Township of Langley

Est. 1873

# SPECIAL MEETING OF TOWNSHIP COUNCIL FOR BUDGET PURPOSES

Monday, February 7, 2022 at 11:00am
Fraser River Presentation Theatre
4th Floor, 20338 – 65 Avenue, Langley, BC

## A G E N D A

## A. ADOPTION AND RECEIPT OF AGENDA ITEMS

### 1. Special Council Meeting for Budget Purposes – February 7, 2022

That Council adopt the agenda and receive the agenda items of the Special Council Meeting for Budget Purposes held February 7, 2022.

## B. PRESENTATIONS

### 1. 2022 Draft Budget

That Council receive the continuation of the presentation by staff regarding the 2022 Draft Budget.

Clerk's Note: Included in the agenda package are the February 7, 2022 slide deck, memorandum from the Finance Division, and previous slide decks from December 20, 2021, January 17, 2022 and January 24, 2022.

## C. OTHER BUSINESS

Councillor Woodward presented the following Notice of Motion within the deadlines according to Council's policy:

### 1. Completion of 200 Street and 76 Avenue within 2022

Whereas:

1. 200 Street and 76 Avenue is a badly needed signalized intersection for the pedestrians, motorists, and cyclists, and the new, additional housing on the west side of 200 Street;

2. Some members of the SD35 Board of Education have expressed serious concern regarding the lack of a completed pedestrian crossing and/or signalized intersection at 200 Street and 76 Avenue; and

## C. OTHER BUSINESS

3. Ensuring that all individuals using all forms of transportation, including walking and cycling, can do so in a safe and timely manner is a priority for the Township of Langley;

Therefore be it resolved that Council direct staff to prioritize the complication of a signalized intersection at 200 Street and 76 Avenue, with completion of the project to be as soon as possible with a goal of completion by August 31, 2022; and further

That the intersection of 200 Street and 76 Avenue be pre-approved within the 2022 Budget and funded using Road Development Cost Charges, in addition to the required Municipal Assist Factor.

## D. TERMINATE

Township of Langley

Est. 1873

# 2022 Budget: FLAGGED ITEMS



February 7, 2022

# Budget Timeline

| Date | Action |
|---|---|
| July 12 and September 22 | **Special Council Meetings to discuss budget** |
| December 20 | Draft Budget Discussion at CPC |
| January 17 | Draft Budget Presentation - Capital |
| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input |
| February 28 | Regular Council Meeting |
| March 7 | Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd |
| March 28 | Financial Plan Bylaw, Final |
| April 11 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd |
| April 25 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

Township of Langley
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# 2022 Budget:
# FLAGGED ITEMS- CAPITAL

# Items Flagged for Discussion during the Budget Process- Capital Budget (Jan 17)

| Project Title | Request | Response |
|---|---|---|
| Pedestrian Imp.:<br>216 St. - 47A Avenue to 48 Avenue | Can developer be required to construct the full length | Included in Distribution List January 24 2022 |
| Stormwater General | 1. Do we consider order of magnitude costs related to stormwater infrastructure/delays to construct/replace.<br>2. What are we doing related to climate change: storm frequency/intensity changes. | |
| Stormwater Detention Pond: Smith Neighbourhood | Provide map of catchment area, cost breakdown, borrowing and cost recovery mechanism | |
| Road and Intersection Imp.: 24 Ave from 196 St.to 200 St. | Provide more details on scope of project and clarification on timing. | |
| 208 Street General | Provide update for 208 St. corridor, particularly north of 80 Ave. to Hwy. 1, identifying sections completed, under active application, and those remaining unconstructed. | |

# Flagged for Discussion - Capital Budget
# **Page 407-Pedestrian Improvements**

| Project Title | Page No's. | Budget Estimate, Source & Funding Status | | | |
|---|---|---|---|---|---|
| | | DCC | Non-DCC Unfunded | CFWD | Total |
| Pedestrian Improvements<br>216 St.: 47A Ave. to 48 Ave. | 407 | $123,275 | $1,250 | - | $125,000 |

# Flagged for Discussion - Capital Budget

## Pages 328,333,343,354- Stormwater General: Integration and Climate Change Adaptation

| Project Title | Capital Page No's. | Budget Estimate, Source & Funding Status | | | |
|---|---|---|---|---|---|
| | | DCC | Non-DCC Unfunded | CFWD | Total |
| Stormwater General: | 328 | - | $50,000 | $100,021 | $150,021 |
| Integration and Climate Change Adaptation | 333 | - | $300,000 | - | $300,000 |
| | 343 | - | - | $15,000 | $15,000 |
| | 354 | - | - | $300,000 | $300,000 |

# Flagged for Discussion - Capital Budget
# **Page 318 Stormwater Detention Pond Smith NP**

| Project Title | Capital Page No's. | Budget Estimate, Source & Funding Status | | | |
|---|---|---|---|---|---|
| | | DCC* | Non-DCC | CFWD | Total |
| Stormwater Detention Pond: Smith NP (inc. land comp.) | 318 | $35,000,000 | 1% | - | $35,000,000 |
| | | | | | |
| * This will be funded by both DCC and Debt | | | | | |

# Items Flagged for Discussion during the Budget Process- Capital Budget Pages 374 & 303 Road and Int. Improvements 24 Ave: 196 St to 200St

B.1

| Project Title | Capital Page No's. | Budget Estimate, Source & Funding Status | | | |
|---|---|---|---|---|---|
| | | DCC | Non-DCC ** | CFWD | Total |
| Road & Int. Improvements | 374 | $4,000,000 | 1%** | $545,546 | $4,545,546 |
| 24 Ave.: 196 St. to 200 St. | 303 | - | - | $2,492,469 | $2,492,469 |
| | | | | | |
| **The Non- DCC assist factor of $40,000 is funded from Contribution to Capital | | | | | |

# Items Flagged for Discussion during the Budget Process- Capital Budget **Pages 422,401 & 398 - 208 Street Corridor**

| Project Title | Capital Page No's. | Budget Estimate, Source & Funding Status | | | |
|---|---|---|---|---|---|
| | | DCC | Non-DCC Unfunded | CFWD | Total |
| 208 Street Corridor | 422 | - | - | $2,239,549 | $2,239,549 |
| General Improvements, particularly north of 80 Ave. | 401 | $15,681,600 | $27,158,400 | $2,000,000 | $44,840,000 |
| | 398 | $15,408,360 | $11,155,640 | $142,080 | $26,706,080 |

Township of Langley
Est. 1873

# 2022 Budget: FLAGGED ITEMS- OPERATING

# Items Flagged for Discussion during the Budget Process- Operating Budget (Jan 24)

| Budget Page No. | Description | Response |
|---|---|---|
| 4 | The 6 firefighters | Finance memo to Council Jan 31 |
| 5 | Salmon River Floodplain resolution | Finance memo to Council Jan 31 |
| 5 | Social Sustainability Strategy Cost Implications | Finance memo to Council Jan 31 |
| 8 | Service levels and services we want to deliver | Finance memo to Council Jan 31 |
| 14 | RCMP numbers for leave / requisitioned | Corporate Admin memo to Council Jan 31 |
| 15 | RCMP Admin pool car - what is it? | Corporate Admin memo to Council Jan 31 |
| 15 | Remove Aldergrove Plaza from Operating Impact of Township Capital | Finance memo to Council Jan 31 |
| 20 | Discretionary sheets for new staff and separate "other" costs | Finance memo to Council Jan 31 |
| 20 | Which budget is the reduction of capital in? | Finance memo to Council Jan 31 |
| 22 | Election costs | Corporate Admin memo to Council Jan 31 |
| 22 | One Times - 7 items included in other items - total $110,000 | Finance memo to Council Jan 31 |
| 23 | Library reserve fund. Cost of new Willoughby library | Arts Culture and Community Initiatives Memo to Council Jan 31 |

# Discretionary Item- Addition of Six Firefighters- $273K and 0.19%

**Township of Langley**
**SERVICE ENHANCEMENT**

| | | | |
|---|---|---|---|
| **Department:** | Protective Services | **Division:** | Fire |

**Name of Enhancement** *Firefighters*

**Service Level Enhancement:** [X]

**Is this a recurring enhancement:** [X] *YES* [ ] *NO* *If NO, please indicate years* [ ]

| | 2022 | 2023 | 2024 | 2025 | 2026 |
|---|---|---|---|---|---|
| **Net Annual Cost / Revenue Estimate** *(Linked to total below)* | 272,695 | 326,826 | 63,450 | 75,357 | 38,451 |

| | |
|---|---|
| **Enhancement Description:** | 6 additional Firefighters; effective from Jul 1, 2022 |
| **Enhancement Justification:** | The Suppression Division is currently not meeting its 90% percentile benchmark of an Officer and 3 Firefighters arriving on scene as well as its 90% percentile goal of an effective response force for incidents 65% of the time. Currently two shifts have a 22 firefighter compliment and two have a 23 firefighter compliment. The Department in its current response mode requires 18 firefighters plus 6 firefighters to cover vacations, sickness, WSBC and training on shift 24/7/365. An additional 6 firefighters would proivde 24 firefighters per shift. |
| **Alternatives Considered/Consquences of Not Funding:** | * Pay overtime rates $1,071,645 (projected annually)<br>* Reduce current response model ie: do not staff Rescue Truck<br>* Continue to run the risk of not providing an Industry acceptable emergency response for the community<br>* Continue staff challenge - increase WSBC Claims<br>* Not meeting community expectations |

# Discretionary Item- Salmon River Floodplain Resolution- updated

**Salmon River Floodplain (December 13,2021 Regular Meeting)**

- That Council direct staff to engage a qualified professional consultant familiar with environmental issues within flood plains to assess the feasibility and effectiveness of additional pumping capacity, in consideration of the applicable federal and provincial regulatory requirements for the installation and operation of a second fish-friendly screw pump, with costs, estimated at approximately $50,000 pre-approved as part of the 2022 budget.
  **Included in the 2022 One-Times**

# Non-Discretionary Item- Social Sustainability Cost Implications

| **NON DISCRETIONARY** (in $000's) | % | Universal Services |
|---|---|---|
| Social Sustainability Strategy addition | 0.03% | 50 |

$50,000 added to base budget for 5 years
Total Cost to implement approx.: $1M
Remainder from available budgets, external grants and DCC funding

# Services Levels and Services we want to deliver

General discussion of service levels and impacts on the budget

Review of previous meetings themes:

Revenue:

- Maintain Service Levels
- Pursue full cost recovery
- Inflationary increases in fees
- Advocate for grants from other levels of government
- Use of Surplus if available

Expenses:

- Capital requests to be reviewed with potential to defer/reprioritize
- Review debt options
- Temporary reduction in transfers to reserves
- Rationale for all new positions

# RCMP
# Staffing levels and staff on leave
# Admin Pool Car

- Currently no staff vacancies
- Administrative Pool Vehicle – capital request (page 251) ($60,000) and operating impact ($7,200)

# Remove Aldergrove Plaza from Operating Impact

| | TOTAL | Wages | Service Contracts | Equipment | Materials & Supplies | Training & Seminars | Electricity |
|---|---|---|---|---|---|---|---|
| **Transportation** | **308,540** | **228,234** | **34,811** | **21,135** | **21,982** | **1,009** | **1,369** |
| CP Rail Improvements: Smith Cres & Hwy 10 | 6,000 | 3,600 | 660 | 720 | 900 | 60 | 60 |
| Road Widening: 202A 7900 Block to 80 Avenue | 4,410 | 2,658 | 232 | 828 | 662 | 15 | 15 |
| Road Widening: 208 Street - 84 to 76 Avenue | 3,561 | 2,148 | 196 | 659 | 534 | 12 | 12 |
| Multi-Use Path and Pedestrian Crossing: 216 St, 88 Ave to Telegraph Trail | 2,300 | 1,426 | 253 | 276 | 345 | | |
| Public Spaces Waste Receptacles | 22,000 | | 22,000 | | | | |
| Pedestrian and Cycling Infrastructure: 96 Avenue Edal to Trattle | 3,360 | 2,021 | 370 | 403 | 504 | 31 | 31 |
| Road Widening: 56 Avenue; 21100 block to 213A Avenue | 2,925 | 1,755 | 322 | 351 | 439 | 29 | 29 |
| North Langley Cycling Connector: Phase 2 | 13,841 | 8,420 | 1,522 | 1,661 | 2,076 | 81 | 81 |
| Road Widening: 216 Street - 88 Avenue to Telegraph Trail | 9,750 | 5,880 | 523 | 1,820 | 1,463 | 32 | 32 |
| Design & Construction: 82 Ave Widening from 207 St west to Yorkson Creek | 14,000 | 8,416 | 660 | 2,720 | 2,100 | 52 | 52 |
| Transportation Planning Master Plan Phase 3 | 140,000 | 140,000 | | | | | |
| Signal Installation: Gloucester Way & 56 Avenue | 6,000 | 3,600 | 660 | 660 | 900 | 60 | 120 |
| Intersection Improvements: 56 Avenue at 240 Street | 19,200 | 11,520 | 1,232 | 3,284 | 2,880 | 112 | 172 |
| Road Widening: 202A 7700 block to 7900 block | 16,854 | 10,176 | 1,744 | 2,032 | 2,528 | 127 | 247 |
| Signal Installation: Glover Road and 96 Avenue | 6,000 | 3,600 | 660 | 660 | 900 | 60 | 120 |
| Intersection Improvements: 16 Avenue and 272 Street | 13,119 | 7,882 | 1,003 | 2,034 | 1,968 | 86 | 146 |
| Pedestrian Improvements: 72 Ave between 202 to 208 Streets | 12,481 | 7,488 | 1,373 | 1,498 | 1,872 | 125 | 125 |
| Multi-Use Path: 201 Street Connector | 12,739 | 7,644 | 1,401 | 1,529 | 1,911 | 127 | 127 |
| **Stormwater** | **50,000** | **-** | **50,000** | **-** | **-** | **-** | **-** |
| Drainage Improvements: Nathan Creek | 50,000 | 0 | 50,000 | 0 | 0 | | |
| **Parks Operations** | **48,703** | **21,706** | **10,037** | **10,370** | **6,590** | **-** | **-** |
| DDA - Construction | 4,125 | 1,856 | 619 | 825 | 825 | | |
| Aldergrove Rotary Park | 10,151 | 4,568 | 1,523 | 2,030 | 2,030 | | |
| Street Tree Planting NRD | 7,500 | 3,300 | 2,100 | 1,725 | 375 | | |
| Tree Planting Program | 13,500 | 5,940 | 3,780 | 3,105 | 675 | | |
| Yorkson Community Park Development | 8,876 | 3,994 | 1,332 | 1,775 | 1,775 | | |
| NE Latimer Neighbourhood Park | 2,151 | 968 | 323 | 430 | 430 | | |
| SW Yorkson Neighbourhood Park | 2,400 | 1,080 | 360 | 480 | 480 | | |
| **Facilities** | **25,000** | **25,000** | **-** | **-** | **-** | **-** | **-** |
| WC Blair Recreation Centre: Facility Expansion | 25,000 | 25,000 | | | | | |
| **Police** | **7,200** | **-** | **-** | **7,200** | **-** | **-** | **-** |
| Admin Pool Vehicle | 7,200 | | | 7,200 | | | |
| | **439,443** | **274,940** | **94,848** | **38,705** | **28,572** | **1,009** | **1,369** |

# Discretionary Staffing Requests and Separation of Other Expenses

| OTHER DISCRETIONARY REQUESTS (in $000's) | % | Salaries | Other Expense | Other Revenue |
|---|---|---|---|---|
| Corporate Energy Manager | 0.09% | 131 | - | - |
| Firefighters (6 starting July 1, 2022) | 0.19% | 273 | - | - |
| Freedom of Information Specialist* | 0.06% | 80 | 3 | (3) |
| Safety Coordinator* | 0.10% | 135 | 3 | - |
| Financial Analyst - Business Improvement and Internal Controls | 0.07% | 102 | - | - |

# Reduction of CTC to meet Budget Objective of 3%

| OTHER DISCRETIONARY REQUESTS (in $000's) | % | Universal Services |
|---|---|---|
| Reduction of Contribution to Capital | -0.34% | (501) |

In order to reduce the budget to 3% staff had suggested the reduction of current year Contribution to Capital.
Without this reduction the increase in general tax will be 3.37%

# Election Costs

| Election Costs | | |
|---|---|---|
| | Funded by Election Reserve | 295,710 |
| | Funded by One Time | 215,276 |
| | Total Cost | $ 510,986 |
| | | |
| | Previous election cost | 289,000 |
| | Increase | 221,986 |

# One Times – Other Items less than $50,000

| One-Time Project Descriptions | Prior Year Surplus | Grants/Other |
|---|---|---|
| Airport Electrical Preventative Maintenance Program | 20,000 | |
| Sustainable Farming Education Plan | 30,000 | |
| Development of Response Operational Guideline for Interface Fires | | 48,600 |
| TOL Canada Day Celebration | | 12,370 |
| Fire Stop Protection | 35,000 | |
| Economic Development Strategy | 25,000 | |
| Poverty Reduction Plan and Action Program | | 12,500 |
| | **110,000** | **73,470** |

# Library Reserve Fund and New Library Costs

**Purpose:** To provide funding and reduce the annual impact of:

- Replacement of worn furnishings and fixtures
- Fund tenant improvements, library materials & fixtures for new Willoughby Library
- Fund tenant improvements, materials and fixtures of the Fort Langley Library move

# 2022 Universal Budget Restart Grant – Dec 20 Budget Discussion

- Use of Surplus created by the Restart Grant

  Available funds $7,608,000

This is a one- year solution – No restart grant available in 2023

# Summary of Current Budgets

# DRAFT 2022 OPERATING BUDGET

| (in $000's) | % | Universal Services |
|---|---|---|
| NON DISCRETIONARY BASE BUDGET CHANGES | 2.64% | 3,848 |
| DISCRETIONARY REQUESTS - Other | 0.39% | 572 |
| TOTAL | 3.03% | |

# 2022 Budget: STAFF REQUESTED CHANGES – CAPITAL BUDGET

# DRAFT 2022 – CAPITAL BUDGET

Staff have requested consideration of some reprioritization of 3 projects

| Budget Page | Project Name | Action | Financial Impact |
|---|---|---|---|
| 490 | Brookswood Heights Booster Station | Reprioritized from low to high | Use of $25,000 from Capital Works Reserve |
| 197 | Building Demo & Site Remediation: 27030 Fraser Hwy | Per Coucil direction - change Aldergrove Gateway | Use of $200,000 from Capital Reserve |
| 405 | Fort Langley Pedestrian Overpass | Reprioritized | No impact current year - 2023 impact |

# Budget Timeline

| Date | Action |
|---|---|
| July 12 and September 22 | **Special Council Meetings to discuss budget** |
| December 20 | Draft Budget Discussion at CPC |
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| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input |
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| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

# Resolution:

**That** Council refer the 2022 Capital; User Pay Utilities and Universal Operating Budgets to public consultation as received or amended

and

That Council authorize staff to bring forward results of Public Consultation; the Draft Five Year Financial Plan and the Financial Plan Bylaw to the regular Council Meeting on March 7, 2022

Township of Langley
Est. 1873

# M E M O R A N D U M

| | | | |
|---|---|---|---|
| **TO:** | MAYOR AND COUNCIL | **DATE:** | JANUARY 31, 2022 |
| **FROM:** | FINANCE DIVISION | **FILE NO:** | BUD2022-0207 |
| **SUBJECT:** | 2022 BUDGET DISCUSSION – FLAGGED ITEMS | | |

At the January 24, 2022 Special meeting of Council, Council flagged several items for further discussion.

