - Traffic Analysis	420											4,000
	CFWD	Intersection Improvements: 64 Ave at 232 St	421											3,017
	CFWD	Road Widening: 208 Street - 84 to 76 Avenue	422											2,239,549
	CFWD	Intersection Improvements: 216 St and Glover Rd	423											604,946
	CFWD	Pavement - Final lift on Mavis Rd Fort Langley	424											21,445
	CFWD	Fortis BC - 237 St connection to 53 A Ave	425											71,150
	CFWD	Vehicle: Public Spaces Waste Management Program (5 year implementation)	426											188,799
	CFWD	Multi-Use Path and Pedestrian Crossing: 216 St, 88 Ave to Telegraph Trail	427											298,916
	CFWD	Urban Arterial Road Construction: Willowbrook Connector: 64 to 68 Ave	428											14,154,996
	CFWD	Retaining Wall and Drainage Upgrades: 24500 Block 56 Avenue	429											22,283
	CFWD	Road Widening: 56 Avenue; 21100 block to 213A Avenue	430											2,849,383
	CFWD	Southern Rail Improvements; 240 St (7000 Block)	431											121,056
	CFWD	North Langley Cycling Connector Phase 2	432											770,858
	CFWD	Road Widening: 7600 Block 202A Street	433											200,000
	CFWD	Road Widening: 221A Street from 50 to 52 Avenue	434											500,000
	CFWD	Permit Software	435											414,575
	CFWD	Road Widening: 216 Street - 88 Avenue to Telegraph Trail	436											5,957,161
	CFWD	Asset Management Software (5 Way Split)	437											557
	CFWD	Design & Construction: 82 Ave Widening from 207 St west to Yorkson Creek	438											1,351,643
	CFWD	Jackman Pit Reclamation	439											604,844
	CFWD	Southern Rail improvements: 62 Ave (26600 Block)	440											60,300
	CFWD	Road Widening: 238 Street between 52 Avenue and 53A Avenue	441											41,585
	CFWD	Retaining Wall: 16 Ave and 24400 Block	442											99,919
	CFWD	Road Restoration: Old Yale Road; 216 to Fraser Highway	443											8,805
	CFWD	Traffic Calming - 208A and 71A Ave	444											35,402
	CFWD	Airport Repaving and Drainage Upgrades	445											900,000
	CFWD	LED Street Light Program: Multiple Locations	446											3,709,942
	CFWD	Transit Study: 200 Street	447											100,000
	CFWD	Intersection Improvements: 56 Avenue at 240 Street	448											375,500
	CFWD	Fort Landing Marina Improvements and Rail Crossing	449											300,000
	CFWD	Road Widening: 202A 7700 block to 7900 block	450											349,721
	CFWD	96 Avenue Cycling Connector: Telegraph Trail to 201 Street	451											1,499,909
	CFWD	Intersection Improvements: 16 Avenue and 272 Street	452											2,143,502
	CFWD	CP Rail Improvements: Smith Cres & Hwy 10	453											13,411
	CFWD	Special Crosswalk 56 Avenue and 268 Street	454											71,000
	CFWD	Pedestrian Improvements: 72 Avenue between 202 to 208 Streets	455											290,287
	CFWD	Annual Recycling Carts	456											30,000
	CFWD	Southern Rail Improvements: 256 St (6800 Block)	457											79,798
	CFWD	Horn Pit Reclamation	458											489,804
	CFWD	Multi-Use Path: 201 Street Connector	459											1,272,951
	CFWD	Southern Railway Improvements - 248 St	460											129,054
	CFWD	Southern Railway Improvements - 64 Ave / 264 Street Crossing	461											78,869
	CFWD	WC Blair: Rooftop HVAC Unit Upgrade - TRN Share	462											47,969
	CFWD	CN Railway Improvements: 96 Ave 22200 Block	463											50,919
Total Carryforwards														**68,376,039**
Total Proposed				**45,808,112**	**2,294,326**	**28,086,843**	**200,000**	**-**	**9,000,000**	**128,957**	**3,363,650**	**2,734,336**	**-**	**68,376,039**

WATER

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Water Capital Works Reserve	Internal Debt Funding from Water Surplus	LAS Reserve	Operating Revenue	Develop. Cost Charges (DCCs)	Other	Unfunded	2021 Budget Remaining
Inside	Critical	Reservoir: Jericho (Willoughby: 72 Ave at 204 St)	467	4,000,000		4,000,000						4,119,188
Inside	Critical	Jericho Booster Station Design & Construction: 73A Ave & 204 St	468	1,000,000				10,000	990,000			10,032,904
Inside	Critical	Structural Improvements: Water Reservoir	469	1,500,000	728,966			771,034				306,467
Inside	Critical	Watermain Design & Construction: Brawn Pump Station to Murrayville Reservoir	470	2,500,000	25,000				2,475,000			790,452
Inside	Critical	Fire Hydrant Installation: 88 Avenue 217 St to 220 St	471	100,000	100,000							
Inside	Critical	Annual Water Main Infrastructure Replacement	472	500,000	500,000							
Inside	High	Annual Water Facility Improvements	473	500,000	500,000							
Inside	High	Watermain: 28 Avenue	474	650,000	6,500				643,500			868,745
Inside	High	Trunk Watermain Upgrade Design & Construction: 56 Ave	475	2,375,000	23,750				2,351,250			1,375,000
Inside	High	Water Supply: Design & Construction - Fort Langley	476	200,000	2,000				198,000			93,537
Inside	High	Leak Detection: East Langley Watermain	477	250,000	250,000							
Inside	High	Water Line Replacements	478	100,000	100,000							
Inside	High	Operations Centre: Repairs and Improvements	479	200,000	200,000							377,402
Inside	High	36A Avenue Hydrogeological Study	480	60,000						60,000		
Inside	High	Annual Water Utility Contingency	481	500,000	500,000							
Inside	High	Annual Development Cost Charges (DCC) Water Projects	482	500,000	5,000				495,000			
Inside	High	Annual Non-DCC Development Coordinated Water Works	483	450,000	450,000							
Inside	High	Annual Power Outage Mitigation	484	250,000	250,000							
Inside Total				**15,635,000**	**3,641,216**	**4,000,000**	**-**	**781,034**	**7,152,750**	**60,000**	**-**	
Placeholder		Annual Local Area Service (LAS) Program - Water	485	4,000,000			4,000,000					
Placeholder		Unidentified Externally Funded Projects	486	1,500,000						1,500,000		
Placeholder Total				**5,500,000**	**-**	**-**	**4,000,000**	**-**	**-**	**1,500,000**	**-**	
Outside	Medium	Acadia Water Connection	487	1,500,000							1,500,000	
Outside	Medium	Vehicle: Utilities (Water Portion 50%)	488	30,000							30,000	
Outside	Medium	Annual Pre-Engineering & Functional Design Water Projects	489	3,915							3,915	71,085
Outside	Low	Brookswood Heights Booster Station	490	2,500,000					2,475,000		25,000	223,570
Outside Total				**4,033,915**	**-**	**-**	**-**	**-**	**2,475,000**		**1,558,915**	
2022 New Requests				***25,168,915***	***3,641,216***	***4,000,000***	***4,000,000***	***781,034***	***9,627,750***	***1,560,000***	***1,558,915***	