The answers/clarification of these items are contained in several memos attached:

OPERATING BUDGET 2022 – FOLLOW UP OF ITEMS FROM JANUARY 24 MEETING
BUDGET 2022 – RCMP FOLLOW UP
2022 ELECTION BUDGET INCREASE
ESTABLISHMENT OF A LIBRARY RESERVE FUND
2022 DISCRETIONARY FIREFIGHTER BUDGET INCREASE
2022 DISCRETIONARY REDUCTION IN CONTRIBUTION TO CAPITAL

As well there are 3 Capital projects that staff would like Council to consider reprioritizing to allow work to begin in 2022 – a memo is attached:

CAPITAL BUDGET PROPOSED ADJUSTMENTS

Township of Langley
Est. 1873

# M E M O R A N D U M

**TO:** MAYOR AND COUNCIL **DATE:** JANUARY 31, 2022

**FROM:** DIRECTOR OF FINANCE **FILE NO:** BUD01-24

**SUBJECT:** OPERATING BUDGET 2022 – FOLLOW UP OF ITEMS FROM JANUARY 24, MEETING

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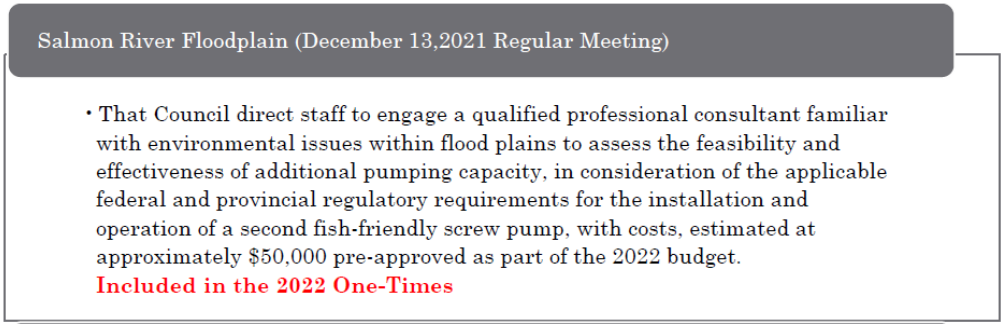
At the January 24, 2022 Special Meeting of Council for Budget Purposes, Council requested further information regarding several items. This memorandum is intended to provide answers/clarification for a number of those items as requested.

| Item # | Budget Presentation Page (Jan 24) | Description |
|---|---|---|
| 1 | 5 | Salmon River Floodplain resolution |
| 2 | 5 | Social Sustainability Strategy Cost Implications |
| 3 | 8 | Service levels and services we want to deliver |
| 4 | 15 | Remove Aldergrove Plaza from Operating Impact of Township Capital |
| 5 | 22 | 7 items included in other items - total $110,000 |
| 6 | 20 | Discretionary sheets for new staff and separate "other" costs |

In addition, there are several items which are attached as separate memos:

| Budget Presentation Page (Jan 24) | Description |
|---|---|
| 14 | RCMP numbers for leave / requisitioned |
| 15 | RCMP Admin pool car - what is it? |
| 22 | Election costs |
| 23 | Library reserve fund. Cost of new Willoughby library |
| 4 | The 6 firefighters |
| 20 | Which budget is the reduction of capital in? |

1. **Salmon River Floodplain resolution:**
   The resolution as provided on page 5 of the budget presentation was not consistent with the final resolution of Council from December 13, 2021 Regular Meeting. The presentation slide has been updated to reflect the correct resolution as below:




1. **Social Sustainability Cost Implications:**

   The proposed $50,000 annual operating funding is necessary to facilitate implementation of the Social Sustainability Strategy.
   The overall cost to implement the five-year action plan is estimated at around $1,000,000. However, existing available budgets, external grants, and DCC funding, are anticipated to provide approximately 75% ($750,000) of this total cost.
   Accordingly, the remaining estimated $250,000 over a five-year period equates to the requested annual $50,000 operating funds, that would ensure implementation of the Strategy, as presented to Council (Report No. 20-124), including strengthening of relations with the First Nations, developing a sense of community belonging for all segments of society, and researching of potential areas of policy development to address housing needs in the community.

2. **Service Levels and Services which we want to deliver:**

   During the presentation of cost categories in the 2022 Universal Services budget, there was discussion regarding the service levels and services which the municipality wants to deliver to residents.
   Staff have referred to discussions from the Special Council meetings held on July 5 and Sept 22, 2021 with respect to the budget process and alignment with Council priorities. There was significant discussion regarding meeting financial objectives. Reviewing these meeting records the recurring themes were:

   Revenue:
   - Maintain Service Levels
   - Pursue full cost recovery
   - Inflationary increases in fees
   - Advocate for grants from other levels of government
   - Use of Surplus if available

   Expenses:
   - Capital requests to be reviewed with potential to defer/reprioritize
   - Review debt options
   - Temporary reduction in transfers to reserves
   - Rationale for all new positions

**3. Revised Operating Impact of Township Capital – removing the Aldergrove Plaza:**
This reduces the overall budget by $8,951.

**4. Details of 7 items included in One Time expenditures less than $50,000:**

| One-Time Project Descriptions | Prior Year Surplus | Grants/Other |
|---|---|---|
| Airport Electrical Preventative Maintenance Program | 20,000 | |
| Sustainable Farming Education Plan | 30,000 | |
| Development of Response Operational Guideline for Interface Fires | | 48,600 |
| TOL Canada Day Celebration | | 12,370 |
| Fire Stop Protection | 35,000 | |
| Economic Development Strategy | 25,000 | |
| Poverty Reduction Plan and Action Program | | 12,500 |
| | **110,000** | **73,470** |

**5. Discretionary Staffing requests:**

**Breakdown of "other" costs associated with Discretionary Staff:**

| OTHER DISCRETIONARY REQUESTS (in $000's) | % | Salaries | Other Expense | Other Revenue |
|---|---|---|---|---|
| Corporate Energy Manager | 0.09% | 131 | - | - |
| Firefighters (6 starting July 1, 2022) | 0.19% | 273 | - | - |
| Freedom of Information Specialist* | 0.06% | 80 | 3 | (3) |
| Safety Coordinator* | 0.10% | 135 | 3 | - |
| Financial Analyst - Business Improvement and Internal Controls | 0.07% | 102 | - | - |
| IT Security Operations - Cybersecurity Contract | 0.07% | - | 99 | - |
| Capital Infrastructure Replacement and Renewal Reserve | 0.17% | - | 250 | - |
| Reduction of Contribution to Capital | -0.34% | - | (501) | - |
| | 0.39% | 721 | (147) | (3) |

*** Other Expense includes cell phone, training, mileage, laptop, monitor, software**
*** Other Revenue is Freedom of Information and Protection of Privacy Act Fees**

## Discretionary Staff Descriptions:

## Corporate Energy Manager:

| | |
|---|---|
| **Enhancement Description:** | **To hire a regular full time Energy Manager.** |
| **Enhancement Justification:** | **The Township has a Temporary Full Time Energy Manager position. This TFT position was initially hired to implement energy efficiency and electric vehicle projects across Township operations in partnership with BC Hydro. This position has historically been funded by offsetting grant revenue from BC Hydro, however the current funding agreement expires fall 2022.**<br><br>**Energy is essential to the Township's corporate operations – to power, heat and cool facilities, to fuel fleet vehicles, and to provide important services to residents such as water, liquid and waste management, parks and outdoor facilities, and street and traffic lighting. The position allocates a significant amount of time to implementing energy efficiency, carbon reduction, electric vehicle, and energy education projects in support of departments across the organization.**<br><br>**The Energy Manager role is responsible for high visibility projects of significance to our community which currently include EV Charging Infrastructure Network, LED Lighting projects, Corporate Emissions Modelling, Energy Assessments, advancing the Building Tune Up Program and coordination with the Provincial Low Carbon Fuels Branch related to energy credits. The position liaises with BC Hydro and Fortis on energy savings modelling and incentives.**<br><br>**Climate Impacts: This staffing position critically supports the Township's Climate Action Strategy targets, specifically Big Move #4, and well as other Sustainability objectives outlined in the Sustainability Charter and OCP.** |
| **Alternatives Considered/Consquences of Not Funding:** | **If funding for a regular full time position is not made available, the Township may not be able to retain qualified staff for this position or meet corporate Climate Action Strategy targets as corporate facilities, fleet and contracted services account for the majority of the Township's annual corporate emissions.** |

## Firefighters:

| | |
|---|---|
| **Enhancement Description:** | **6 additional Firefighters; effective from Jul 1, 2022** |
| **Enhancement Justification:** | **The Suppression Division is currently not meeting its 90% percentile benchmark of an Officer and 3 Firefighters arriving on scene as well as its 90% percentile goal of an effective response force for incidents 65% of the time. Currently two shifts have a 22 firefighter compliment and two have a 23 firefighter compliment. The Department in its current response mode requires 18 firefighters plus 6 firefighters to cover vacations, sickness, WSBC and training on shift 24/7/365. An additional 6 firefighters would proivde 24 firefighters per shift.** |
| **Alternatives Considered/Consquences of Not Funding:** | *** Pay overtime rates $1,071,645 (projected annually)**<br>*** Reduce current response model ie: do not staff Rescue Truck**<br>*** Continue to run the risk of not providing an Industry acceptable emergency response for the community**<br>*** Continue staff challenge - increase WSBC Claims**<br>*** Not meeting community expectations** |

## Freedom of Information Specialist:

| | |
|---|---|
| **Enhancement Description:** | **Additional staff person to focus on processing and responding to the growing number of Freedom of Information requests, as well as to assist with maintenance of the Corporate Records Management Strategy.** |
| **Enhancement Justification:** | **The Supervisor, Information, Privacy and Records Management is responsible for Freedom of Information (FOI) requests, Privacy Impact Assessments (PIA) and the Corporate Records Management Strategy (CRMS). The number and time spent on significant FOI requests (2000 to 5000 response pages) and the PIA requests have increased substantially, and the volume can no longer be addressed by the Supervisor. As a result, several FOI duties are being undertaken by other Legislative Services staff in the Department, which in turns results in other tasks not being completed. Additionally, the CRMS has been receiving little to no maintenance or staff assistance. This position is expected to have a neutral impact on GHG emissions.** |
| **Alternatives Considered/Consequences of Not Funding:** | **Staff have redistributed FOI tasks to meet legislated deadlines as much as possible and this is now impacting other tasks within the department. Deadline for responses is legislated in the Freedom of Information and Protection of Privacy Act (FOIPPA). Should additional resources not be forthcoming, FOI deadlines will not be met resulting in inquires and potential audit from the Office of the Information and Privacy Commissioner (OIPC). Staff have increasing relied on requests for extensions from the OIPC, but in part due to our increasing number of requests, our requests are being reviewed more stringently and we are not receiving the full number of days we are requesting. Further, corporately we are working on a conversion to SharePoint, this requires corporate records management input. Legislative Services staff is currently unable to provide this assistance with this project due legislative responsibilities of FOIPPA.** |

## Safety Coordinator:

| | |
|---|---|
| **Enhancement Description:** | **With the continued growth in the Township and the changing way in which work is accomplished and the every changing regulatory requirements imposed by WorksafeBC, additional assitance is required to proactively ensure that work is done safely, the safety management system is compliant, procedures/programs/policies are established and employees are trained in a timely and regular manner. The addition of a Safety Coordinator will assist with ensuring followup to inspections and corrective actions, and providing employees and managers with the necessary information specific to safe work procedures, training and compliance.** |
| **Enhancement Justification:** | **Through proactively providing managers and employees with the necessary training, education and tools to ensure work is being conducted in a safe manner, worker injuries, inspection orders, and time loss claims will be reduced. Claim reduction (numbers and claim duration) has a direct impact on the Township's WorksafeBC premium rating resulting in lower overall costs to the Township. The establishment of Safe Work Procedures and a safety culture will assist in minimizing worker injury and WorksafeBC penalties. In addition, establishing compliant safety programs will minimize WorkSafeBC inspection orders and possible fines.** |
| **Alternatives Considered/Consquences of Not Funding:** | **Without this additional assistance the Township could incur additional penalities and increases in employee injury and time loss resulting in higher WorksafeBC premium rates. The ability to complete work in a timely manner could be impacted as employees may be unable to complete work due to injuries and or the need for modified work. WorksafeBC could impose stop work until SWP and worksites have been cleared and investigations completed by WorksafeBC** |

## Financial Analyst:

| | |
|---|---|
| **Enhancement Description:** | **This financial analyst would be responsible for analyzing, planning and executing continuous business improvement initiatives related to the processes and systems of the Division, in conformance with sound professional accounting principles, internal controls and established policy.**<br><br>**Duties include leading project initiatives, process re-engineering, process automation and system enhancement tasks; designing and implementing financial controls and procedures; spearheading the development of business requirements and designing and testing of systems and processes in implementing new systems; leading in integration projects, system migrations and implementation of new processes; establishing and leveraging strong partnerships with other business units to ensure compliance with Ministry guidelines for reporting and claim submissions.**<br><br>**Other duties include performing special projects as assigned and preparing working papers, account reconciliations and financial reports, and supervision of staff as required.** |
| **Enhancement Justification:** | **The Township of Langley is the fastest growing municipality in the lower mainland. To that end, support staff need to keep up by providing appropriate service level attention to internal controls that will continue to safeguard and provide stewardship over the assets of taxpayers. As well the investment in business systems reviews and innovation will mitigate the need to add additional human resources.** |
| **Alternatives Considered/Consquences of Not Funding:** | **The Township is at a point where we cannot afford not to address the issues this position would be responsible for. Fraud is an ever increasing risk in todays complex environment.** |

Township of Langley
Est. 1873

# M E M O R A N D U M

| | | | |
|---|---|---|---|
| **TO:** | MAYOR AND COUNCIL | **DATE:** | JANUARY 31, 2022 |
| **FROM:** | CORPORATE ADMINSTRATION | **FILE NO:** | 1700-01 |
| **SUBJECT:** | BUDGET 2022 – RCMP FOLLOW UP | | |

At the January 24, 2022 Special Meeting of Council for Budget Purposes, Council requested further information regarding two RCMP items. The following information has been provided by Supt. Marsden, Detachment Commander, Langley RCMP.

**Langley detachment current staffing levels:**

(1) Langley RCMP Staffing numbers on January 26, 2022:
   a. Total allotted detachment positions: 210 (Township & City Inclusive)
   b. Total allotted township positions: 158.65
   c. Total allotted City positions: 51.35
   d. Total current active officer strength on this date: 174
   e. Number of officers Off Duty Sick (ODS) Long Term: 24
   f. Number of officers on Maternity and Paternity Leave: 7
   g. Number of officers on Graduated Return to Work (GRTW) Status: 5

Please note: All the officers in categories e-g have their salaries currently paid by the province due to their current duty status. No actual staffing vacancies exist at this time. These numbers change on a regular basis as officer duty status's change.

**Langley detachment administration vehicle usage:**

Currently we have designated Admin Pool Vehicles at the Detachment that are used by TOL Staff and, at times, Members when not in uniform for administrative related duties. These vehicles are signed out and some assigned to sections for work related transportation. For example, Court Liaison has a vehicle to attend Court daily, as does Victim Services to attend call outs 24/7. Our mail clerk uses a vehicle to attend to her duties with mail runs and deliveries. Fleet staff use the pool vehicles regularly for picking up and dropping off police vehicles for service. Staff also sign out vehicles to attend off site meetings, seminars, and courses as well as attend to purchasing and banking. Community Policing staff use the vehicles to commute to various events and community meetings as well as transport equipment and supplies if required. We often are short vehicles and staff use their personal vehicles and claim mileage which is not ideal or appropriate in many cases.

Township of Langley
Est. 1873

# M E M O R A N D U M

| | | | |
|---|---|---|---|
| **TO:** | MAYOR AND COUNCIL | **DATE:** | JANUARY 31, 2022 |
| **FROM:** | CORPORATE ADMINISTRATION | **FILE NO:** | 1700-01 |
| **SUBJECT:** | 2022 ELECTION BUDGET INCREASE | | |

At the January 24, 2022 Special meeting of Council, Council flagged the budget increase related to the October 15, 2022 Local General Election as needing further information from staff.

As Council is aware, the cost drivers in the general economy also have affected the budget for the election. The increased funding is required due to several factors including staffing increases, supply cost increases, and adaptations due to holding an election during the COVID-19 pandemic. Council has also directed staff to include a mail ballot option to the election format for 2022. This addition increased software, printing, staffing and mailing costs for this election.

The increase in staffing cost is because of three factors: the addition of an additional consultant as the Chief Election Officer, a necessary wage increases for election poll staff, and additional poll staff required due to COVID-19. Due to the current policy considerations, work responsibilities of staff, and increasing time required to manage an election, it has been determined for the 2022 Local General Election it would be appropriate to utilize individuals from outside Township of Langley staff to act as Chief and Deputy Chief Election Officers. Since the General Election in 2011, the wages of the election poll workers have only increased once in 2014 and this was a limited to a $5.00 increase per position for approximately 16 hours work (including the 2 hours for training). For the 2018 General Election, election staff surveyed other Lower Mainland local governments and determined the Township of Langley polling staff wages were consistently below those of the other regional Local Governments. Further adding to this requirement is the increases to the minimum wage in British Columbia over the last few years. The minimum wage has increased from $12.65 per hour in 2017 to $15.20 per hour in 2021. As a result, the Greeter position at the polling location would not meet the current minimum wage. It is appropriate currently to review and adjust the wages of positions at the polling locations. Finally, COVID-19 and the responsibilities of the Township to keep the voters safe requires that some polling locations have extra staff. In previous elections, only the larger polling locations required a Greeter position to assist in the flow of voters. In the 2021 School District By-election, each polling location had one to two Greeters to ensure safety protocols were met, voters complied with social distancing guidelines and to aid in the flow of voters in and out of the location in a timely manner. This method proved highly effective and will be used again for the upcoming election.

A further significant increase to the overall cost of the election is due to the increased cost of election specific technology and supplies. For many recent elections the Township has relied

on software that manages the voters, rental of the technology for the polling locations, and electronic vote counting machines used directly at the polls by the voters. These systems are invaluable as they reduce the time it takes a voter to vote, provide safeguards to human error, and reduce questions of voter fraud. Further, they provide the timeliest source of information for voter management and election results. The voter management system and the electronic vote counting machines have increased in price significantly over the last four years, with both costs almost doubling. There has also been an increase in the technology rental for the polling location, but this increase has been less dramatic. Staff reviewed the option of discontinuing the use of these systems but determined it would be inefficient and prove more costly in staff time. The voter management software allows for instant voter tracking to ensure there is no ability for individual voters to vote multiple times. With the implementation of vote by mail, this is invaluable. The system also provides efficiency at the polling locations to get voters in and out as quickly as possible. The elimination of the electronic vote counting machines would lead to a protracted vote count, as a “human count” with more than 35,000 ballots and 14 available positions, would likely take several days to complete and may require a recount should the results be disputed. The use of the automated system removes opportunity for the perception that the vote could be manipulated, as the voter is the only individual to handle the ballot at the polling station. Staff have also anticipated a cost increase to the over all supplies (ballots, other printed documents, marking pens, paper, etc.) and have increased the budget accordingly.

The option of the use of mail ballots has been calculated into the increased cost of the election. A portion of the increase to the voter management software is attributed to this cost, but the managing of the vote by mail option also increases the costs for printed supplies (envelopes, secrecy sleeves or envelopes, mailing supplies and postage). The use of the mail ballot was considered when staff were discussing the use of an additional consultant for the Chief Election Officer. During the School District By-election, the use of the mail ballot option proved to be a time intensive option, even with the low number of users. It was felt that the administration time for the mail ballots and the perception of objectivity around the mail ballot process necessitated the addition of an outside Chief Election Officer.

There has also been an associated budget increase to the election day supply cost due to COVID-19 management. In previous elections, COVID-19 related supplies were not necessary. With the fall election staff have tried to account for the addition of items such as face shields for polling staff, hand sanitizer, individual use ballot marking items, antiseptic wipes for hard surfaces and gloves.

The costs of conducting an election have increased significantly over the last four years. The final cost of the 2018 General Election was $289,000. Using this information staff transferred a total of $295,710 to the election reserve (including the 2022 transfer) for the 2022 election. At the conclusion of the 2018 election there was no indication that the world, policy considerations, and economic forces would change so momentously and that these forces would impact the election budget. The result of these events is now reflected in the request for an additional $222,000 to the election budget. Going forward, staff are recommending that the annual contribution to the Election Reserve be $122,728. Following the next scheduled election in 2026, staff will review this contribution and adjust it as necessary.