WATER CONT'D

Funding Status	Ranking	Project Title	Page No.	Total New Requests	Water Capital Works Reserve	Internal Debt Funding from Water Surplus	LAS Reserve	Operating Revenue	Develop. Cost Charges (DCCs)	Other	Unfunded	2021 Budget Remaining
Projects With Carryforward Only Budget												
	CFWD	SCADA Systems Upgrades	491									173,452
	CFWD	83 Avenue at 200 St; PRV Station	492									656,046
	CFWD	Water Master Plan Update	493									54,242
	CFWD	Murrayville 5 Corners Artesian Well	494									149,098
	CFWD	WTRMAIN - Fraser Hwy/264 St. Zone Upgrades	495									52,000
	CFWD	Aldergrove Water Treatment Plant	496									3,549,608
	CFWD	Tall Timbers Connection	497									84,185
	CFWD	Watermain: 206 Street; 70 to 72 Avenue	498									141,225
	CFWD	Replace Chlorinator - Brookswood Well 9	499									17,160
	CFWD	Chlorinator: East Aldergrove Reservoir	500									421,977
	CFWD	Water Pump Station PLC Replacement: Various Locations	501									276,672
	CFWD	Slope Failure: 4343 216 St (WTR portion-share with STW)	502									49,188
	CFWD	202A Street Widening (7700 to 7900 Block)	503									63,403
	CFWD	Fort Langley Well #2 Upgrades	504									556,708
	CFWD	Permit Software (4 Way Split)	505									30,476
	CFWD	Watermain Replacement/Upsizing 30A Ave and 262 Street	506									438,014
	CFWD	Asset Management Software (5 Way Split)	507									30,867
	CFWD	Watermain: 60 Avenue; 26400 block to 26600 block	508									423,160
	CFWD	Brookswood & Murrayville Water Quality Improvements	509									5,990,893
	CFWD	West Aldergrove Reservoir: Chlorinator	510									250,000
	CFWD	Water Main Valves: 101 Avenue and 201 Street	511									200,000
	CFWD	Vehicle: Utilities Van	512									80,000
	CFWD	Watermain Replacement: Willowbrook Connector	513									250,000
	CFWD	Watermain Upsize: 32 Ave at 205 St to TOL Well #9 (Brookswood)	514									336,000
	CFWD	East Aldergrove Reservoir Piping Improvements	515									287,297
	CFWD	Water Meter Replacement	516									255,196
	CFWD	Leak Repair: East Aldergrove Reservoir	517									200,000
	CFWD	Carvolth Zone Meter: 86 Avenue at 202 Street	518									150,000
	CFWD	Aldergrove Water Treatment Plant pH Adjustment	519									60,000
Total Carryforwards												**33,485,217**
Total Proposed				**21,135,000**	**3,641,216**	**4,000,000**	**4,000,000**	**781,034**	**7,152,750**	**1,560,000**	**-**	**33,485,217**

Summary:

That Council receive and refer the 2022 Budget to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

Budget Next Steps

Date	Action
July 5 and September 22	Special Council Meetings to discuss budget
December 20	Draft Budget Discussion at CPC
January 17	Draft Budget Presentation - Capital
January 24	Draft Budget Presentation – Universal and Utilities
February 7	Further Council discussion and if feasible initiate public input*
March 7	Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd
March 28	Financial Plan Bylaw, Final
April 11	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd
April 25	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final
May 27	Property Tax and Utility User Fee Notices Mailed
July 4	Property Tax and Utility User Fee Due Date