Staff have reviewed the options and believe that due to the policy considerations, increased election administrative requirements, increased staffing costs, increased supply costs, addition of the mail ballot option, and the required COVID-19 adaptations the budget increase is necessary to run an efficient and effective election.

Township of Langley
Est. 1873

# M E M O R A N D U M

| | | | |
|---|---|---|---|
| **TO:** | MAYOR AND COUNCIL | **DATE:** | JANUARY 31, 2022 |
| **FROM:** | ARTS, CULTURE AND COMMUNITY INITIATIVES | **FILE NO:** | 7960-03 |
| **SUBJECT:** | ESTABLISHMENT OF A LIBRARY RESERVE FUND | | |

**PURPOSE:**
The purpose of this memo is to provide Mayor and Council with updated information and some context regarding the need to establish a library reserve fund through the Municipal Library Tax Levy.

**SUMMARY:**
Since 2012, Councils have seen numerous plans, reports, and presentations with regards to community growth and library service expansion needs. Beginning in 2017, Councils have reviewed, considered, and approved library expansion (Brookswood), library creation (Willoughby) and library relocation (Fort Langley). Each of these projects required either commitments to capital improvements or to tenant improvements, or to both and come with the need for additional library materials, furniture, fixtures, and equipment (FFE). Additionally older libraries throughout the municipality now require FFE replacement and minor capital improvements, such as painting, carpet replacement, and millwork updates.

In 2021, Council approved the establishment of an Annual Municipal Libraries tax levy (MLTL) replacing the FVRL Levy to consolidate the Township's share of its participation in the Fraser Valley Regional Library (FVRL) system and to add in the direct costs faced by the local government. Staff are now recommending that a Municipal Library Reserve Fund be established through the MLTL to minimize the impact of rising upcoming capital costs associated with the onboarding of new libraries and replacement of FFE in older libraries throughout the municipality.

While past cost estimates provided to Council for upcoming library projects were accurate when given, the circumstances of the past two years including the pandemic and extreme weather events led to supply chain disruptions and material shortages resulting in significantly higher prices - Material, Manufacturing and Shipping costs.

Since March 2020, steel prices (at one point between then and now) soared to over 300%. [See fig (1) one Below]

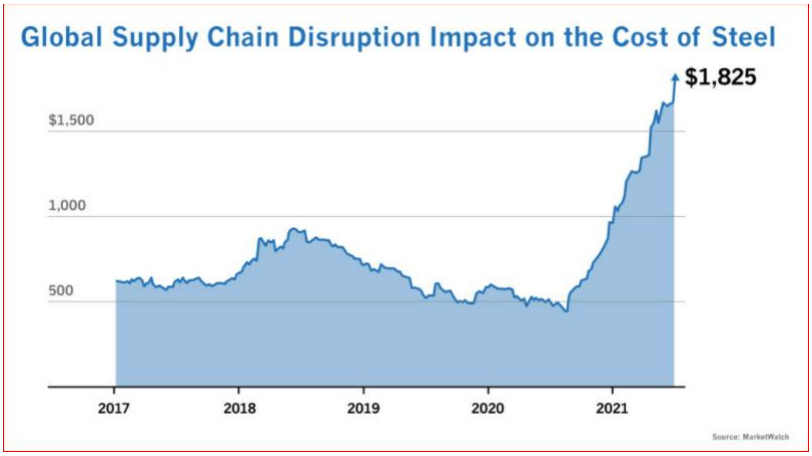



Fig (1) one

How that could impact the Township's planned library projects has already become apparent during staff efforts to determine accurate costs for grant applications and TOL budget planning. In October 2020 staff pursued cost estimates for the new museum and Brookswood library shelving. In December 2021 staff pursued another cost estimate for shelving but were shocked to learn that prices rose by over 51%. Additionally in ordering shelving for the Brookswood expansion, it took over 4 months from order date to installation date, impacting that project completion.

The purpose for establishing a Library Reserve from the MLTL at this time is to ensure that sufficient funds are there to cover the costs for the replacement of furnishings that are currently damaged, deteriorated, and older than 12 years, to fund future FFE replacements in future years and to fund architectural and engineering costs for the tenant improvements being planned for the future Willoughby Library.

The further purpose of establishing a capital reserve now is that a reserve will lessen the impact to TOL capital budgets in the years that tenant improvements for the new Library in Willoughby are undertaken, and when circulation materials, furniture, fixtures, and equipment (FFE) will need to be purchased for that same library.

(Tenant improvements for the new library are now estimated to start in fall 2024 with a planned opening in March 2025)

While Council was provided past estimates for tenant Improvements, library materials required to start-up a new library, and FFE requirements, those costs have increased significantly.

Staff are now estimating $1,382,138 for tenant improvements, $629,563 for FFE, and $1,183,053 for library materials. Offsetting contributions toward those costs are **$200,000** Tenant Improvement Allowance and a **$100,000** Community Amenity Contribution from the Developer, and a potential 1/3 Grant of **$394,351** from the FVRL for Library materials.

Township of Langley
Est. 1873

# M E M O R A N D U M

| | | | |
|---|---|---|---|
| **TO:** | MAYOR AND COUNCIL | **DATE:** | JANUARY 31, 2022 |
| **FROM:** | FINANCE DIVISION | **FILE NO:** | |
| **SUBJECT:** | 2022 DISCRETIONARY FIREFIGHTER BUDGET INCREASE | | |

At the January 24, 2022 Special meeting of Council, Council flagged the discretionary budget increase related to the addition of firefighters staffing to the Universal Operating Budget for further discussion.

At the September 30, 2021 Regular Meeting of Council, Jordan Sparrow, President Township of Langley Professional Firefighters IAFF Local 4550 appeared to provide an update on the ongoing staffing issues for the Fire Department and how it impacts overall service levels.

As a result, the following motion was made and carried:
That the delegation from Jordan Sparrow, IAFF Local 4550, regarding firefighter staffing be referred to the 2022 budget discussions.

Further to that motion, the fire department staff reviewed requirements and provided the budget proposal below which was included in the discretionary budget items. The impact on the 2022 budget is $272,695 adding 0.19%.

# Township of Langley
# SERVICE ENHANCEMENT

**Department:** Protective Services **Division:** Fire

**Name of Enhancement** *Firefighters*

**Service Level Enhancement:** [X]

**Is this a recurring enhancement:** [X] *YES* [ ] *NO* ***If NO, please indicate years*** [ ]

| | 2022 | 2023 | 2024 | 2025 | 2026 |
|---|---|---|---|---|---|
| **Net Annual Cost / Revenue Estimate** ***(Linked to total below)*** | 272,695 | 326,826 | 63,450 | 75,357 | 38,451 |

| | |
|---|---|
| **Enhancement Description:** | **6 additional Firefighters; effective from Jul 1, 2022** |
| **Enhancement Justification:** | **The Suppression Division is currently not meeting its 90% percentile benchmark of an Officer and 3 Firefighters arriving on scene as well as its 90% percentile goal of an effective response force for incidents 65% of the time. Currently two shifts have a 22 firefighter compliment and two have a 23 firefighter compliment. The Department in its current response mode requires 18 firefighters plus 6 firefighters to cover vacations, sickness, WSBC and training on shift 24/7/365. An additional 6 firefighters would proivde 24 firefighters per shift.** |
| **Alternatives Considered/Consquences of Not Funding:** | *** Pay overtime rates $1,071,645 (projected annually)**<br>*** Reduce current response model ie: do not staff Rescue Truck**<br>*** Continue to run the risk of not providing an Industry acceptable emergency response for the community**<br>*** Continue staff challenge - increase WSBC Claims**<br>*** Not meeting community expectations** |

Township of Langley
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# M E M O R A N D U M

**TO:** MAYOR AND COUNCIL **DATE:** JANUARY 31, 2022

**FROM:** FINANCE DIVISION **FILE NO:**

**SUBJECT:** 2022 DISCRETIONARY REDUCTION IN CONTRIBUTION TO CAPITAL

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At the January 24, 2022 Special meeting of Council, Council flagged the discretionary budget reduction of Contribution to Capital for further discussion.

As a result of Council priority direction to target at 3% Universal Property Tax increase, staff had proposed a reduction in the current year Contribution to Capital of $501,000 which results in a reduction of the tax rate of 0.34%.

The annual contribution to capital from the universal operating budget is $8,814,000. This reduction of contribution was intended as temporary and would be brought back into the budget in 2023 to ensure necessary capital projects could be completed.

To meet this objective, it will be necessary to review capital projects and eliminate a number of them with funding from Operating Revenue which is equivalent to the $501,000 reduction required.

While staff are looking for direction from council for projects which may be eliminated, they would suggest that Council could consider an additional tax increase of 0.34% instead of reducing capital projects in the 2022 Budget.

Township of Langley
Est. 1873

# M E M O R A N D U M

**TO:** MAYOR AND COUNCIL **DATE:** JANUARY 31, 2022

**FROM:** FINANCE DIVISION **FILE NO:**

**SUBJECT:** 2022 CAPITAL BUDGET- PROPOSED CHANGES

At the January 17, 2022 Special meeting of Council, staff presented the proposed 2022 capital budget. Since those discussions staff have requested consideration of the reprioritized of three projects.

| Original Capital Budget Page | Project Name | Action | Financial Impact |
|---|---|---|---|
| 490 | Brookswood Heights Booster Station | Reprioritized from low to high | Use of $25,000 from Capital Works Reserve |
| 197 | Building Demo & Site Remediation: 27030 Fraser Hwy | Per Coucil direction - change Aldergrove Gateway | Use of $200,000 from Capital Reserve |
| 405 | Fort Langley Pedestrian Overpass | Revised and Reprioritized | No impact |

The revised project sheets are attached.

# Township of Langley
# Capital Project Description
# Water Utility

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Project Title** | **Brookswood Heights Booster Station** | | | | | | |
| **Work Breakdown (if it exists)** | WTR1173-01 | | **Category** | Pumps and Booster Stations | | | |
| | **2021 Budget** | **2021 CFWD** | **2022** | **2023** | **2024** | **2025** | **2026** |
| **New Request Amount** | | | 2,500,000 | - | - | - | - |
| **Budget Remaining** | 239,439 | 223,570 | | | | | |
| **Total Project Cost** | **239,439** | **223,570** | **2,500,000** | **-** | **-** | **-** | **-** |

| | |
|---|---|
| **Project Description** ***(Phased Project)** | To construct a booster station in the Brookswood neighbourhood to provide adequate water pressure east of 208 Street. |
| **Project Justification & Consequences of Not Proceeding** ***(Phased Project)** | To ensure adequate water pressure to allow development east of 208 Street.<br><br>Climate Impact: This project is expected to impact GHG emissions. Mitigation strategies include the use of energy efficient equipment. |
| ***Project Priority Ranking** | **HIGH 13** |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Length of Project (in Years)** | | **2** | | | | **Initial Year of Approval** | **2018** |
| **Proposed Funding Source** | **2021 Budget** | **2021 CFWD** | **2022** | **2023** | **2024** | **2025** | **2026** |
| Reserve Future Capital Expenditure | - | - | | | | | |
| Operating Revenue | - | - | | | | | |
| Prior Year's Surplus | - | - | | | | | |
| Federal/Provincial/Other Grants | - | - | | | | | |
| Development Cost Charges (DCCs) | - | - | 2,475,000 | | | | |
| Capital Works Reserve | - | - | 25,000 | | | | |
| Equipment Replacement Reserve | - | - | | | | | |
| Land Reserve | - | - | | | | | |
| Infrastructure Reserve | - | - | | | | | |
| Local Area Service (LAS) Reserve | - | - | | | | | |
| Municipal Finance Authority (MFA) | - | - | | | | | |
| TransLink | - | - | | | | | |
| ICBC | - | - | | | | | |
| Internal Debt | - | - | | | | | |
| ***Other: 2600 NRDWTR-011** | 239,439 | 223,570 | | | | | |
| **Total Funded** | 239,439 | 223,570 | 2,500,000 | - | - | - | - |
| **UNFUNDED** | | | | | | | |
| **Total Project Funding** | **239,439** | **223,570** | **2,500,000** | **-** | **-** | **-** | **-** |
| ***Estimated Annual Operating impact** | | | - | 44,608 | - | - | - |
| **Climate Action Category** | | | | | | | |
| **Climate Action ID** | | | | | | | |

# Township of Langley
# Capital Project Description
# Facility Management

| | | | | | | |
|---|---|---|---|---|---|---|
| **Project Title** | **Building Demo & Site Remediation: 27030 Fraser Hwy (adjacent to ACUCC)** | | | | | |
| **Work Breakdown (if it exists)** (Use Asset ID if exists and WrkBrk not known) | FAC1028-01 | | **Category** | Facility Renewal/Replacement | | |
| | **2021 CFWD** | **2022** | **2023** | **2024** | **2025** | **2026** |
| **New Request Amount** | | 200,000 | - | - | - | - |
| **Budget Remaining** | 250,000 | | | | | |
| **Total Project Cost** | **250,000** | **200,000** | **-** | **-** | **-** | **-** |

| | |
|---|---|
| **Project Description *(Phased Project)** | Council resolution. January 24 Regular Meeting Item O.1 .Demolition of vacant buildings at 27030 Fraser Hwy, to be replaced with gravel iterim parking |
| **Project Justification & Consequences of Not Proceeding *(Phased Project)** | Climate Impacts: Once complete, this project is expected to have a neutral effect on greenhouse gas emissions. |
| ***Project Priority Ranking** | **PRE-APPROVAL** |

| | | | |
|---|---|---|---|
| **Length of Project (in Years)** | **2** | **Initial Year of Approval** | **N/A** |

| **Proposed Funding Source** | **2021 CFWD** | **2022** | **2023** | **2024** | **2025** | **2026** |
|---|---|---|---|---|---|---|
| Reserve Future Capital Expenditure | - | | | | | |
| Operating Revenue | - | | | | | |
| Prior Year's Surplus | - | | | | | |
| Federal/Provincial/Other Grants | - | | | | | |
| Development Cost Charges (DCCs) | - | | | | | |
| Capital Works Reserve | - | | | | | |
| Equipment Replacement Reserve | - | | | | | |
| Land Reserve | 250,000 | | | | | |
| Infrastructure Reserve | - | | | | | |
| Local Area Service (LAS) Reserve | - | | | | | |
| Municipal Finance Authority (MFA) | - | | | | | |
| TransLink | - | | | | | |
| ICBC | - | | | | | |
| Internal Debt | - | | | | | |
| *Other: Capital Reserves | - | 200,000 | | | | |
| **Total Funded** | 250,000 | 200,000 | - | - | - | - |
| **UNFUNDED** | | | | | | |
| **Total Project Funding** | **250,000** | **200,000** | **-** | **-** | **-** | **-** |
| ***Estimated Annual Operating impact** | | - | - | - | - | - |
| **Climate Action Category** | | | | | | |
| **Climate Action ID** | | | | | | |

# Township of Langley
# Capital Project Description
# Transportation Utility

**Project Title** — **Fort Langley Pedestrian Overpass**

**Work Breakdown (if it exists)** (Use Asset ID if exists and WrkBrk not known): RDS1323-01 — **Category**: Pedestrians and Traffic Calming

| | 2021 CFWD | 2022 | 2023 | 2024 | 2025 | 2026 |
|---|---|---|---|---|---|---|
| **New Request Amount** | | 1,146,000 | 1,000,000 | - | - | - |
| **Budget Remaining** | 1,556,837 | | | | | |
| **Total Project Cost** | **1,556,837** | **1,146,000** | **1,000,000** | **-** | **-** | **-** |

**Project Description *(Phased Project)**

To construct a pedestrian and cyclist overpass over the CN rail line, from the Fort Langley National Historic Site to vacant land on the Fraser River Waterfront. Report to Council July 27, 2020

2021 CFWD: The project timeline has been revised to allow ongoing prepatory work in 2022 through existing CFWD budgets (tree clearing, ground prep, completing detailed design and approvals), with completion of the project anticipated for the end of 2023, based on available funding. Staff are investigating Transport Canada grant funding availability through the RSIP funding stream.

**Project Justification & Consequences of Not Proceeding *(Phased Project)**

This Project will address safety concerns related to pedestrian and cyclist interfaces with the CN Railway corridor and River Road and improve connectivity for Fort to Fort and TransCanada Trail users. Further safety concerns will be addressed by the provision of a consistent level of access for Kwantlen First Nation's community work at the National Historic Site and other businesses in Fort Langley that are often delayed due to the progressively longer trains and at-grade crossings of the rail corridor.

The Project will also enhance access and connectivity to Salishan Place, and allow the Fort Langley National Historic Site and the Fort Langley Museum to extend exhibitions and educational opportunities into outdoor space along the river. The Project is also anticipated to increase job opportunities for both local and indigenous communities as it is connected to the new Heritage Centre and the National Historic Site.

Climate Impact: This project is identified in the Climate Action Strategy.