*May be done through email or another electronic medium

Questions and Answers

Township of Langley

Est. 1873

2022 Budget Discussions

December 20, 2021

Budget 2022 Overview

Part One: Set Strategic Direction

Completed July/August

Part Two: Confirm Direction/Process to set Envelopes

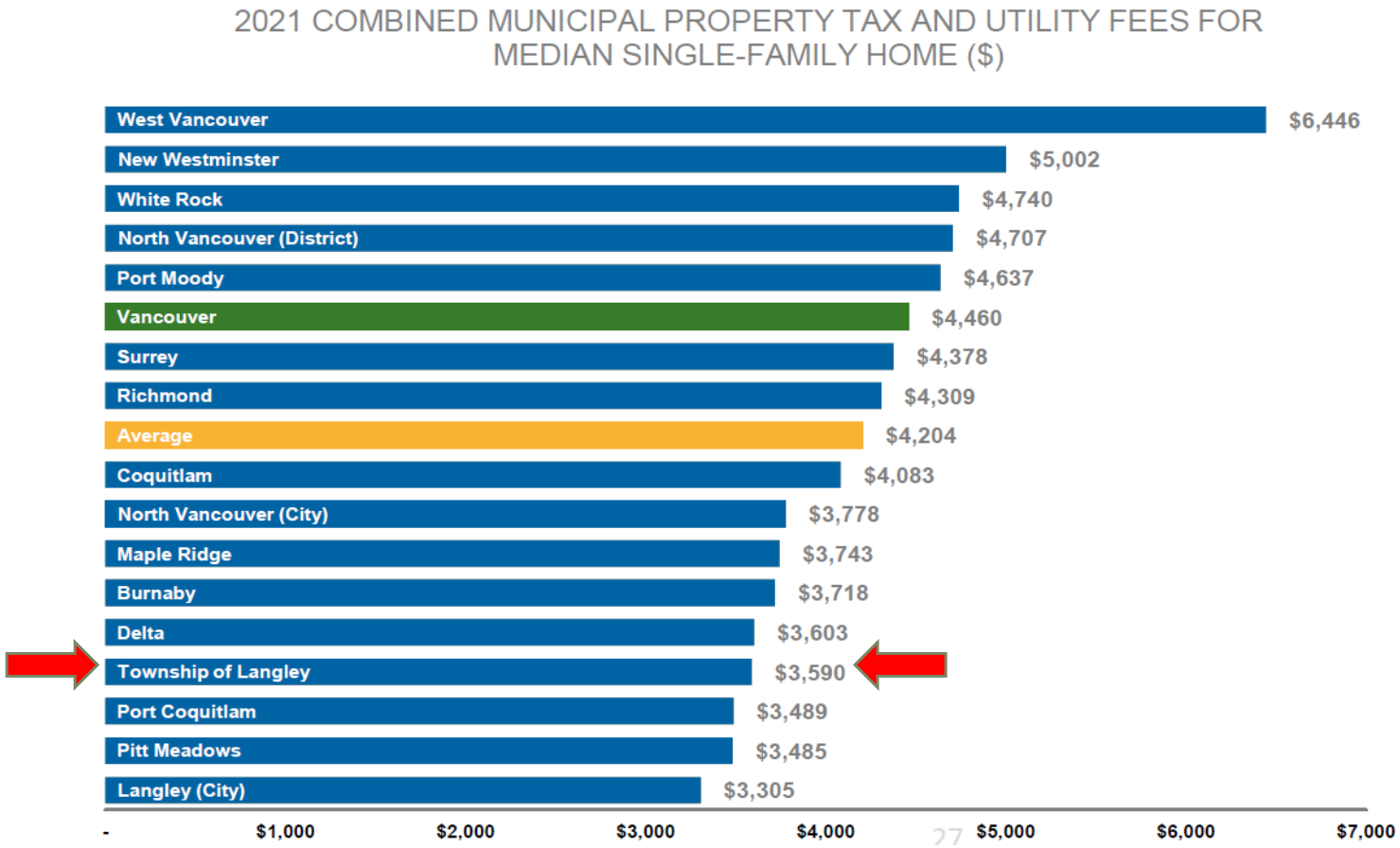
Today

Part Three: Review and populate Envelopes

January/February

Budget Context - Comparison

Chart prepared by the City of Vancouver comparing median single-family homes, Township tax and Utility fees are below average for Metro Vancouver



Budget Context Comments

- Out of 18 Metro Municipalities the Township has the 15th lowest combined tax and utility rates
- TOL has the lowest tax and utility rates of the 4 fastest growing Municipalities in the Province
- TOL is the only one of the four fastest growing municipalities that does not have gaming revenue
- If TOL had added an infrastructure levy of $500 per parcel it would be below the average tax and utility rate in the region and would generate $22.7M towards infrastructure and/or debt service.

Budget 2022

Summary of Results of Council Discussions

- Maximum 3% tax rate increase- July 12,2021 Regular meeting resolution:

> Therefore be it resolved that for Budget 2022, the 2022 TOL property tax increase be set at the current Municipal Price Index (MPI) or 3%, whichever is lower, unless exceptional circumstances warrant a change from this and that such a change is fully justified by a detailed business case.

- Maintain service levels
- Parameters
  - Ensure true cost recovery
  - Temporary reduction in transfers to capital if needed
  - Slight user fee increases permissible
  - Use of reserves/surplus as available
  - Pursue grant opportunities
  - Capital – review CTC/CFWD's/Projects

Budget 2022

2021 Surplus

The forecasted surplus for 2021 is:

$1.6 Million

This is our best estimate and subject to change

Budget Context

- Ongoing uncertainty with respect to COVID and full recovery of revenues creates uncertainty in budgeting for 2022
- RCMP contract settlement – increased RCMP contract costs which are still not finalized
- Inflation and supply chain issues – while current Canadian inflation is 4.7 % and BC inflation is 3.8%, this is not always a direct indicator of pressures on the Township budget as the purchase patterns do not necessarily reflect CPI bundles of goods. Inflation is at an 18-year high and projected to be worsening.
- Recent forecasts suggest that the MPI (Municipal Price Index) is likely over 6% - which means that we effectively must reduce costs by 3% to meet the budget objective
- Objective to maintain core service levels

Budget Process

Actions Taken - Revenue

- The draft budget provides for a scenario of a 3% property tax increase
- Included a growth rate of 1.5% - Actual growth rate for 2021 was 1.38%
- Reviewed Development, Permits and License fees and increased the budgeted revenue to more closely reflect current expectations of volume – resulted in increased revenue of $1.5M (1%)
- Assumed the return of 42% of revenue lost due to COVID in recreation facilities– phased in recovery over 3 years
- Ongoing review of true cost recovery in all areas

Budget Process

Actions Taken - Expenditures

- Reviewed all discretionary increases and made preliminary adjustments
- Reviewed Contribution to Capital and increases requested by staff
- Used Reserves where appropriate
- Identified projects related to Climate Action

2022 Universal Budget Proposal

Property Tax including 3% increase	**152,251,741**
Other Revenue	65,676,097
Total Revenue	**217,927,838**
Total Expenses	225,535,838
Deficit	**(7,608,000)**

This includes an envelope for Contribution to Capital of $8.3M a reduction of $500k from the prior year

This includes adjustments to discretionary expenses
Growth of 1.5%

2022 Universal Budget Proposal Staff Requests Deferred in Budget Proposal

Requests Not Funded	Amount	Change
Removed increases requested in Contribution to Capital	(1,250,000)	0.86%
Reduced Capital Infrastructure Renewal and Replacement Reserve contribution by 50%	(250,000)	0.17%
Reduced 50% of Capital Operating Business Impact (OBI)	(624,885)	0.43%
Removed 100% paving increased requested	(500,000)	0.34%
Removed 2 additional Police officers (3 months)	(95,405)	0.07%
Additional Revenue		
Increased Police City recovery revenue based on actual	(150,000)	0.10%
Additional Development revenue	(470,000)	0.32%
Adjustments Required		
Reduced Contribution to Capital envelope	(501,304)	0.34%

Notes:

No additional planning staff are included as available funding was used for staff to fund Tree Protection and Tree Canopy initiatives.
Have included increases to Fire staffing in the budget $275,000 – July 1st Start in addition to a Fire Prevention Officer – full year.