***Project Priority Ranking**: **HIGH 31**

**Length of Project (in Years)**: 3 — **Initial Year of Approval**: 2020

| **Proposed Funding Source** | **2021 CFWD** | **2022** | **2023** | **2024** | **2025** | **2026** |
|---|---|---|---|---|---|---|
| Reserve Future Capital Expenditure | 160,364 | | | | | |
| Operating Revenue | - | | | | | |
| Prior Year's Surplus | - | | | | | |
| Federal/Provincial/Other Grants | - | | | | | |
| Development Cost Charges (DCCs) | - | | | | | |
| Capital Works Reserve | - | | | | | |
| Equipment Replacement Reserve | - | | | | | |
| Land Reserve | - | | | | | |
| Infrastructure Reserve | - | | | | | |
| Local Area Service (LAS) Reserve | - | | | | | |
| Municipal Finance Authority (MFA) | - | | | | | |
| TransLink | - | | | | | |
| ICBC | - | | | | | |
| Internal Debt | - | | | | | |
| ***Other: UBCM Community Works** | 1,396,473 | 1,146,000 | | | | |
| **Total Funded** | 1,556,837 | 1,146,000 | - | - | - | - |
| **UNFUNDED** | | | 1,000,000 | | | |
| **Total Project Funding** | **1,556,837** | **1,146,000** | **1,000,000** | **-** | **-** | **-** |
| ***Estimated Annual Operating impact** | | - | - | - | - | - |

**Climate Action Category**: Transportation and Mobility

**Climate Action ID**: TM-3

Accelerate sidewalk infrastructure

Township of Langley
Est. 1873

# Preliminary 2022 Operating Budget: USER PAY UTILITIES

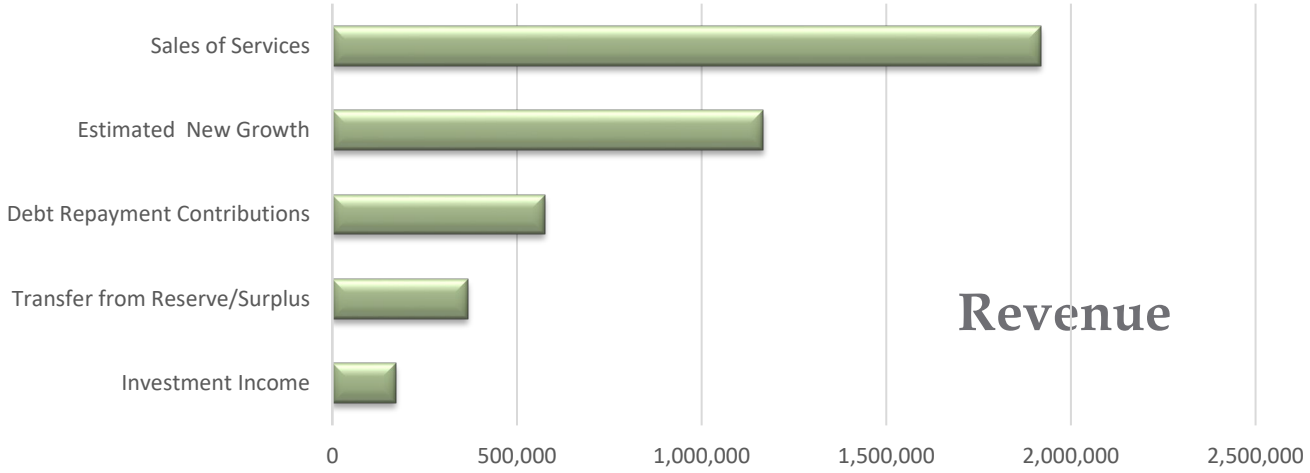


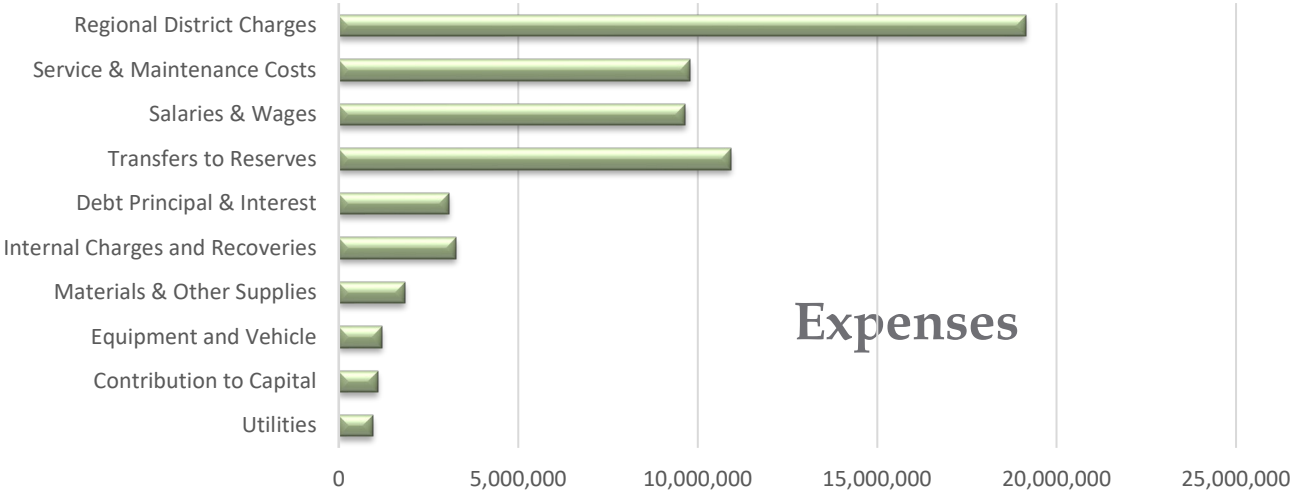
January 24, 2022

# Revenue & Cost Drivers

| Drivers | Examples B.1 |
|---|---|
| User Fee Revenue from Growth | New Development |
| Other User Fees & Charges | Water, Sewer, Solid Waste |
| Salary & Wage Contracts | CUPE, Steps and Increments |
| Special Contracts | Solid Waste |
| Regional District | Water, Sewer, Solid Waste |
| Maintenance Contracts | Inspection Programs, Dispatch, Planted Area Maintenance, etc. |
| Equipment & Vehicle | Internal and External Equipment Costs |
| Asset Management | Debt, Contributions to Capital, Transfers to Reserves and Surplus, Asset Maintenance |

# Revenue & Cost Categories for 2022
## (Utilities - excluding Utility User Rates)



# 2022 Budget…
# Issues & Challenges…

# 2022 Budget Issues & Challenges

- Regional Costs
  (GVS&DD, GVWD, Metro Tipping Fees)
- Salary & Wage Contract settlements
  (CUPE expired 2020)
- Operating impact of Township Capital and Community Development
- Infrastructure Costs
  - Continued diligence in providing funding levels that support asset maintenance now and into the future
  - Contribution to Capital, Transfer to Reserves

# Regional Charges – Metro Vancouver

| Liquid Waste (Sewage and Drainage) Increases : | Water Rates Increases (blended rate): |
|---|---|
| • 2022 – 5.8%<br>• 2023 – 19.3%<br>• 2024 – 17.6%<br>• 2025 – 18.4%<br>• 2026 – 30.1% | • 2022 – 4.1%<br>• 2023 – 6.1%<br>• 2024 – 10.7%<br>• 2025 – 11.7%<br>• 2026 – 11.5% |

# Operating Impact of **Township Capital** *In full dollars*

| Sewer | TOTAL | Wages | Service Contracts | Equipment | Materials & Supplies | Training & Seminars | Electricity |
|---|---|---|---|---|---|---|---|
| Lift Station and Forcemain: 24 Avenue 196 to 200 Street | 75,013 | 44,258 | 17,253 | 750 | 11,252 | 750 | 750 |
| Service Truck Replacement Upgrade: 676-V052 (Share with FLTC1188) | 16,000 | | | 16,000 | | | |
| Vehicle: Utilities Van | 18,360 | | | 18,360 | | | |
| | **109,373** | **44,258** | **17,253** | **35,110** | **11,252** | **750** | **750** |

| Water | TOTAL | Wages | Service Contracts | Equipment | Materials & Supplies | Training & Seminars | Electricity |
|---|---|---|---|---|---|---|---|
| Brookswood & Murrayville Water Quality Improvements | 355,040 | 220,125 | 53,257 | 3,550 | 71,008 | 3,550 | 3,550 |
| West Aldergrove Reservoir: Chlorinator | 12,000 | 12,000 | | | | | |
| Carvolth Zone Meter: 86 Avenue at 202 Street | 3,000 | 1,860 | 450 | 30 | 600 | 30 | 30 |
| Chrloinator: East Aldergrove Reservoir | 12,000 | 12,000 | | | | | |
| Vehicle: Utilities Van | 18,360 | | | 18,360 | | | |
| | **400,400** | **245,985** | **53,707** | **21,940** | **71,608** | **3,580** | **3,580** |

# Operating Impact of **Contributed Assets** *In full dollars*

| Neighbourhood | Development Description | Water | Sewer |
|---|---|---|---|
| Brookswood/Fernridge | TRIBUNE DEVELOPMENTS GP INC | 7,265 | 3,471 |
| Brookswood/Fernridge | CANFIELD | | 3,993 |
| Northeast Gordon Estate | EAST GORDON DEVELOPMENTS LTD | 2,155 | |
| Willowbrook East | SANDHILL DEVELOPMENTS LTD. | 1,180 | 495 |
| Yorkson | WILLOUGHBY WALK/FOCUS | 1,980 | 348 |
| Latimer | VESTA PROPERTIES (LATIMER) LTD | 14,030 | 6,438 |
| Yorkson | WESMONT HOMES (YORKSON)/TOL | | 84 |
| Northwest Langley | RENO QUALITY HOMES LTD | 640 | 90 |
| Murrayville | LANSTONE HOMES (MURRAYVILLE) | | 168 |
| Rural | REDEKOP | 325 | |
| Rural | GUSE | 570 | |
| Aldergrove | WICKRAMARATNE | 90 | 90 |
| | | **28,235** | **15,177** |

# Infrastructure Costs
*From Operating Funds…*

**Water**

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

**Sewer**

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

Solid Waste

- Contribution to Capital
- Transfers to Reserves & Surplus
- Debt Servicing
- Asset Maintenance

# Summary of Budget Changes

(by Cost & Revenue Categories)

# 2022 BUDGET CHANGES

*(in thousands)*

| NON DISCRETIONARY BASE BUDGET CHANGES (in $000's) | Water | Sewer | Solid Waste |
|---|---|---|---|
| Salary & Wages – Estimated Contract Provisions/Steps/Increments | 150 | 99 | 33 |
| Salary & Wages - Program changes | 63 | 14 | |
| Service Contracts | 41 | 65 | |
| Regional Costs (Water Purchases & Liquid Waste) | 311 | 581 | |
| Waste/Organics Collection and Disposal | | | 349 |
| Operating Impact of Dev / Capital | 429 | 125 | |
| Jericho Interest Payment - Phase I (Principal from DCCs) | 76 | | |
| Jericho Pre-Payment - Phase II | 818 | | |
| Administration Overhead | 6 | (28) | 22 |
| Supplies and Other | 29 | 11 | (31) |
| Rate Stabilization Adjustment (Transfer to/(from) reserve) | (108) | 964 | (243) |
| Revenue Increases (including excess user fee from growth) | (800) | (813) | 96 |
| **Change from 2021 to 2022 before Revenue from Growth** | **1,015** | **1,018** | **226** |
| User Pay Utility Revenue from Growth (Water/Sewer 2%, Solid Waste 2.67%) | (535) | (405) | (226) |
| **Non-Discretionary Budget Change** | **480** | **613** | **0** |
| **Utility User Fee Increase Requested for Base** | **1.79%** | **3.03%** | **0.00%** |
| **DISCRETIONARY REQUESTS (in $000's)** | **Water** | **Sewer** | **Solid Waste** |
| Engineering Technologist II | 52 | 52 | 0 |
| **Utility User Fee Increase Requested for Discretionary Requests** | **0.20%** | **0.26%** | **0.00%** |
| **Total Utility User Fee Requested** | **1.99%** | **3.29%** | **0.00%** |

# One-Times

| One-Time Project Description[1] | Water |
|---|---|
| Murrayville Water Purchases from Metro Vancouver | 1,068,750 |
| Aldergrove Water Treatment Plant Improvements | 525,000 |
| Assessment of the Ductile Iron Watermain | 100,000 |
| Total | $1,693,750 |

[1]One-Time Expenditure Budget contingent upon adequate prior year surplus funding availability.

# Resolution:

**That** Council receive and refer the 2022 Utility User Pay Operating Budget to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

# *Questions and Answers*

Township of Langley

Est. 1873

# Preliminary 2022 Operating Budget: UNIVERSAL SERVICES



January 24, 2022

# Budget Timeline

| Date | Action |
|---|---|
| July 12 and September 22 | **Special Council Meetings to discuss budget** |
| December 20 | Draft Budget Discussion at CPC |
| January 17 | Draft Budget Presentation - Capital |
| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input |
| March 7 | Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd |
| March 28 | Financial Plan Bylaw, Final |
| April 11 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd |
| April 25 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

# Budget Context

**Council Priority Direction:**

- Target 3% property tax increase
- Maintain service levels

**Economic Context:**

- Ongoing uncertainty with respect to COVID and full recovery of revenues – have tempered expectations of Recreation revenue recovery
- Inflation and supply chain issues- BC inflation is currently at 3.8% (This is not always a direct indicator of Municipal cost drivers which include Metro Vancouver levies, RCMP contracts and construction cost which generally trend above CPI)

**Previous staff recommendations and discussions of a 3% budget included:**

- Reduction in Contribution to Capital of $500,000
- Use of Restart Grant of up to $7.6M

**Next:**

- Council review and input

# Items Referred to the Budget Process (Operating)

## Jordan Sparrow, President Township of Langley Professional Firefighters IAFF Local 4550 (September 30,2021 Regular Meeting)

- That the delegation from Jordan Sparrow, IAFF Local 4550, regarding firefighter staffing be referred to the 2022 budget discussions.

**6 Firefighters starting July 1,2022 have been included in the Draft 2022 Discretionary Base Budget in the amount of $272,695.**

## Fire Safety Plan Framework (October 4,2021 Regular Meeting)

- That Council pre-approve an additional Fire Prevention Officer as part of the 2022 Financial Plan for the Fire Department

**$161,944 included in the Draft 2022 Base Budget**

## Foundry Langley (December 13,2021 Regular Meeting)

- That Council pre-approve a total contribution of $250,000 to the Langley Foundry project funded from the RCMP reserve, with $125,000 contributed within the 2022 budget, and $125,000 in 2023.

**Included in the Draft 2022 Base Budget**

# Items Referred to the Budget Process (Operating) Cont'd

## Salmon River Floodplain (December 13,2021 Regular Meeting)

- That Council direct staff to engage a qualified professional consultant to assess the feasibility and effectiveness of additional pumping capacity for the installation and operation of a second fish-friendly screw pump, with costs, estimated at approximately $50,000 pre-approved as part of the 2022 budget.

**Included in the 2022 One-Times**

## Council Process Committee Recommended Motion (January 10,2022 Regular Meeting)

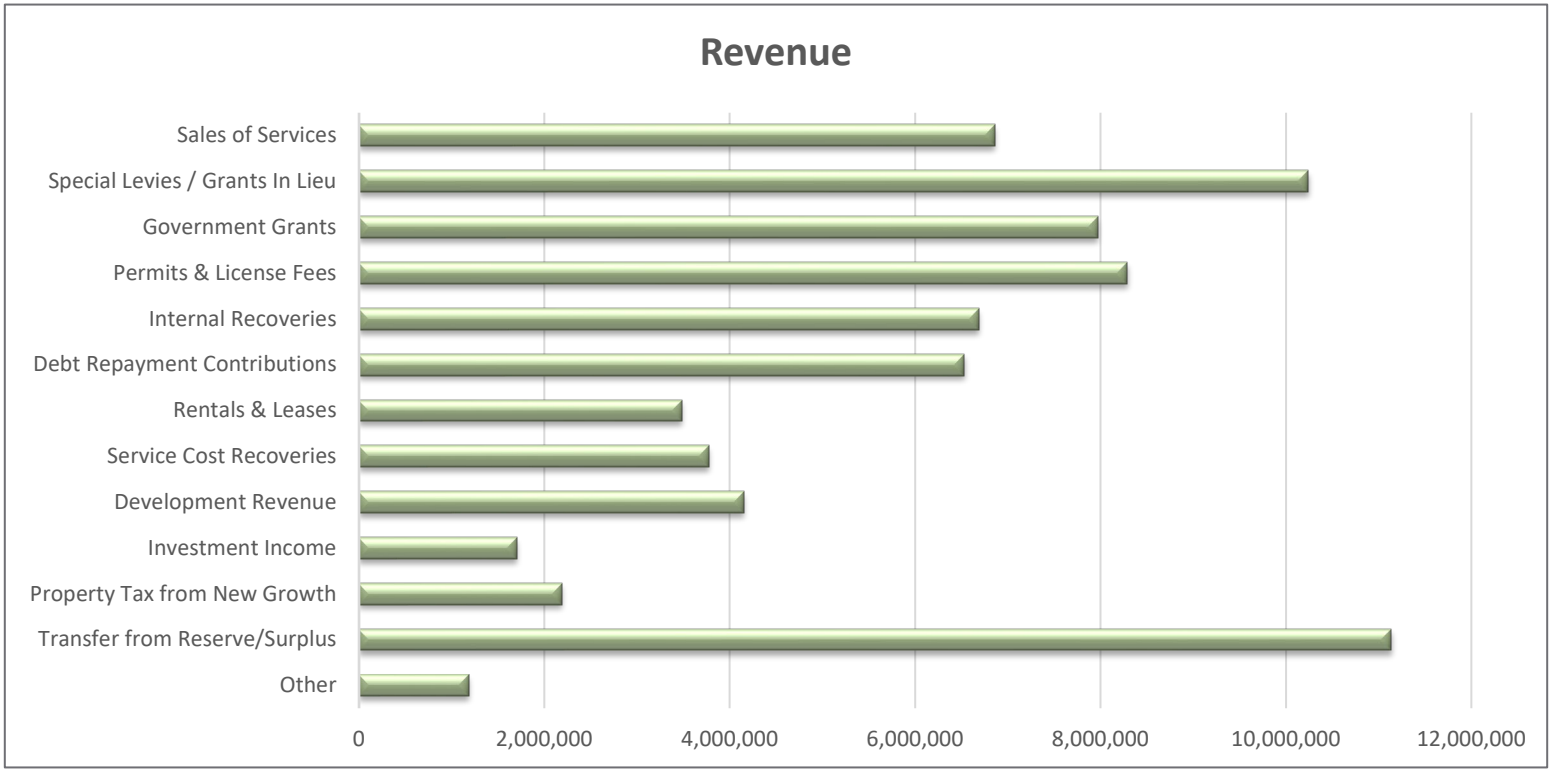
- That Council refer to 2022 budget deliberations consideration of annual operating funding in the amount of $50,000 to support implementation of the Social Sustainability Strategy.

**Included in the Draft 2022 Base Budget**

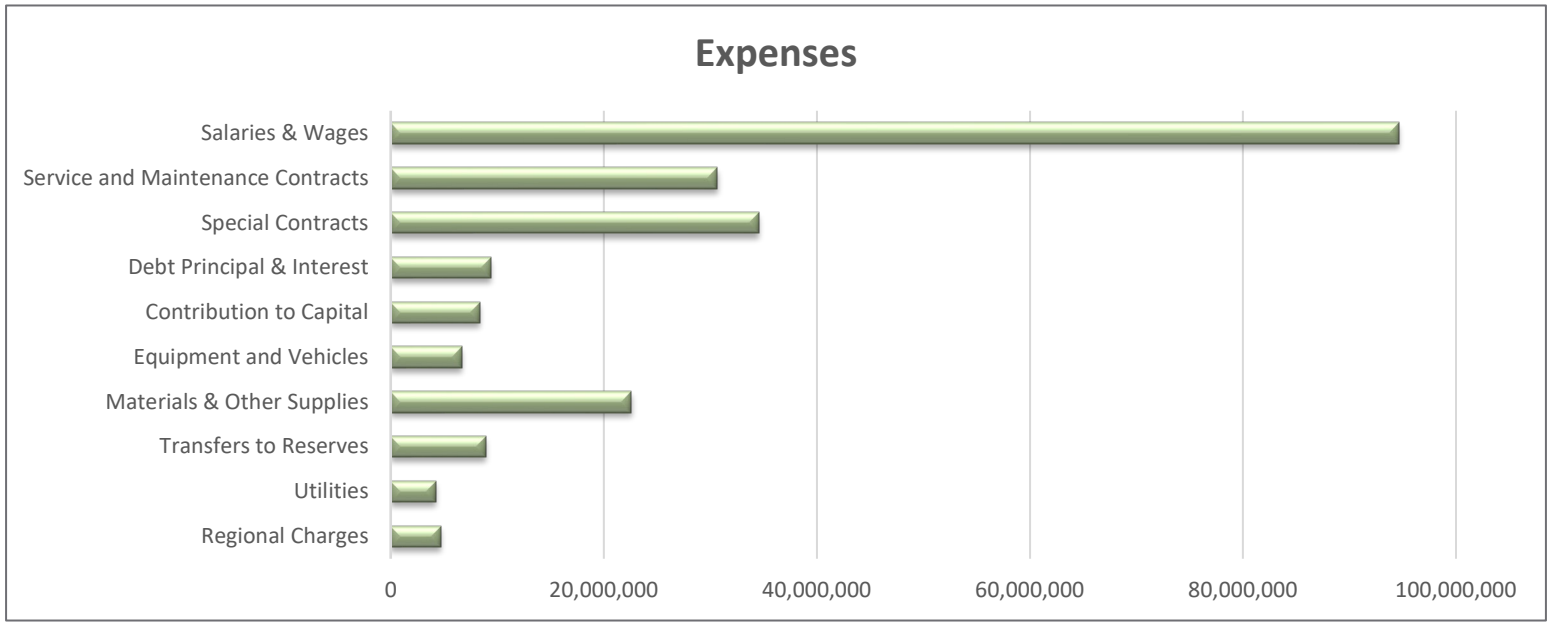
# Revenue & Cost Drivers

| Drivers | Examples |
|---|---|
| Property Tax Revenue from Growth | New Development |
| Other User Fees & Charges | Recreation, Development, Police, Fire, etc. |
| Salary & Wage Contracts | CUPE, IAFF, Steps and Increments |
| Special Contracts | RCMP, FVRL, ECOMM, Recycling |
| Regional District & Translink | Transportation and Stormwater |
| Maintenance Contracts | Mowing, Information Technology, etc. |
| Materials & Supplies | Maintaining sufficient inventories and providing supplies as needed. |
| Equipment & Vehicle | Internal and External Equipment Costs |
| Asset Management | Debt, Contributions to Capital, Transfers to Reserves and Surplus, Asset Maintenance |

# Revenue Categories for 2022
## (Universal Services - excluding Property Taxes)



# Cost Categories for 2022
## (Universal Services)



# 2022 Budget…
# Issues & Challenges…

# 2022 Budget Issues & Challenges

- Regional Costs
  (RCMP (retro adjustments still not finalized)
- Salary & Wage Contract settlements
  (IAFF expired in 2019; CUPE expired in 2020)
- Operating impact of Township Capital and Community Development
- Infrastructure Costs& Asset Management
  - Contribution to Capital
  - Transfers to Capital Reserves
- Recreation Centre Revenue – reopening continues
- Inflation- Canadian is currently 4.4% and BC is 3.8%

# Additional Budget Context

- Included a growth rate of 1.5% - Actual growth rate for 2021 was 1.38%
- Assumed a portion of revenue from recreation facilities and programs will return
- Supply chain disruptions
- Adjustments have been implemented for items previously brought forward to reduce the budget

# Regional Costs- RCMP

The general increase in the RCMP special contract from 2021 to 2022, after removing the 2021 annualization of the 4 members ($572,427) is **$2,566,472**.