2022 Universal Budget Proposal Funding Options: Restart Grant

- Use of Surplus created by the Restart Grant

Available funds	$7,608,000

This is a one- year solution – No restart grant available in 2023

2022 Universal Budget Proposal Funding Options: Borrowing

- Borrowing Options:
  - Fund Capital projects with borrowing and reduce Contribution to Capital envelope included in the Universal Budget
  - This Requires additional Debt servicing to be added to the Universal Budget
  - One year solution – future years will reinstate the CTC funding

  - Annual Cost to Borrow

Current MFA Interest Rate Estimate	2.68%
Term	20 Years
Principal	$ 21,750,000
Annual Budget required to service Debt	$ 1,455,990
Approximate value of 1% tax increase	

or $67,000 Per one million dollars of debt

Debt is a financing tool not a funding tool and the ultimate source of the funding must be identified

2022 Universal Budget Proposal Funding Options: Borrowing Current Debt

- Current Long Term MFA Debt is $177 Million
  - An additional $2.8M has been approved in 2021 – still in progress
- Current annual debt servicing is $11 Million – Funded from Universal budget; Utility budget and DCC's
  - Additional debt in progress will add approx. $187,000

	Debt From DCCs	Debt From Utilities	Debt from General Tax Fund	Total
MFA Debt in Millions	$ 57	$ 39	$ 84	$ 180
External Debt Servicing Payments in Dollars	$ 3,955,495	$ 3,312,442	$ 3,952,040	$ 11,219,977

2022 Universal Budget Proposal Funding Options:

Borrowing: Available Debt

Borrowing limits are determined by on Debt Servicing Limits which are calculated based on prior year revenues – the overall limit will fluctuate depending on the interest rates available

Maximum Municipal Debt allowed :				
Approx. Debt Servicing available	$	48,155,000		
Property Tax increase required to fund increased debt servicing		**32%**		
Approx. Availabe Debt Capacity (with current interest rate of 2.68%)	$	715,000,000		
IDENTIFIED PROJECTS:				Project Year
Repayment of Land Reserve	$	49,000,000		
Future Strategic Community Infrastructure	$	43,340,000		2021
Museum Heritage Centre and Development		21,000,000	*	2021
Willoughby Park Infrastructure	$	8,000,000		2022
Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave	$	42,840,000		2022
232nd Overpass	$	27,000,000		2022
Detention Pond	$	30,000,000		2022
ASED Lands	$	14,000,000		2022
Road Widening: 208 Street 76 to 68 Avenue	$	26,564,000		2022
Airport Runway Paving	$	6,000,000		2022
Aldergrove Parkade	$	8,500,000		2023
Satellite Public Works Yard	$	34,500,000		2023
Road Restoration: Old Yale Road; 216 to Fraser Highway	$	6,000,000		2023
264th Overpass	$	27,000,000		2024
Fire Hall #7	$	19,420,418		2024
Fire Training Ground	$	6,100,000		2024
New Fire Hall(would also require land)	$	17,876,386		2025
Strawberry Hill Reservoir Repairs and Upgrades	$	8,000,000		2025
East Aldergrove Reservoir	$	25,000,000		2026
Other strategic land acquisiitons				
	$	**420,140,804**		

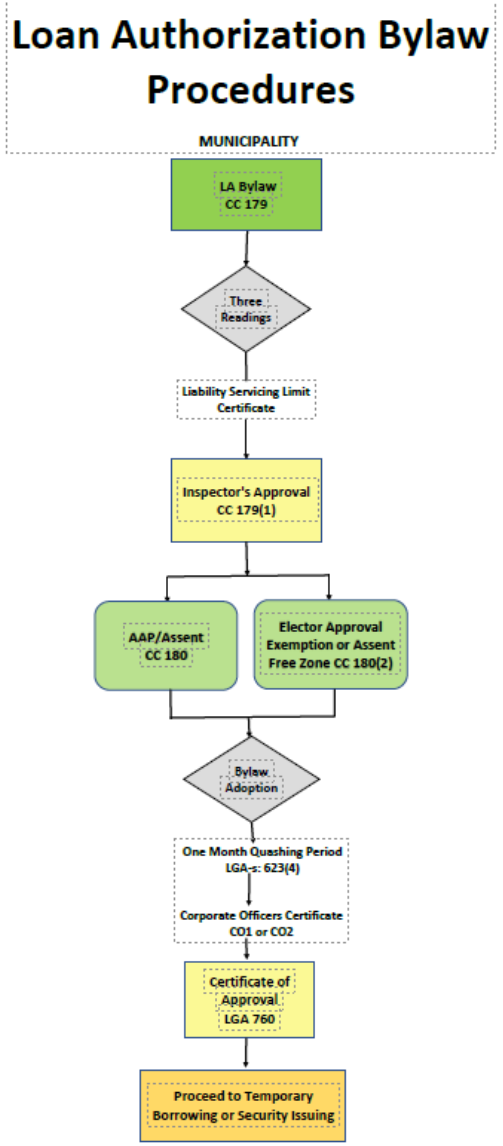
* Possible duplication – cashflow may be needed but land sales and grants expected for funding

2022 Universal Budget Proposal – Borrowing Option- Timeline

6-9 months- currently is taking longer due to delays with the Ministry

Process

- Loan Authorization Bylaw 1st, 2nd and 3 reading (Council Meeting)
- Ministry approval -8-12 weeks to receive confirmation
- Notice of Alternative Approval Process (AAP) - (1 of 2 weeks of Notification)
- 2nd consecutive Notice of AAP - (2 of 2 weeks of Notification)
- 32 days after the 2nd notification is the deadline for AAP
- Next day is the certification of the AAP
- Next council Meeting for 4th and Final reading of the loan authorization bylaw.
- 30 days Quashing period
- Submit to Ministry for Certificate of approval.
- 4-8 weeks to receive certificate
- Proceed to Temporary Loan Authorization Bylaw if we need to money ASAP.
- Bring the Municipal Security Issuing Resolution at the same time.



2022 Universal Budget Proposal Funding Options: Reserve Funds

Purpose:

Reserves and Surpluses are required in a fiscally responsible organization and are utilized to:

- stabilize taxation revenues
- fund expenditures for emergencies
- fund capital projects
- provide funding for infrastructure sustainability
- assist with debt management
- provide working capital

Guidelines were established for certain General Surplus accounts:

Account	Estimated Reserve Balance Available	Minimum Reserve Balance	Maximum Reserve Balance
General Operating Funds Surplus	**10,342,366**	16,766,800	25,150,200
General Capital Funds Surplus	**1,835,867**	2,000,000	TBD

2022 Budget Proposal – Reserves Balances

Surplus and Reserves	Water	Sanitary Sewer	Universal Services
Operating Surplus	1.7	2.2	10.3
Capital Surplus	0.5	0.5	1.8
Non Statutory Reserves	-	-	57.7
Capital Infrastructure Reserve			2.1
Capital Works	21.9	14.5	1.0
Land Capital	-	-	(49.2)
Parkland Reserve	-	-	8.4
Fire Apparatus & Equipment	-	-	0.2
Debt Reserve	-	-	0.8
TOTAL	**24.1**	**17.3**	**33.3**

Non-Statutory Reserves	Amount
RCMP	7.5
Greenway Amenity Reserves	6.8
Landfill	0.9
Public Works Equipment Replacement	5.4
Neighbourhood Parkland	9.2
Latimer Greenway Amenity Zoning	7.4
Community Amenity Contribution Fund	8.3
Brookswood Fernridge Community Plan CAC	3.3
Other	8.9
TOTAL	**57.7**

These balances include estimates of reserve receipts and funding appropriations
Some reserves have Policies establishing Minimum and Maximum balances and intended uses