The largest components of the RCMP contract are:

- Salaries
- Indirect Costs (Division Admin, Regular Member Pensions, Recruit Training)

**Salaries**

- August 2021, RCMP members ratified their first collective agreement which provides a salary increase of 23.7% over six years

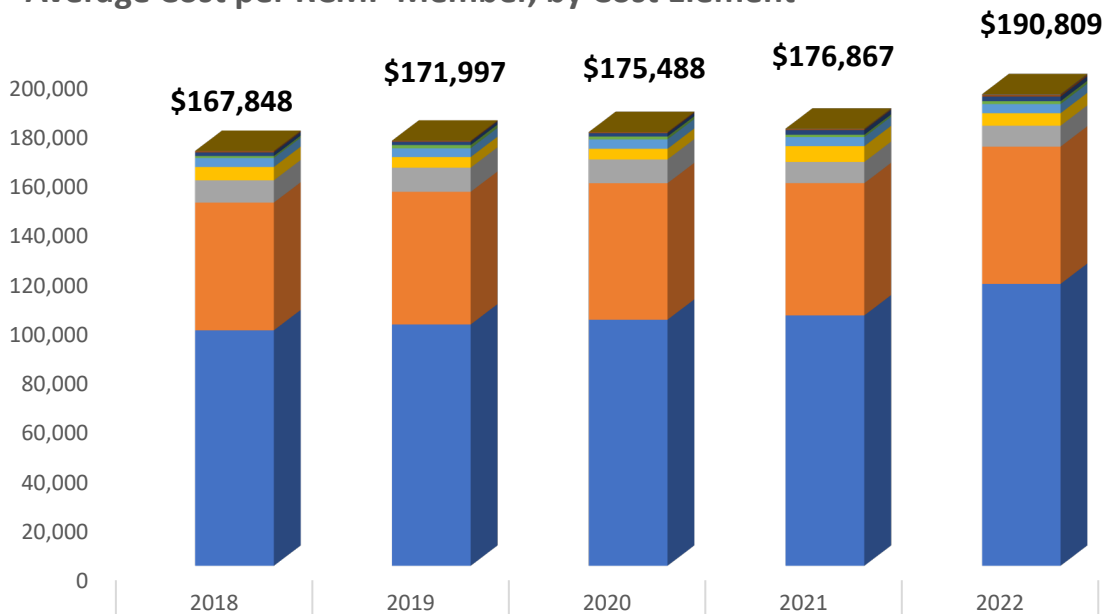
- The increase from 2021 to 2022 for salaries is approximately **$1,864,341**.

**Indirect Costs** – With the exception of Member Pension, all indirect costs are charged on a per FTE basis for members.

- A Member's pension is charged at 19.44% of pensionable salaries and would therefore increase the same as salaries. The increase in pension from 2021 to 2022 is approximately **$304,662.**

- Division Administration is the largest component of indirect costs and for 2022 is $29,366 per member, or approx. $4,658,950 in total. The increase is approx. 9% over 2021 or **$397,469**.

## Average Cost per RCMP Member, by Cost Element



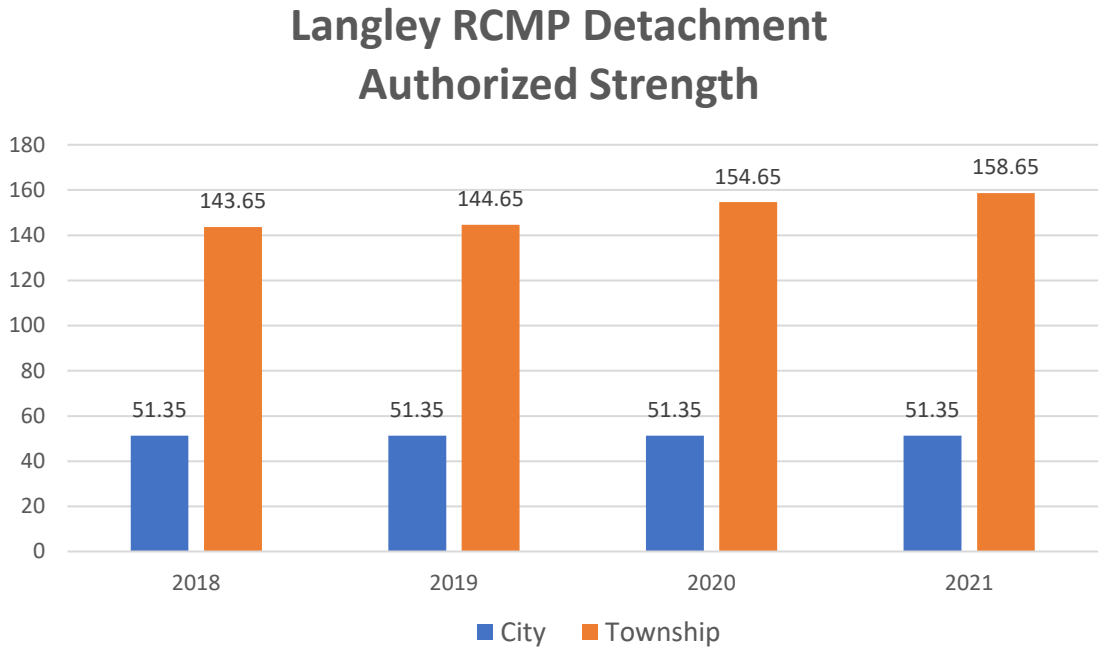

| | 2018 | 2019 | 2020 | 2021 | 2022 |
|---|---|---|---|---|---|
| Information | 12 | 24 | 25 | 24 | 25 |
| Rentals | 139 | 100 | 109 | 226 | 318 |
| Other Subsidies & Payment | 438 | 319 | 331 | 352 | 605 |
| Purchased Repair & Maintenance | 1,476 | 1,321 | 1,370 | 1,892 | 1,889 |
| Transportation & Telecommunications | 808 | 1,329 | 1,153 | 941 | 1,183 |
| Utilities, Materials & Supplies | 3,637 | 3,537 | 3,801 | 3,667 | 3,684 |
| Mach & Equip for Asset Acquisitions | 5,382 | 4,300 | 4,306 | 6,393 | 5,061 |
| Professional & Special Services | 9,006 | 9,761 | 9,600 | 8,560 | 8,450 |
| Indirect Costs | 51,665 | 53,666 | 55,231 | 53,515 | 55,537 |
| Salaries | 95,285 | 97,640 | 99,562 | 101,297 | 114,057 |

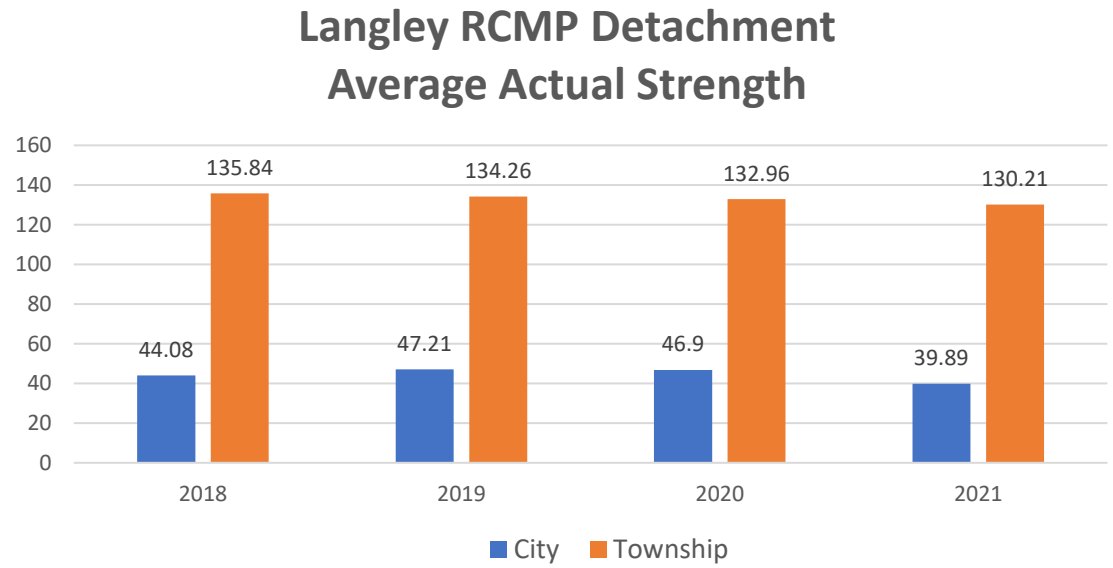
RCMP

'Authorized'

versus

'Average Actual Strength'



# Operating Impact of **Township Capital** *In full dollars*

B.1

| | TOTAL | Wages | Service Contracts | Equipment | Materials & Supplies | Training & Seminars | Electricity |
|---|---|---|---|---|---|---|---|
| **Transportation** | **308,540** | **228,234** | **34,811** | **21,135** | **21,982** | **1,009** | **1,369** |
| CP Rail Improvements: Smith Cres & Hwy 10 | 6,000 | 3,600 | 660 | 720 | 900 | 60 | 60 |
| Road Widening: 202A 7900 Block to 80 Avenue | 4,410 | 2,658 | 232 | 828 | 662 | 15 | 15 |
| Road Widening: 208 Street - 84 to 76 Avenue | 3,561 | 2,148 | 196 | 659 | 534 | 12 | 12 |
| Multi-Use Path and Pedestrian Crossing: 216 St, 88 Ave to Telegraph Trail | 2,300 | 1,426 | 253 | 276 | 345 | | |
| Public Spaces Waste Receptacles | 22,000 | | 22,000 | | | | |
| Pedestrian and Cycling Infrastructure: 96 Avenue Edal to Trattle | 3,360 | 2,021 | 370 | 403 | 504 | 31 | 31 |
| Road Widening: 56 Avenue; 21100 block to 213A Avenue | 2,925 | 1,755 | 322 | 351 | 439 | 29 | 29 |
| North Langley Cycling Connector: Phase 2 | 13,841 | 8,420 | 1,522 | 1,661 | 2,076 | 81 | 81 |
| Road Widening: 216 Street - 88 Avenue to Telegraph Trail | 9,750 | 5,880 | 523 | 1,820 | 1,463 | 32 | 32 |
| Design & Construction: 82 Ave Widening from 207 St west to Yorkson Creek | 14,000 | 8,416 | 660 | 2,720 | 2,100 | 52 | 52 |
| Transportation Planning Master Plan Phase 3 | 140,000 | 140,000 | | | | | |
| Signal Installation: Gloucester Way & 56 Avenue | 6,000 | 3,600 | 660 | 660 | 900 | 60 | 120 |
| Intersection Improvements: 56 Avenue at 240 Street | 19,200 | 11,520 | 1,232 | 3,284 | 2,880 | 112 | 172 |
| Road Widening: 202A 7700 block to 7900 block | 16,854 | 10,176 | 1,744 | 2,032 | 2,528 | 127 | 247 |
| Signal Installation: Glover Road and 96 Avenue | 6,000 | 3,600 | 660 | 660 | 900 | 60 | 120 |
| Intersection Improvements: 16 Avenue and 272 Street | 13,119 | 7,882 | 1,003 | 2,034 | 1,968 | 86 | 146 |
| Pedestrian Improvements: 72 Ave between 202 to 208 Streets | 12,481 | 7,488 | 1,373 | 1,498 | 1,872 | 125 | 125 |
| Multi-Use Path: 201 Street Connector | 12,739 | 7,644 | 1,401 | 1,529 | 1,911 | 127 | 127 |
| **Stormwater** | **50,000** | **-** | **50,000** | **-** | **-** | **-** | **-** |
| Drainage Improvements: Nathan Creek | 50,000 | 0 | 50,000 | 0 | 0 | | |
| **Parks Operations** | **57,654** | **25,281** | **11,269** | **11,969** | **8,135** | **-** | **1,000** |
| DDA - Construction | 4,125 | 1,856 | 619 | 825 | 825 | | |
| Aldergrove Rotary Park | 10,151 | 4,568 | 1,523 | 2,030 | 2,030 | | |
| Street Tree Planting NRD | 7,500 | 3,300 | 2,100 | 1,725 | 375 | | |
| Tree Planting Program | 13,500 | 5,940 | 3,780 | 3,105 | 675 | | |
| Yorkson Community Park Development | 8,876 | 3,994 | 1,332 | 1,775 | 1,775 | | |
| NE Latimer Neighbourhood Park | 2,151 | 968 | 323 | 430 | 430 | | |
| Aldergrove Plaza | 8,951 | 3,575 | 1,232 | 1,599 | 1,545 | | 1,000 |
| SW Yorkson Neighbourhood Park | 2,400 | 1,080 | 360 | 480 | 480 | | |
| **Facilities** | **25,000** | **25,000** | **-** | **-** | **-** | **-** | **-** |
| WC Blair Recreation Centre: Facility Expansion | 25,000 | 25,000 | | | | | |
| **Police** | **7,200** | **-** | **-** | **7,200** | **-** | **-** | **-** |
| Admin Pool Vehicle | 7,200 | | | 7,200 | | | |
| | **448,394** | **278,515** | **96,080** | **40,304** | **30,117** | **1,009** | **2,369** |

# Operating Impact of **Contributed Assets** *In full dollars*

| Neighbourhood | Development Description | UNIVERSAL SERVICES | Storm | Roads | Parks |
|---|---|---|---|---|---|
| Brookswood/Fernridge | TRIBUNE DEVELOPMENTS GP INC | 62,886 | 3,413 | 50,873 | 8,600 |
| Brookswood/Fernridge | CANFIELD | 39,956 | 2,640 | 36,416 | 900 |
| Northeast Gordon Estate | EAST GORDON DEVELOPMENTS LTD | 43,436 | 499 | 34,112 | 8,825 |
| Willowbrook East | SANDHILL DEVELOPMENTS LTD. | 6,292 | 674 | 5,618 | |
| Yorkson | WILLOUGHBY WALK/FOCUS | 40,338 | 711 | 33,627 | 6,000 |
| Latimer | VESTA PROPERTIES (LATIMER) LTD - | 71,967 | 13,378 | 44,213 | 14,376 |
| Latimer | VESTA PROPERTIES (LATIMER) LTD | 203,481 | 8,548 | 146,408 | 48,525 |
| Yorkson | WESMONT HOMES (YORKSON)/TOL | 19,808 | 314 | 10,444 | 9,050 |
| Walnut Grove | ANDREW/AUBE | 291 | 141 | | 150 |
| Northwest Langley | RENO QUALITY HOMES LTD | 3,143 | 385 | 2,758 | |
| Southwest Langley | SUN SELECT | 26,534 | 140 | 26,394 | |
| Murrayville | LANSTONE HOMES (MURRAYVILLE) | 9,879 | 248 | 3,781 | 5,850 |
| Rural | MELLIS HOLDINGS LTD | 2,485 | 46 | 2,439 | |
| Rural | REDEKOP | 1,194 | | 1,194 | |
| Rural | GUSE | 4,972 | 251 | 4,316 | 405 |
| Walnut Grove | LEBCAN DEVELOPMENTS INC | 2,471 | | 2,171 | 300 |
| Aldergrove | MAHENDRU | 1,141 | 100 | 741 | 300 |
| Aldergrove | WICKRAMARATNE | 1,887 | 79 | 1,808 | |
| Gloucester | 1178562 BC LTD/APLIN & MARTIN | 1,134 | | 1,134 | |
| | | **543,295** | **31,567** | **408,447** | **103,281** |

# Infrastructure Costs & Asset Management

| | |
|---|---|
| **Parks** | • Contribution to Capital<br>• Transfers to Reserves & Surplus<br>• Debt Servicing<br>• Asset Maintenance |
| **Transportation** | • Contribution to Capital<br>• Transfers to Reserves & Surplus<br>• Debt Servicing<br>• Asset Maintenance |
| **Stormwater** | • Contribution to Capital<br>• Transfers to Reserves & Surplus<br>• Debt Servicing<br>• Asset Maintenance |
| **General Fund[1]** | • Contribution to Capital<br>• Transfers to Reserves & Surplus<br>• Debt Servicing<br>• Asset Maintenance |

[1] General Fund includes Police, Fire, Facilities, Recreation & Culture, Information Technology and Corp Admin

# Summary of Budget Changes

(by Cost & Revenue Categories)

# Non-Discretionary Budget Requests

**(brackets) = reduces pressure on taxes and user rates**

| NON DISCRETIONARY (in $000's) | % | Universal Services |
|---|---|---|
| Salary & Wages – Estimated Contract Provisions/Steps/Increments | 1.48% | 2,162 |
| Salary & Wages – Programs | 0.40% | 582 |
| Salary and Wages Subtotal | **1.88%** | **2,744** |
| Salary & Wages - Annualizations from 2021 | **0.09%** | **129** |
| Salary & Wages - Fire Prevention Officer-New | **0.11%** | **162** |
| RCMP Annualizations from 2021 (4 Officers hired Oct 1/21) | 0.39% | 572 |
| RCMP Contract- settlement | 1.76% | 2,566 |
| Transfer from RCMP Reserve | -0.15% | (225) |
| RCMP Subtotal | **2.00%** | **2,914** |
| Increase in Building Permit Revenue | **-0.47%** | **(690)** |
| Increase in Development Revenue | **-0.54%** | **(782)** |
| Increase in Police City Recovery Revenue | **-0.10%** | **(150)** |
| Operating Impact of Township Capital ($448K) and Development | **0.68%** | **992** |
| Return of Recreation Revenue | **-1.89%** | **(2,750)** |
| CPO North Langley Facility Lease | **0.15%** | **224** |
| Recycling Contract Increase | **0.11%** | **160** |
| Insurance Premiums | **0.07%** | **100** |
| Other Service Contract Increases | **0.61%** | **884** |
| Other Revenue and Expense | **0.21%** | **304** |
| Road DCC Reimbursement | **0.34%** | **500** |
| Removal of One Time use of Prior Year Surplus from 2021 | **0.33%** | **475** |
| Property Tax Shortfall for 2021- decrease in growth estimate | **0.53%** | **768** |
| Social Sustainability Strategy addition | **0.03%** | **50** |
| Property Tax Revenue from Growth (estimate 1.5%) | **-1.50%** | **(2,185)** |
| **NON-DISCRETIONARY Base Budget Increase** | **2.64%** | **3,848** |
| **Property Tax Increase Required for BASE BUDGET** | | **2.64%** |

*In addition to salary/wages, position totals above include revenue, cell phones, training and memberships and vehicle rentals and 0ther expenditures if required.*

# Discretionary Budget Requests
# OTHER DISCRETIONARY REQUESTS

(brackets) = reduces pressure on taxes and user rates

| OTHER DISCRETIONARY REQUESTS (in $000's) | % | Universal Services |
|---|---|---|
| Corporate Energy Manager | 0.09% | 131 |
| Firefighters (6 starting July 1, 2022) | 0.19% | 273 |
| Freedom of Information Specialist | 0.06% | 80 |
| Safety Coordinator | 0.10% | 139 |
| Financial Analyst - Business Improvement and Internal | 0.07% | 102 |
| IT Security Operations - Cybersecurity Contract | 0.07% | 99 |
| Capital Infrastructure Replacement and Renewal Reserve | 0.17% | 250 |
| Reduction of Contribution to Capital | -0.34% | (501) |
| | **0.39%** | 572 |
| **Property Tax Increase Requested for Other Requests** | | **0.39%** |

*In addition to salary/wages, position totals above include revenue, cell phones, training and memberships and vehicle rentals and other expenditures if required.*

# DRAFT 2022 OPERATING BUDGET

| (in $000's) | % | Universal Services |
|---|---|---|
| NON DISCRETIONARY BASE BUDGET CHANGES | 2.64% | 3,848 |
| DISCRETIONARY REQUESTS - Other | 0.39% | 572 |
| TOTAL | 3.03% | |

# 2022 One-Times
## (Greater Than $50,000)

| One-Time Project Descriptions | PYS[1] | Non Stat | Grants/ Other |
|---|---|---|---|
| Airfield Electrical Mapping | 50,000 | | |
| Salmon River Drainage Improvement Study | 50,000 | | |
| Salishan Place School Program Furniture and Equipment | | | 85,000 |
| Fort Langley Outdoor Amphitheatre and Indigenous Garden | | | 55,000 |
| Exhibition Development | | | 96,800 |
| Civic Facility Parkade Membrane Re-application | 75,000 | | |
| George Preston Refrigeration System Review and Maintenance Manual Upgrade | 50,000 | | |
| Develop Emergency Response Plan - Major Facilities | 75,000 | | |
| Municipal Election | 215,276 | | |
| Investment Agriculture Foundation | 40,000 | | 40,000 |
| DCC Bylaw Review | 50,000 | | |
| Agricultural Viability Study | | 59,656 | |
| Strengthening Communities Services Program | | | 2,350,000 |
| Climate Action Strategy Building Energy Specialist (TFT) | | | 50,000 |
| Corporate Operating Contingency | 150,000 | | |
| Repayment on Internal LAS Loan | 331,000 | | |
| Human Resources Consulting | 55,000 | | |
| Administrative Support | 171,921 | | |
| Other Items (7 items) | 110,000 | | 73,470 |
| **Total** | **1,423,197** | **59,656** | **2,750,270** |

[1]One-Time Expenditure Budget contingent upon adequate prior year surplus funding availability

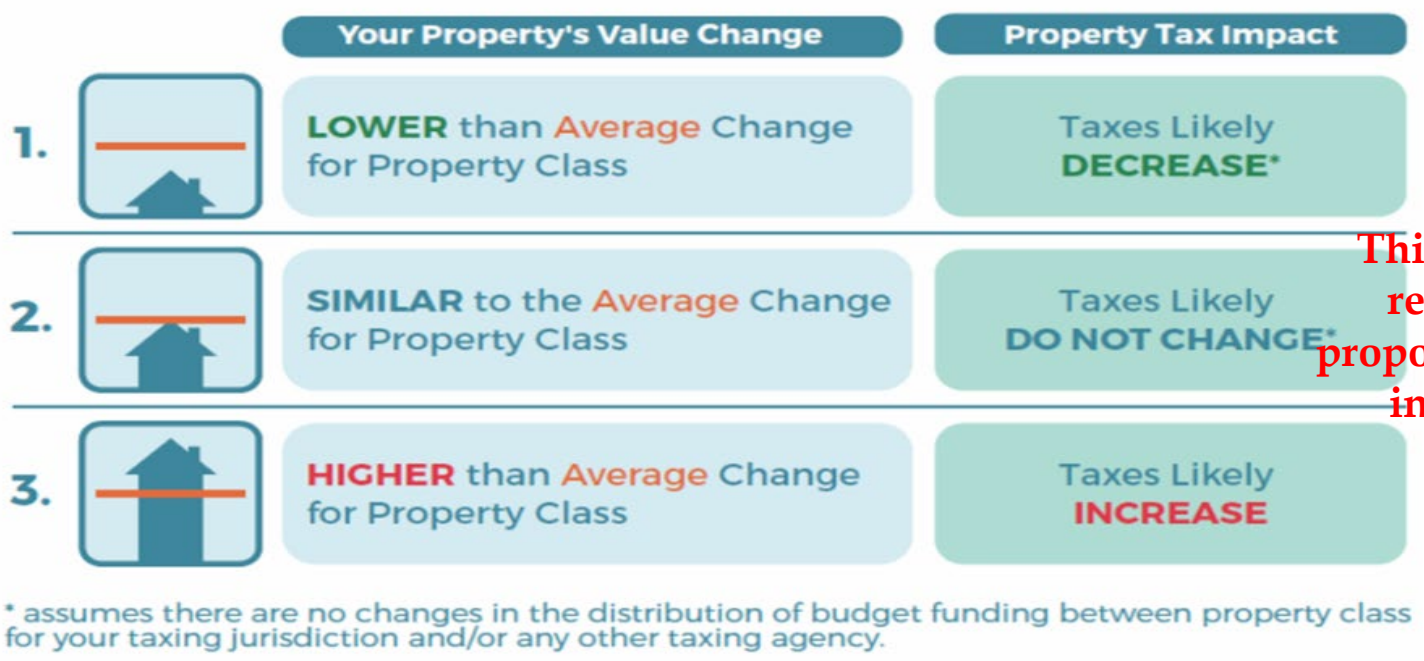
# 2022 LIBRARY LEVY

| | | Library Levy | | % |
|---|---|---|---|---|
| Prior year library levy: | | $5,583,891 | | |
| | Increase in FVRL contract | 105,403 | * | 1.9% |
| | Establish Library Reserve Fund | 250,000 | | 4.5% |
| | Additional 2 months rent Brookswood library | 4,940 | | 0.1% |
| | Facilities Adjustment for utilities | (6,039) | | -0.1% |
| 2022 Library Levy: | | $5,938,195 | | 6.3% |
| | | | | |
| | | | | |
| | | | | |
| | * Total Levy from FVRL is $4,702,792 | | | |
| | • This is a separate levy on the tax statement | | | |

# Property Assessments

Current property assessments are up significantly in the Township

**"Changes in property assessments do not automatically translate into a change in property taxes. How your assessment changes relative to the average change in your community is what may affect your property taxes"**




**This would result in proposed 3.03% increase**

Source:
Lower Mainland 2022 Property Assessments in the Mail (bcassessment.ca)



# Estimated Impact on a Representative House

(Municipal Statistics $1,029,974)

| Property Tax | 2021 | Change | % Change | 2022 |
|---|---|---|---|---|
| **Property Tax Increase** (General $2,197, Library $84 = $2,281) | 2,197.00 | 66.57 | 3.03% | 2,263.57 |

**704 - Taxes and Charges on a Representative House - 2021**

| Municipalities | Type | RD | House Value | School | General Municipal | Regional District | Hospital | BCA, MFA and Other | Total Res Variable Rate Taxes | Total Res Parcel Taxes | Total Res User Fees | Total Residential Property Taxes and Charges |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| New Westminster | C | GVR | 1,174,085 | 1,490 | 3,322 | 69 | 0 | 352 | **5,233** | 0 | 3,470 | **8,703** |
| North Vancouver - | D | GVR | 1,703,097 | 1,741 | 3,108 | 95 | 0 | 511 | **5,455** | 0 | 1,827 | **7,282** |
| North Vancouver - | C | GVR | 1,547,793 | 1,582 | 2,880 | 88 | 0 | 464 | **5,014** | 0 | 1,215 | **6,229** |
| Richmond | C | GVR | 1,535,350 | 1,764 | 2,846 | 84 | 0 | 460 | **5,154** | 0 | 1,415 | **6,569** |
| Delta | C | GVR | 1,028,316 | 1,222 | 2,599 | 58 | 0 | 414 | **4,293** | 0 | 1,157 | **5,450** |
| Burnaby | C | GVR | 1,523,022 | 1,698 | 2,590 | 82 | 0 | 457 | **4,827** | 563 | 742 | **6,132** |
| Abbotsford - C | C | FVR | 784,933 | 1,137 | 2,491 | 72 | 97 | 32 | **3,829** | 0 | 787 | **4,616** |
| Port Coquitlam | C | GVR | 967,183 | 1,146 | 2,472 | 55 | 0 | 290 | **3,963** | 0 | 1,051 | **5,014** |
| Mission | C | FVR | 754,893 | 1,025 | 2,426 | 59 | 93 | 31 | **3,634** | 0 | 1,264 | **4,898** |
| Nanaimo - C | C | NAN | 544,227 | 872 | 2,390 | 504 | 115 | 22 | **3,903** | 0 | 993 | **4,896** |
| Langley - D | D | GVR | 1,029,974 | 1,270 | 2,281 | 57 | 0 | 309 | **3,917** | 0 | 1,407 | **5,324** |
| Pitt Meadow s | C | GVR | 784,843 | 1,048 | 2,269 | 48 | 0 | 235 | **3,600** | 0 | 1,158 | **4,758** |
| Langley - C | C | GVR | 878,124 | 1,082 | 2,220 | 50 | 0 | 263 | **3,615** | 0 | 1,186 | **4,801** |
| Surrey | C | GVR | 1,166,370 | 1,393 | 2,179 | 63 | 0 | 350 | **3,985** | 529 | 1,178 | **5,692** |
| Chilliw ack | C | FVR | 633,227 | 991 | 1,988 | 63 | 78 | 146 | **3,266** | 0 | 832 | **4,098** |
| Nelson | C | CKO | 518,696 | 1,025 | 1,798 | 736 | 115 | 21 | **3,695** | 15 | 1,265 | **4,975** |
| North Cow ichan | D | COW | 506,806 | 815 | 1,702 | 381 | 246 | 21 | **3,165** | 416 | 457 | **4,038** |
| Langford | C | CAP | 694,015 | 977 | 1,655 | 407 | 126 | 153 | **3,318** | 0 | 0 | **3,318** |
| North Saanich | D | CAP | 1,093,712 | 1,339 | 1,597 | 442 | 203 | 241 | **3,822** | 150 | 569 | **4,541** |
| Duncan | C | COW | 399,305 | 642 | 1,408 | 525 | 193 | 128 | **2,896** | 20 | 752 | **3,668** |



# Estimated Impact on a Representative House

## (Municipal Statistics $1,029,974)

| Property Tax | 2021 | Change | % Change | 2022 |
|---|---|---|---|---|
| Utility User Pay Fees | 1,407.00 | 27.86 | 1.98% | 1,434.86 |

**704 - Taxes and Charges on a Representative House - 2021**

| Municipalities | Type | RD | House Value | School | General Municipal | Regional District | Hospital | BCA, MFA and Other | Total Res Variable Rate Taxes | Total Res Parcel Taxes | Total Res User Fees | Total Residential Property Taxes and Charges |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| New Westminster | C | GVR | 1,174,085 | 1,490 | 3,322 | 69 | 0 | 352 | **5,233** | 0 | 3,470 | **8,703** |
| North Vancouver - | D | GVR | 1,703,097 | 1,741 | 3,108 | 95 | 0 | 511 | **5,455** | 0 | 1,827 | **7,282** |
| Surrey | C | GVR | 1,166,370 | 1,393 | 2,179 | 63 | 0 | 350 | **3,985** | 529 | 1,178 | **5,692** |
| Richmond | C | GVR | 1,535,350 | 1,764 | 2,846 | 84 | 0 | 460 | **5,154** | 0 | 1,415 | **6,569** |
| Langley - D | D | GVR | 1,029,974 | 1,270 | 2,281 | 57 | 0 | 309 | **3,917** | 0 | 1,407 | **5,324** |
| Burnaby | C | GVR | 1,523,022 | 1,698 | 2,590 | 82 | 0 | 457 | **4,827** | 563 | 742 | **6,132** |
| Nelson | C | CKO | 518,696 | 1,025 | 1,798 | 736 | 115 | 21 | **3,695** | 15 | 1,265 | **4,975** |
| Mission | C | FVR | 754,893 | 1,025 | 2,426 | 59 | 93 | 31 | **3,634** | 0 | 1,264 | **4,898** |
| North Vancouver - | C | GVR | 1,547,793 | 1,582 | 2,880 | 88 | 0 | 464 | **5,014** | 0 | 1,215 | **6,229** |
| Langley - C | C | GVR | 878,124 | 1,082 | 2,220 | 50 | 0 | 263 | **3,615** | 0 | 1,186 | **4,801** |
| Pitt Meadows | C | GVR | 784,843 | 1,048 | 2,269 | 48 | 0 | 235 | **3,600** | 0 | 1,158 | **4,758** |
| Delta | C | GVR | 1,028,316 | 1,222 | 2,599 | 58 | 0 | 414 | **4,293** | 0 | 1,157 | **5,450** |
| Port Coquitlam | C | GVR | 967,183 | 1,146 | 2,472 | 55 | 0 | 290 | **3,963** | 0 | 1,051 | **5,014** |
| Nanaimo - C | C | NAN | 544,227 | 872 | 2,390 | 504 | 115 | 22 | **3,903** | 0 | 993 | **4,896** |
| North Cowichan | D | COW | 506,806 | 815 | 1,702 | 381 | 246 | 21 | **3,165** | 416 | 457 | **4,038** |
| Chilliwack | C | FVR | 633,227 | 991 | 1,988 | 63 | 78 | 146 | **3,266** | 0 | 832 | **4,098** |
| Abbotsford - C | C | FVR | 784,933 | 1,137 | 2,491 | 72 | 97 | 32 | **3,829** | 0 | 787 | **4,616** |
| Duncan | C | COW | 399,305 | 642 | 1,408 | 525 | 193 | 128 | **2,896** | 20 | 752 | **3,668** |
| North Saanich | D | CAP | 1,093,712 | 1,339 | 1,597 | 442 | 203 | 241 | **3,822** | 150 | 569 | **4,541** |
| Langford | C | CAP | 694,015 | 977 | 1,655 | 407 | 126 | 153 | **3,318** | 0 | 0 | **3,318** |



# Estimated Impact on a Representative House

(Municipal Statistics $1,029,974)

| Property Tax / User Pay Utilities | 2021 | Change | % Change | 2022 |
|---|---|---|---|---|
| Property Tax Increase | 2,197.00 | 66.57 | 3.03% | 2,263.57 |
| Library Levy | 84.00 | 5.29 | 6.30% | 89.29 |
| Water | 582.50 | 11.59 | 1.99% | 594.09 |
| Sanitary Sewer | 494.50 | 16.27 | 3.29% | 510.77 |
| Solid Waste | 330.00 | 0.00 | 0.00% | 330.00 |
| TOTAL | 3,688.00 | 99.72 | 2.70% | 3,787.72 |

# Resolution:

**That** Council receive and refer the 2022 Universal Services Operating and Library Levy Budgets to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

# Budget Timeline

| Date | Action |
|---|---|
| July 12 and September 22 | **Special Council Meetings to discuss budget** |
| December 20 | Draft Budget Discussion at CPC |
| January 17 | Draft Budget Presentation - Capital |
| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input |
| March 7 | Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd |
| March 28 | Financial Plan Bylaw, Final |
| April 11 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd |
| April 25 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

# *Questions and Answers*

Township of Langley

Est. 1873

# Draft 2022 Capital Budget

January 17, 2022

# Budget Context

## Council Priority Direction:

- Target 3% property tax increase
- Maintain service levels

## Economic Context:

- Ongoing uncertainty with respect to COVID and full recovery of revenues – have tempered expectations of Recreation revenue recovery
- Inflation and supply chain issues- BC inflation is currently at 3.8% (This is not always a direct indicator of Municipal cost drivers which include Metro Vancouver levies, RCMP contracts and construction cost which generally trend above CPI)

## Previous staff recommendations and discussions of a 3% budget included:

- Reduction in Contribution to Capital of $500,000
- Use of Restart Grant of $7.6M

## Next:

- Council review and input

# Future Identified Projects

## (as presented Dec 20)

| IDENTIFIED PROJECTS: | | Amount | Project Year | | Amount Funded | Proposed Funding Source |
|---|---|---|---|---|---|---|
| Museum Heritage Centre and Development | $ | 21,000,000 | 2021 | $ | 19,530,730 | Land Reserve/Grants |
| 232nd Overpass | $ | 27,000,000 | 2022 | $ | 27,000,000 | Debt |
| Detention Pond Land | $ | 30,000,000 | 2022 | $ | 30,000,000 | Debt |
| Aldergrove Parkade | $ | 8,500,000 | 2023 | $ | 8,500,000 | Debt |
| Road Widening: 208 Street 76 to 68 Avenue | $ | 26,564,000 | 2022 | $ | 15,408,360 | DCC |
| Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave | $ | 42,840,000 | 2022 | $ | 15,681,600 | DCC |
| Repayment of Land Reserve | $ | 49,000,000 | | $ | - | Unfunded |
| Future Strategic Community Infrastructure | $ | 43,340,000 | 2021 | $ | 43,340,000 | Debt |
| Willoughby Park Infrastructure | $ | 8,000,000 | 2022 | $ | - | Unfunded |
| ASED Lands | $ | 14,000,000 | 2022 | $ | - | Unfunded |
| Airport Runway Paving | $ | 6,000,000 | 2022 | $ | - | Unfunded |
| Satellite Public Works Yard | $ | 34,500,000 | 2023 | $ | - | Unfunded |
| Road Restoration: Old Yale Road; 216 to Fraser Highway | $ | 6,000,000 | 2023 | $ | - | Unfunded |
| 264th Overpass | $ | 27,000,000 | 2024 | $ | - | Unfunded |
| Fire Hall #7 | $ | 19,420,418 | 2024 | $ | - | Unfunded |
| Fire Training Ground | $ | 6,100,000 | 2024 | $ | - | Unfunded |
| New Fire Hall(would also require land) | $ | 17,876,386 | 2025 | $ | - | Unfunded |
| Strawberry Hill Reservoir Repairs and Upgrades | $ | 8,000,000 | 2025 | $ | - | Unfunded |
| East Aldergrove Reservoir | $ | 25,000,000 | 2026 | $ | - | Unfunded |
| Other strategic land acquisiitons | | | | | | |
| | **$** | **420,140,804** | | **$** | **159,460,690** | |

# Budget Next Steps

| Date | Action |
|---|---|
| July 5 and September 22 | Special Council Meetings to discuss budget |
| December 20 | Draft Budget Discussion at CPC |
| January 17 | Draft Budget Presentation - Capital |
| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input* |
| March 7 | Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd |
| March 28 | Financial Plan Bylaw, Final |
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| April 25 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

*May be done through email or another electronic medium

# Items Referred to Budget Process

# Items Referred to the Budget Process

- **Sanitary Sewer Local Area Service 28 Avenue and 204 Street to 24 Avenue and 208 Street**

  That Council authorize funding for the subject LAS to be included in the 2022-2026 Financial Plan from borrowing in the form of a 20-year debt issue, through the Municipal Finance Authority.

  Included in the 2022-2026 Capital Budget with funding of $2,647,000 from MFA (pg 278).

# Items Referred to the Budget Process

- **Pedestrian and Cycling Infrastructure: 96 Avenue Trattle to Wright (Connected Communities)**

  That Council pre-approve $550,000 as part of the 2022 Transportation Capital Budget, as matching funds to complete an integral component of the Project, with the next phase of the Pedestrian and Cycling Infrastructure Project in Fort Langley from Trattle Street to Wright Street.

  Included in the 2022-2026 Capital Budget as funded in the amount of $700,000 (pg 382). The cost estimate increased since the report was submitted to Council.

# Items Referred to the Budget Process

- **Fort Langley Spray Park**

  That Council direct staff to proceed with converting the existing pool site to a Spray Park, with the funds to do so being hereby preapproved as part of the 2022 budget.

Included in the 2022-2026 Capital Budget with funding from prior year's surplus in the amount of $1,000,000 (pg 185).