2022 Capital Budget Proposal – Capital Project CFWD's

	Transfer from DCC Reserves	Transfer from Capital Surplus and Reserves	Private Funds and Other Sources	Debt	TOTAL
ACCI			75,000		75,000
AIRPORT		931,895			931,895
COMMUNITY DEVELOPMENT			40,164		40,164
CORPORATE ADMINISTRATION & FISCAL		1,979,492			1,979,492
FACILITY MANAGEMENT		24,230,436	25,124,424	43,340,000	92,694,860
FINANCE		41,350			41,350
FIRE SERVICES		563,908			563,908
FLEET		2,295,306			2,295,306
HUMAN RESOURCES		9,666			9,666
PARKS	7,525,372	4,990,067	475,661		12,991,100
POLICE SERVICES		832,533	79,073		911,606
RECREATION & CULTURE		457,506			457,506
STORMWATER	252,359	5,734,575	1,317,739		7,304,673
TRANSPORTATION	41,348,710	8,306,668	12,174,930	6,545,800	68,376,108
SEWER	4,709,683	9,080,886	4,251		13,794,820
WATER	14,294,679	18,917,780	272,758		33,485,217
TOTAL	**68,130,803**	**78,372,068**	**39,564,000**	**49,885,800**	**235,952,671**

2022 Capital Budget Proposal –2022 Capital Project Summary

	Contribution from Current Year Revenue	Transfer from Prior Year's Surplus	Transfer from DCC Reserves	Transfer from Capital Surplus and Reserves	Private Funds and Other Sources	Debt	Total
ACCI				790,540	646,326		1,436,866
AIRPORT				640,000			640,000
COMMUNITY DEVELOPMENT				90,000	36,000,000		36,090,000
CORPORATE ADMINISTRATION & FISCAL	55,000	150,000		1,000,000	6,000,000	25,000,000	32,205,000
FACILITY MANAGEMENT	1,468,076			1,324,668	10,359,256		13,152,000
FIRE SERVICES	57,000			3,287,330			3,344,330
FLEET				2,714,000			2,714,000
INFORMATION TECHNOLOGY	693,000						693,000
PARKS	2,096,523		20,069,825	7,594,000	3,210,000		32,970,348
POLICE SERVICES	77,000			571,500	66,500		715,000
RECREATION & CULTURE	230,000			196,250			426,250
STORMWATER	1,850,021		2,858,130	378,849	1,596,693		6,683,693
TRANSPORTATION	2,288,326		36,996,843	284,576	6,097,986		45,667,731
SEWER	243,396		1,534,500	3,247,104	1,500,000	2,647,000	9,172,000
SOLID WASTE	50,000			250,000			300,000
WATER	781,034		7,152,750	11,641,216	1,560,000		21,135,000
TOTAL	**9,889,376**	**150,000**	**68,612,048**	**34,010,033**	**67,036,761**	**27,647,000**	**207,345,218**

Note: Contribution to Capital includes Utilities and does not reflect the proposed reduction of $501,304

Proposed Budget 2022 Timeline

Date	Action
July 5 and September 22	**Special Council Meetings to discuss budget**
December 20	Draft Budget Discussion
January 10	Draft Budget Presentation - Capital
January 17	Draft Budget Presentation- Universal and Utilities
Jan 24	Further Council discussion and if feasible initiate public input
February 28	Draft Five-Year Financial Plan and result of Public Consultation; Financial Plan Bylaw 1st 2nd 3rd
March 7	Financial Plan Bylaw, Final
March 28	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd
April 11	Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final
May	Property Tax and Utility User Fee Notices Mailed
July 4	Property Tax and Utility User Fee Due Date

Resolution:

That Council confirms that the 2022 universal tax increase will be 3%.

That Council resolve to direct staff to use the Restart Grant of $7,608,000 to reduce the universal tax rate for 2022.

That Council resolve to direct staff to bring forward the 2022 Universal, Utilities, Capital and Capital Carry forward budgets for further discussions.