# Items Referred to the Budget Process

- **Public Art Opportunity**

  That Council authorize staff to proceed with two Latimer Amenity Policy funded Public Art projects in accordance with the Public Art Policy and

  That this Public Art Project be given preapproval for inclusion in the 2022 Capital Budget as it has independent funding.

Included in the 2022-2026 Capital Budget with funding from public art reserve in the amount of $260,000 (pg 10).

# Items Referred to the Budget Process

- **Sidewalk Connection Along 216 Street from 47A Avenue**

  That Council refer consideration of a completed sidewalk connection along the east side of 216 Street from the transit stop located in front of 21605 - 47A Avenue to Five Corners to the 2022 budget process.

Included in the 2022-2026 Capital Budget as unfunded in the amount of $125,000 (pg 407).

# Capital Ranking Guidelines

| | |
|---|---|
| Critical | • Risk to Health & Safety<br>• Legislative Obligation<br>• Imminent Loss of Asset |
| High | • Deterioration or Obsolescence<br>• Leverage External Funding<br>• Emergent Conditions |
| Medium | • Extend the Life of an Asset<br>• Desirable New Infrastructure<br>• Social, Cultural & Aesthetic Value<br>• Cost Effective to Replace or Repair it now |
| Low | • Action Recommended in Studies / Reports<br>• Promotes Inter-Municipal Cooperation |

# Capital Ranking – Other Factors Considered

| Project Type | Description |
|---|---|
| **Health & Safety** | Projects that are required to address matters of public health and safety, with consequence of inaction reasonably anticipated to result in infrastructure failure with significant impact to public health and safety. |
| **Referred to Budget/Bylaw or Policy Adoption** | Projects that have been referred to budget by Council or have been approved by Council through adoption of a supporting bylaw or policy. |
| **Stewardship** | Projects that are necessary for cost-effective maintenance of existing infrastructure and provide future benefits by extending the life of an asset; or projects that are expected to generate future revenues or public benefit. |
| **Grant Funding** | Projects that are funded, in part, by external grants, eligibility criteria of which typically requires Council resolution of matching funds, or specified portion of overall costs, as the municipal contribution to the project. |
| **Other** | Projects that are funded by other non-grant sources such as Development Cost Charges or Non-Refundable Deposits. |

# Capital Summary

| Division *(in millions)* | CFWD | Within Funding Envelope | Placeholder/ Contributed Assets | TOTAL |
|---|---|---|---|---|
| Transportation | 68.4 | 43.3 | 2.5 | 114.2 |
| Facility Management* | 92.7 | 3.2 | 10.0 | 105.9 |
| Parks | 12.7 | 11.7 | 22.0 | 46.4 |
| Recreation | 0.5 | 0.4 | | 0.9 |
| Arts, Community, and Cultural Initiatives | | 1.4 | | 1.4 |
| Stormwater | 7.3 | 39.9 | 1.7 | 48.9 |
| Sanitary Sewer | 13.8 | 6.7 | 2.5 | 23.0 |
| Water | 33.5 | 15.6 | 5.5 | 54.6 |
| Fleet Services | 2.3 | 2.7 | | 5.0 |
| Information Technology | 1.9 | 0.7 | | 2.6 |
| Airport | 0.9 | 0.7 | | 1.6 |
| Police Services | 0.9 | 0.7 | | 1.6 |
| Fire Services | 0.6 | 3.4 | | 4.0 |
| Community Development | | 0.1 | 36.0 | 36.1 |
| Solid Waste | | 0.3 | | 0.3 |
| Corporate Administration & Fiscal | 0.1 | 0.2 | 32.0 | 32.3 |
| **CURRENT YEAR** | **235.6** | **131.0** | **112.2** | **478.8** |
| **PREVIOUS YEAR** | **159.4** | **70.3** | **101.2** | **330.9** |

*** In the Facility Management Carryforwards $65M relates to one capital project – Future Strategic Community Infrastructure (ASED).**

# Placeholder Budget Authority

***Parkland*** **Acquisition -** To *purchase parkland* should it come available. For this expenditure authority to be used, *there must be adequate Development Cost Charge funds in the reserve*.

**Land *Capital Reserve*** - To provide budget authority should an opportunity present itself that wasn't foreseen at budget time. Adequate reserve funds must exist for this funding source to be used. Reserve funds typically come from the sale of surplus lands. ***Adequate reserve funds are currently not available***.

**Land Capital Provision,** funded from borrowing, has been provided in place of the traditional Land Capital Reserve funding envelope. Land acquisition will be required to be '*subject to financing' and counter petition* pending Ministry approval required for each debt request.

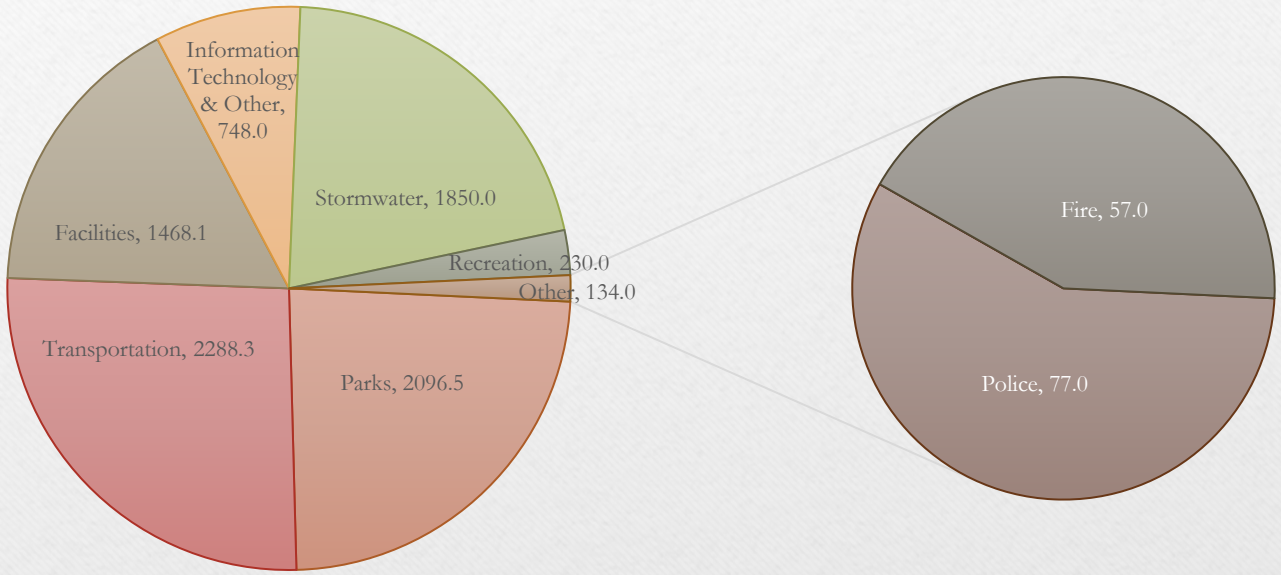
**Unidentified *Externally Funded Projects*** - Should the Township receive *funding that was not anticipated during the budget process*, for example when Grant Funding is received, this provision can be used to provide expenditure authority. As the funds come from an external source (i.e. grants) this budget provision has no impact on property taxes or utility user fees. *It will not be used in the absence of an external funding source*.

**Contributed Assets** – Is a funding envelope representing assets built by developers that will be turned over to and become part of the Township's inventory of Tangible Capital Assets.

The budget expenditure authority described above is not cumulative.

Each year any remaining budget authority falls away and a new provision is established.

# Current (2021)Operating Contribution to Capital




Universal Services $8,814.9 /
Water $781 / Sanitary Sewer $243 / Solid Waste $50 *in thousands*

***Staff have proposed that $500,000 be reduced from the current contribution to capital to meet the universal budget tax rate objectives.***

# Reserves & Surplus/(Deficit)

| Surplus and Reserves | Water | Sanitary Sewer | Universal Services |
|---|---|---|---|
| Operating Surplus | 1.7 | 2.2 | 9.3 |
| Capital Surplus | 0.5 | 0.5 | 1.8 |
| Non Statutory Reserves | - | - | 57.7 |
| Capital Infrastructure Reserve | | | 1.5 |
| Capital Works | 21.9 | 14.5 | 1.0 |
| Land Capital | - | - | (49.2) |
| Parkland Reserve | - | - | 8.4 |
| Fire Apparatus & Equipment | - | - | 0.2 |
| Debt Reserve | - | - | 0.8 |
| **TOTAL** | **24.1** | **17.3** | **31.6** |

1

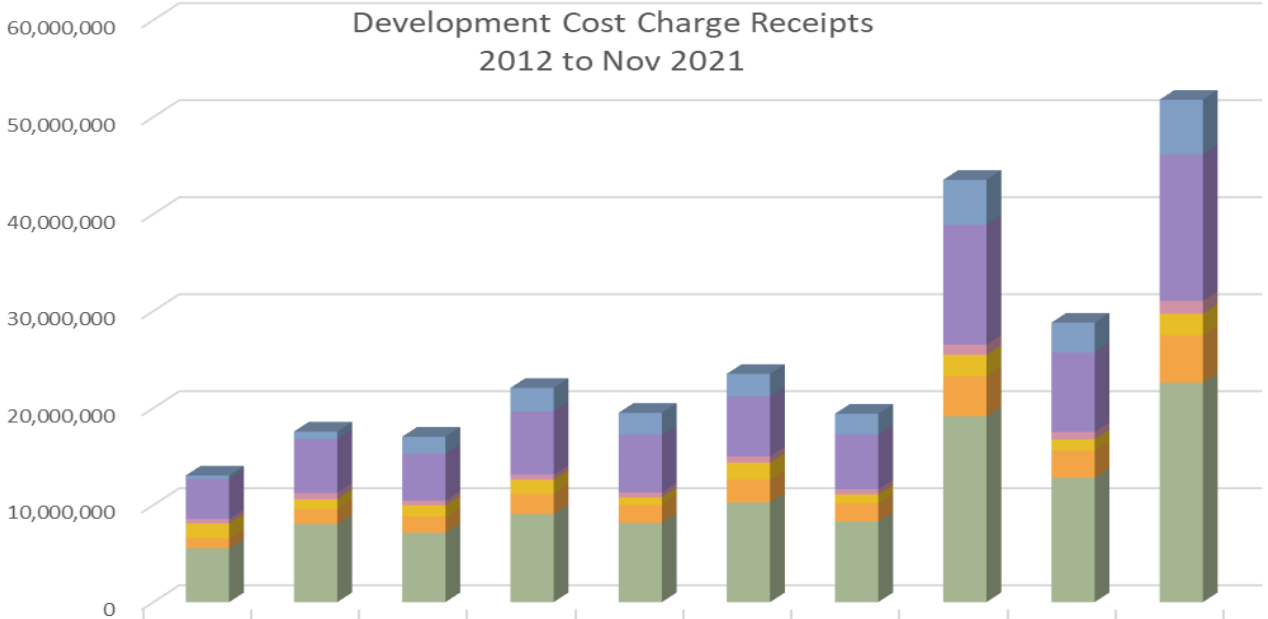
1 See next slide for a breakdown of Non-Statutory Reserves

These balances include estimates of reserve receipts and funding appropriations
Some reserves have Policies establishing Minimum and Maximum balances and intended uses

# Reserves & Surplus

| Non-Statutory Reserves | Amount |
|---|---|
| RCMP | 7.5 |
| Greenway Amenity Reserves | 6.8 |
| Landfill | 0.9 |
| Public Works Equipment Replacement | 5.3 |
| Neighbourhood Parkland | 9.2 |
| Latimer Greenway Amenity Zoning | 7.4 |
| Community Amenity Contribution Fund | 8.3 |
| Brookswood Fernridge Community Plan CAC | 3.3 |
| Other | 8.9 |
| **TOTAL** | **57.7** |

# Development Funding




| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | Jan to Nov 2021 |
|---|---|---|---|---|---|---|---|---|---|---|
| ParkDev | 377,068 | 785,397 | 1,781,801 | 2,444,877 | 2,246,146 | 2,323,843 | 2,130,915 | 4,647,141 | 3,083,044 | 5,652,789 |
| Parkland | 4,111,816 | 5,562,465 | 4,817,849 | 6,488,336 | 5,960,934 | 6,167,133 | 5,655,129 | 12,332,823 | 8,181,940 | 15,069,964 |
| Sewer | 446,008 | 620,691 | 462,379 | 520,657 | 505,923 | 643,146 | 523,931 | 1,037,311 | 765,613 | 1,314,713 |
| Drainage | 1,530,282 | 1,026,280 | 1,188,222 | 1,471,836 | 792,583 | 1,783,271 | 912,795 | 2,223,487 | 1,155,984 | 2,271,878 |
| Water | 1,054,485 | 1,549,368 | 1,645,444 | 2,078,914 | 1,841,139 | 2,344,380 | 1,905,656 | 4,134,168 | 2,794,728 | 4,862,334 |
| Roads | 5,539,170 | 8,048,974 | 7,161,576 | 9,078,327 | 8,172,189 | 10,267,823 | 8,296,180 | 19,152,767 | 12,829,543 | 22,613,337 |

# Strategic Borrowing
# Outstanding Debt (Loans)

| MFA External Debt (In millions) | Issue Number | Debt From DCCs | Debt From Utilities | Debt From Transportation Utility Fund | Debt From Stormwater Utility Fund | Debt from Parks Utility Fund | Debt from General Tax Fund | Maturity | Total Term |
|---|---|---|---|---|---|---|---|---|---|
| East Langley Water Supply | 4919 | | 28.3 | | | | | 2037 | 20 |
| Water Pump Station, Maple Ridge | 4920 | | 5.9 | | | | | 2037 | 20 |
| ***Total Debt from Water Utilities*** | | - | **34.2** | - | - | - | - | | |
| Interchange: 216 Street and Highway 1 | 5233 | 11.6 | | | | | | 2037 | 20 |
| Widening: 208 Street Overpass | 5232 | 9.9 | | | | | | 2037 | 20 |
| Rail Overpass, Mufford Ave | 4751 | 6.7 | | | | | | 2035 | 20 |
| Railway and Road Construction Projects | 5347 | | | 12.0 | | | | 2039 | 20 |
| Land Acquisitions | 5509 | 23.6 | | | | | | 2050 | 30 |
| ***Total Debt from Transportation Utilities*** | | ***51.8*** | - | ***12.0*** | - | - | - | | |
| Drainage Works | 4829 | | | | 1.4 | | | 2031 | 20 |
| Stormwater Capital Works | 4752 | | | | 1.0 | | | 2030 | 20 |
| ***Total Debt from Stormwater Utilities*** | | - | - | - | **2.4** | - | - | | |
| Sewer Works | 4750 | | 4.6 | | | | | 2030 | 20 |
| ***Total Debt from Sewer Utilities*** | | - | **4.6** | - | - | - | - | | |
| Parkland Acquisitions | 4455 | 1.3 | | | | | | 2027 | 20 |
| Parkland Acquisitions | 4556 | 4.2 | | | | | | 2027 | 20 |
| Facility Repair, Improvement and Enhancement | 5346 | | | | | 5.1 | | 2039 | 20 |
| MAP Arrival Point & Plaza | 5507 | | | | | 1.8 | | 2040 | 20 |
| ***Total Debt from Parks Utilities*** | | ***5.5*** | - | - | - | **6.9** | - | | |
| Facility Repair, Improvement and Enhancement | 5346 | | | | | | 1.4 | 2039 | 20 |
| Land Acquisitions | 5508 | | | | | | 16.0 | 2050 | 30 |
| Land Acquisitions | 5509 | | | | | | 42.4 | 2050 | 30 |
| ***Total Debt from General Tax Fund*** | | - | - | - | - | - | ***59.8*** | | |
| ***Total Previous Debt*** | | ***57.3*** | ***38.8*** | ***12.0*** | ***2.4*** | ***6.9*** | ***59.8*** | | |
| ***Temporary and In Process debt*** | | ***0.0*** | ***0.0*** | ***9.1*** | ***0.0*** | ***0.0*** | ***0.0*** | | |
| **Total** | | **57.3** | **38.8** | **21.1** | **2.4** | **6.9** | **59.8** | | |
| Note: Additional options involving debt have not been included in this table | | | | | | | | | |

# Strategic Borrowing

## Annual Debt Servicing (Principal and Interest)

| MFA External Debt Payments (In dollars) | Issue Number | Debt Payment From DCCs | Debt Payment From Utilities | Debt Payment From Transportation Utility Fund | Debt Payment From Stormwater Utility Fund | Debt Payment from Parks Utility Fund | Debt Payment From General Tax Fund |
|---|---|---|---|---|---|---|---|
| East Langley Water Supply | 4919 | | 2,187,009 | | | | |
| Water Pump Station, Maple Ridge | 4920 | | 457,489 | | | | |
| ***Total Debt from Water Utilities*** | | ***0*** | ***2,644,498*** | **-** | **-** | **-** | **-** |
| Interchange: 216 Street and Highway 1 | 5233 | 944,429 | | | | | |
| Widening: 208 Street Overpass | 5232 | 805,074 | | | | | |
| Rail Overpass, Mufford Ave | 4751 | 499,041 | | | | | |
| Railway and Road Construction Projects | 5347 | | | 772,023 | | | |
| Land Acquisitions | 5509 | 907,786 | | | | | |
| ***Total Debt from Transportation Utilities*** | | ***3,156,330*** | ***0*** | ***772,023*** | **-** | **-** | **-** |
| Drainage Works | 4829 | | | | 141,948 | | |
| Stormwater Capital Works | 4752 | | | | 89,211 | | |
| ***Total Debt from Stormwater Utilities*** | | **-** | **-** | **-** | ***231,159*** | **-** | **-** |
| Sewer Works | 4750 | | 421,275 | | | | |
| ***Total Debt from Sewer Utilities*** | | **-** | ***421,275*** | **-** | **-** | **-** | **-** |
| Parkland Acquisitions | 4455 | 182,266 | | | | | |
| Parkland Acquisitions | 4556 | 616,899 | | | | | |
| Facility Repair, Improvement and Enhancement | 5346 | | | | | 327,886 | |
| MAP Arrival Point & Plaza | 5507 | | | | | 103,543 | |
| ***Total Debt from Parks Utilities*** | | ***799,165*** | **-** | **-** | **-** | ***431,429*** | **-** |
| Facility Repair, Improvement and Enhancement | 5346 | | | | | | 89,424 |
| Land Acquisitions | 5508 | | | | | | 614,117 |
| Land Acquisitions | 5509 | | | | | | 1,626,450 |
| ***Total Debt from General Tax Fund*** | | **-** | **-** | **-** | **-** | **-** | ***2,329,991*** |
| ***Total Previous Debt*** | | **3,955,495** | **3,065,773** | **772,023** | **231,159** | **431,429** | **2,329,991** |
| ***Temporary and In Process debt*** | | **-** | **-** | **618,258** | **-** | **-** | **-** |
| **Total Budgeted MFA Debt Payments** | | **3,955,495** | **3,065,773** | **1,390,281** | **231,159** | **431,429** | **2,329,991** |

| 20 Year Term | Estimated Annual Debt Payments: | | 1,414,183 | 2.25% Capitalization Rate | |
|---|---|---|---|---|---|
| | | | | | S/F Factor: |
| Principal: | 21,000,000 | Interest Rate: | 2.72% | | 0.04014207 |
| | Estimated Principal Payment | Estimated Interest Payment | Estimated Total Payment | Estimated Actuarial | Reducing Balance |
| | | | | | 21,000,000 |
| Yr 1 Semi Annual | | 285,600 | 285,600 | | 21,000,000 |
| Yr 1 Annual | 842,983 | 285,600 | 1,128,583 | | 20,157,017 |
| Yr 2 Semi Annual | | 285,600 | 285,600 | | 20,157,017 |
| Yr 2 Annual | 842,983 | 285,600 | 1,128,583 | 18,967 | 19,295,066 |
| Yr 3 Semi Annual | | 285,600 | 285,600 | | 19,295,066 |
| Yr 3 Annual | 842,983 | 285,600 | 1,128,583 | 38,361 | 18,413,721 |
| Yr 4 Semi Annual | | 285,600 | 285,600 | | 18,413,721 |
| Yr 4 Annual | 842,983 | 285,600 | 1,128,583 | 58,191 | 17,512,547 |
| Yr 5 Semi Annual | | 285,600 | 285,600 | | 17,512,547 |
| Yr 5 Annual | 842,983 | 285,600 | 1,128,583 | 78,468 | 16,591,095 |
| Yr 6 Semi Annual | | 285,600 | 285,600 | | 16,591,095 |
| Yr 6 Annual | 842,983 | 285,600 | 1,128,583 | 99,200 | 15,648,912 |
| Yr 7 Semi Annual | | 285,600 | 285,600 | | 15,648,912 |
| Yr 7 Annual | 842,983 | 285,600 | 1,128,583 | 120,399 | 14,685,529 |
| Yr 8 Semi Annual | | 285,600 | 285,600 | | 14,685,529 |
| Yr 8 Annual | 842,983 | 285,600 | 1,128,583 | 142,076 | 13,700,470 |
| Yr 9 Semi Annual | | 285,600 | 285,600 | | 13,700,470 |
| Yr 9 Annual | 842,983 | 285,600 | 1,128,583 | 164,239 | 12,693,247 |
| Yr 10 Semi Annual | | 285,600 | 285,600 | | 12,693,247 |
| Yr 10 Annual | 842,983 | 285,600 | 1,128,583 | 186,902 | 11,663,361 |
| Yr 11 Semi Annual | | 285,600 | 285,600 | | 11,663,361 |
| Yr 11 Annual | 842,983 | 285,600 | 1,128,583 | 210,074 | 10,610,303 |
| Yr 12 Semi Annual | | 285,600 | 285,600 | | 10,610,303 |
| Yr 12 Annual | 842,983 | 285,600 | 1,128,583 | 233,768 | 9,533,552 |
| Yr 13 Semi Annual | | 285,600 | 285,600 | | 9,533,552 |
| Yr 13 Annual | 842,983 | 285,600 | 1,128,583 | 257,995 | 8,432,573 |
| Yr 14 Semi Annual | | 285,600 | 285,600 | | 8,432,573 |
| Yr 14 Annual | 842,983 | 285,600 | 1,128,583 | 282,767 | 7,306,823 |
| Yr 15 Semi Annual | | 285,600 | 285,600 | | 7,306,823 |
| Yr 15 Annual | 842,983 | 285,600 | 1,128,583 | 308,096 | 6,155,743 |
| Yr 16 Semi Annual | | 285,600 | 285,600 | | 6,155,743 |
| Yr 16 Annual | 842,983 | 285,600 | 1,128,583 | 333,996 | 4,978,763 |
| Yr 17 Semi Annual | | 285,600 | 285,600 | | 4,978,763 |
| Yr 17 Annual | 842,983 | 285,600 | 1,128,583 | 360,478 | 3,775,302 |
| Yr 18 Semi Annual | | 285,600 | 285,600 | | 3,775,302 |
| Yr 18 Annual | 842,983 | 285,600 | 1,128,583 | 387,556 | 2,544,763 |
| Yr 19 Semi Annual | | 285,600 | 285,600 | | 2,544,763 |
| Yr 19 Annual | 842,983 | 285,600 | 1,128,583 | 415,243 | 1,286,536 |
| Yr 20 Semi Annual | | 285,600 | 285,600 | | 1,286,536 |
| Yr 20 Annual | 842,983 | 285,600 | 1,128,583 | 443,553 | 0 |
| TOTALS: | 16,859,670 | 11,424,000 | 28,283,670 | 4,140,330 | |

# Strategic Borrowing

## Example:

- MFA loan for $21,000,000
- 2.72% interest rate
- 20 year amortization
- $1.457 million debt servicing
- equal to 1% property tax increase

# The PROJECTS

**INSIDE** Funding Envelopes

**OUTSIDE** Funding Envelopes

**CARRYFORWARDS**

**By Category**

Arts, Culture & Community Initiatives

Airport

Corporate & Municipal Administration

Community Development

Facilities

Fire

Fleet

Information Technology

Parks

Police

Recreation

Sewer

Solid Waste

Stormwater

Transportation

Water

# ARTS, CULTURE & COMMUNITY INITIATIVES

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Public Art Reserve | Library Reserve | Capital Surplus | Other | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Salishan Place - Exhibits | 6 | 946,326 | | | 300,000 | 646,326 | |
| Inside | Critical | Libraries Furniture Replacement | 7 | 75,540 | | 75,540 | | | |
| Inside | High | Salishan Place Office Furniture and Equipment | 8 | 95,000 | | | 95,000 | | |
| Inside | High | Willoughby Library Tenant Improvements | 9 | 60,000 | | 60,000 | | | |
| Inside | High | Public Art - Latimer Neighbourhood | 10 | 260,000 | 260,000 | | | | |
| **Inside Total** | | | | **1,436,866** | **260,000** | **135,540** | **395,000** | **646,326** | |
| ***2022 New Requests*** | | | | ***1,436,866*** | ***260,000*** | ***135,540*** | ***395,000*** | ***646,326*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | | |
| | CFWD | Museum Print Making Studio | 11 | | | | | | 75,000 |
| **Total Carryforwards** | | | | | | | | | **75,000** |
| **Total Proposed** | | | | **1,436,866** | **260,000** | **135,540** | **395,000** | **646,326** | **75,000** |

# AIRPORT

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Airport Reserve | Capital Surplus | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Airport Security Upgrades | 14 | 400,000 | 337,500 | 62,500 | | |
| Inside | Critical | Apron Resurfacing | 15 | 100,000 | 100,000 | | | 293,824 |
| Inside | High | Airfield Signage | 16 | 20,000 | 20,000 | | | |
| Inside | High | Airside Paving | 17 | 70,000 | 70,000 | | | 157,800 |
| Inside | High | Development Coordinated Works | 18 | 50,000 | 50,000 | | | |
| **Inside Total** | | | | **640,000** | **577,500** | **62,500** | **-** | |
| Outside | High | Runway 01/19 resurfacing | 19 | 6,000,000 | | | 6,000,000 | 82,894 |
| **Outside Total** | | | | **6,000,000** | **-** | **-** | **6,000,000** | |
| ***2022 New Requests*** | | | | ***6,640,000*** | ***577,500*** | ***62,500*** | ***6,000,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | |
| | CFWD | Beacon, Light Panel & Ramp Light Upgrade | 20 | | | | | 119,102 |
| | CFWD | Fencing | 21 | | | | | 47,189 |
| | CFWD | Landscaping for Terminal Building | 22 | | | | | 39,624 |
| | CFWD | Precision PAPI & Taxiway Lighting | 23 | | | | | 186,000 |
| | CFWD | Small Equipment | 24 | | | | | 5,462 |
| **Total Carryforwards** | | | | | | | | **931,895** |
| **Total Proposed** | | | | **640,000** | **577,500** | **62,500** | **-** | **931,895** |

# CORPORATE AND MUNICIPAL ADMINISTRATION

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Prior Year's Surplus | Land Reserve | Debt | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | High | Administration Corporate Misc | 26 | 55,000 | 55,000 | | | | | | |
| Inside | High | General Capital Contingency | 27 | 150,000 | | 150,000 | | | | | |
| **Inside Total** | | | | **205,000** | **55,000** | **150,000** | **-** | **-** | **-** | **-** | |
| Placeholder | | Unidentified Externally Funded | 28 | 1,000,000 | | | | | 1,000,000 | | |
| Placeholder | | General Land Capital Provision | 29 | 30,000,000 | | | | 25,000,000 | 5,000,000 | | |
| Placeholder | | Land Preparation for Disposal | 30 | 1,000,000 | | | 1,000,000 | | | | |
| **Placeholder Total** | | | | **32,000,000** | **-** | **-** | **1,000,000** | **25,000,000** | **6,000,000** | **-** | |
| Outside | High | SmartCities: Wi-Fi | 31 | 60,000 | | | | | | 60,000 | |
| **Outside Total** | | | | **60,000** | **-** | **-** | **-** | **-** | **-** | **60,000** | |
| ***2022 New Requests*** | | | | ***32,265,000*** | ***55,000*** | ***150,000*** | ***1,000,000*** | ***25,000,000*** | ***6,000,000*** | ***60,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | | | | |
| | CFWD | Corporate Community Image | 32 | | | | | | | | 30,000 |
| | CFWD | Tenant Improvements | 33 | | | | | | | | 64,605 |
| **Total Carryforwards** | | | | | | | | | | | **94,605** |
| **Total Proposed** | | | | **32,205,000** | **55,000** | **150,000** | **1,000,000** | **25,000,000** | **6,000,000** | **-** | **94,605** |

# COMMUNITY DEVELOPMENT

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Capital Surplus | Other | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|
| Inside | High | Vehicles for New Bylaw Officers | 36 | 90,000 | 90,000 | | |
| **Inside Total** | | | | **90,000** | **90,000** | **-** | |
| Placeholder | | Assets Contributed from Developers | 37 | 35,000,000 | | 35,000,000 | |
| Placeholder | | Development Coordinated Works (NRDs) | 38 | 1,000,000 | | 1,000,000 | |
| **Placeholder Total** | | | | **36,000,000** | **-** | **36,000,000** | |
| ***2022 New Requests*** | | | | ***36,090,000*** | ***90,000*** | ***36,000,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | |
| | CFWD | Urban Tree Canopy Protection | 39 | | | | 40,164 |
| **Total Carryforwards** | | | | | | | **40,164** |
| **Total Proposed** | | | | **36,090,000** | **90,000** | **36,000,000** | **40,164** |

# FACILITIES

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Climate Action Reserve | Building Reserve | RCMP Reserve | Infrastructure Reserve | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Fire Hall 6: Roof Replacement | 43 | 600,000 | 600,000 | | | | | | | |
| Inside | High | WC Blair Recreation Centre: Facility Expansion | 44 | 275,000 | 200,000 | | 75,000 | | | | | 1,970,739 |
| Inside | High | WC Blair Recreation Centre: Facility Upgrades | 45 | 550,000 | 550,000 | | | | | | | 867,174 |
| Inside | High | Walnut Grove Community Centre: Pool Safety Improvements | 46 | 60,000 | 60,000 | | | | | | | 39,528 |
| Inside | High | LEC: Electrical, Mechanical, Refrigeration & Other | 47 | 450,000 | 58,076 | | | | 391,924 | | | 410,223 |
| Inside | High | FAC - Annual Facility Improvements - Various Locations | 48 | 200,000 | | | 200,000 | | | | | 136,315 |
| Inside | High | Parks Facilities: Envelope, Mechanical, Electrical & Other | 49 | 75,000 | | | 75,000 | | | | | |
| Inside | High | Low-Carbon Retrofit Plans | 50 | 400,000 | | 170,000 | | | | 230,000 | | 154,125 |
| Inside | High | RCMP Main Detachment Electric Vehicle Charging Station | 51 | 292,000 | | | 5,903 | 156,841 | | 129,256 | | |
| Inside | High | Annual Climate Action Reserve Fund Energy Efficiency Projects | 52 | 250,000 | | 250,000 | | | | | | |
| **Inside Total** | | | | **3,152,000** | **1,468,076** | **420,000** | **355,903** | **156,841** | **391,924** | **359,256** | **-** | |
| Placeholder | | FAC - Unidentified Externally Funded Projects | 53 | 10,000,000 | | | | | | 10,000,000 | | |
| **Placeholder Total** | | | | **10,000,000** | **-** | **-** | **-** | **-** | **-** | **10,000,000** | **-** | |
| Outside | High | ACUCC: Decarbonization Phase 1 | 54 | 250,000 | | | | | | | 250,000 | |
| Outside | High | Civic Facility: Low Carbon Mechanical Retrofits | 55 | 300,000 | | | | | | 15,000 | 285,000 | 192,798 |
| Outside | High | FAC - Facility Security Upgrades | 56 | 450,000 | | | | | | | 450,000 | 587,047 |
| Outside | High | FAC - Annual Electrical System Upgrades: Various Locations | 57 | 250,000 | | | | | | | 250,000 | 68,963 |
| Outside | High | Fire Halls: Envelope, Mechanical, Electrical & Other | 58 | 100,000 | | | | | | | 100,000 | |
| Outside | High | Mechanical Replacements: Various Locations | 59 | 150,000 | | | | | | | 150,000 | |
| Outside | High | Operations Centre: Repairs and Improvements | 60 | 200,000 | | | | | | | 200,000 | 44,314 |
| Outside | High | WC Blair: Rooftop HVAC Unit Upgrade | 61 | 250,000 | | | | | | 25,000 | 225,000 | 50,073 |
| Outside | High | Fire Hall 6: Heating, Ventilation and Air Conditioning Upgrade | 62 | 400,000 | | | | | | | 400,000 | |
| Outside | High | Electric Vehicle Charging Infrastructure | 63 | 200,000 | | | | | | | 200,000 | |
| Outside | High | Annual Accessibility Improvements: Various Facilities | 64 | 100,000 | | | | | | | 100,000 | |
| Outside | High | Walnut Grove Community Park: Roof and Deck Replacement | 65 | 300,000 | | | | | | | 300,000 | 50,000 |
| Outside | High | LEC: Arena Overhead Scoreboard Replacement | 66 | 1,450,000 | | | | | | | 1,450,000 | |
| Outside | High | Fire Halls: Installation of Building Automation Systems | 67 | 70,000 | | | | | | | 70,000 | |
| Outside | Medium | ACUCC: Arena Mechanical Upgrades | 68 | 400,000 | | | | | | | 400,000 | |
| Outside | Medium | Vehicle: Facilities Maintenance | 69 | 90,000 | | | | | | | 90,000 | |
| Outside | Medium | Vehicle: Facilities Maintenance | 70 | 90,000 | | | | | | | 90,000 | |
| Outside | Medium | Philip Jackman Park: Washroom Renovations | 71 | 150,000 | | | | | | | 150,000 | |
| **Outside Total** | | | | **5,200,000** | **-** | **-** | **-** | **-** | **-** | **40,000** | **5,160,000** | |
| ***2022 New Requests*** | | | | ***18,352,000*** | ***1,468,076*** | ***420,000*** | ***355,903*** | ***156,841*** | ***391,924*** | ***10,399,256*** | ***5,160,000*** | |

# FACILITIES CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Climate Action Reserve | Building Reserve | RCMP Reserve | CAC Reserve | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | |
| | CFWD | Fire Hall 5: Low Carbon Mechanical Upgrades | 72 | | | | | | | | | 96,150 |
| | CFWD | ACUCC - Other | 73 | | | | | | | | | 285,652 |
| | CFWD | CF Air Handling Unit Replacements | 74 | | | | | | | | | 76,822 |
| | CFWD | Fire Halls (Various): Emergency Preparedness Upgrades | 75 | | | | | | | | | 97,622 |
| | CFWD | GPC - Emergency Lighting upgrades | 76 | | | | | | | | | 158,020 |
| | CFWD | GPC - Domestic Hot Water Storage Tank Replacement | 77 | | | | | | | | | 6,162 |
| | CFWD | MAP - Grandstand Roof Repairs / Replacement | 78 | | | | | | | | | 17,920 |
| | CFWD | MAP - Washroom Roof Replacement | 79 | | | | | | | | | 64,855 |
| | CFWD | OPS Centre - Security Upgrades | 80 | | | | | | | | | 380,015 |
| | CFWD | RCMP Capital Renovation & Security (PSS1014) | 81 | | | | | | | | | 292,598 |
| | CFWD | RCMP Main Detachment: Building Improvements | 82 | | | | | | | | | 722,667 |
| | CFWD | RCMP Main Detachment-Fire Suppression and Electrical Upgrades | 83 | | | | | | | | | 301,971 |
| | CFWD | RCMP Main Detachment: Condenser Replacement | 84 | | | | | | | | | 574,373 |
| | CFWD | WCB - Building Envelope Remediation | 85 | | | | | | | | | 20,380 |
| | CFWD | WC Blair : Roof Replacement | 86 | | | | | | | | | 75,565 |
| | CFWD | ACUCC - Pool Covers | 87 | | | | | | | | | 21,226 |
| | CFWD | Walnut Grove Community Centre:Pool Air Handling Unit Upgrades | 88 | | | | | | | | | 85,155 |
| | CFWD | Civic Facility: Electrical Service Upgrade | 89 | | | | | | | | | 124,520 |
| | CFWD | Museum Heritage Centre and Development | 90 | | | | | | | | | 19,308,348 |
| | CFWD | Future Strategic Community Infrastructure | 91 | | | | | | | | | 65,010,000 |
| | CFWD | George Preston Recreation Centre: Safety Upgrades | 92 | | | | | | | | | 109,258 |
| | CFWD | WC Blair: Ultraviolet System Upgrade | 93 | | | | | | | | | 10,022 |
| | CFWD | Walnut Grove Community Centre: Security Upgrades | 94 | | | | | | | | | 244,483 |
| | CFWD | Walnut Grove Community Centre: Ultraviolet System Upgrade | 95 | | | | | | | | | 34,247 |
| | CFWD | RCMP Main Detachment: Server Room HVAC | 96 | | | | | | | | | 5,530 |
| **Total Carryforwards** | | | | | | | | | | | | **92,694,860** |
| **Total Proposed** | | | | **13,152,000** | **1,468,076** | **420,000** | **355,903** | **156,841** | **391,924** | **10,359,256** | **-** | **92,694,860** |

# FIRE

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Fire Vehicle & Equip Repl. Reserve | Operating Revenue | Capital Surplus | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Fire Fleet Replace Fire Engine/Quint & Tanker | 98 | 2,852,478 | 2,852,478 | | | | |
| Inside | Critical | Fire Hall 7 Replacement | 99 | 150,000 | | | 150,000 | | |
| Inside | Critical | Firefighting Equipment | 100 | 195,000 | 195,000 | | | | 186,561 |
| Inside | Critical | Training Equipment Capital | 101 | 57,000 | | 57,000 | | | 36,256 |
| Inside | High | Fire Staff Vehicles | 102 | 54,000 | 54,000 | | | | 86,000 |
| Inside | High | Mobile CAD Data Terminals | 103 | 35,852 | 35,852 | | | | |
| **Inside Total** | | | | **3,344,330** | **3,137,330** | **57,000** | **150,000** | **-** | |
| Outside | High | Emergency Preparedness Equipment | 104 | 10,000 | | | | 10,000 | 12,690 |
| Outside | High | Space and Use Requirement Study (Halls 3, 4, 5, 6 and 8) | 105 | 120,000 | | | | 120,000 | |
| **Outside Total** | | | | **130,000** | **-** | **-** | **-** | **130,000** | |
| ***2022 New Requests*** | | | | ***3,474,330*** | ***3,137,330*** | ***57,000*** | ***150,000*** | ***130,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | | |
| | CFWD | Emergency Preparedness Storage Facilities | 106 | | | | | | 227,345 |
| | CFWD | Auto Extrication Equipment - "Jaws of Life" | 107 | | | | | | 15,056 |
| **Total Carryforwards** | | | | | | | | | **563,908** |
| **Total Proposed** | | | | **3,344,330** | **3,137,330** | **57,000** | **150,000** | **-** | **563,908** |

# FLEET

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | PW Vehicle & Equip Repl. Reserve | 2021 Budget Remaining |
|---|---|---|---|---|---|---|
| Inside | Per Review | Annual Small Equipment Replacement | 111 | 50,000 | 50,000 | |
| Inside | Per Review | Annual Garage Equipment & Tools Replacement | 112 | 20,000 | 20,000 | |
| Inside | Per Review | Annual Equipment Upgrading | 113 | 50,000 | 50,000 | |
| Inside | Per Review | Backhoe Replacement: 1111-E013 | 114 | 210,000 | 210,000 | |
| Inside | Per Review | Backhoe Replacement: 1138-E013 | 115 | 120,000 | 120,000 | |
| Inside | Per Review | Trailer Replacement: 967-V071 | 116 | 25,000 | 25,000 | |
| Inside | Per Review | Pick Up Truck (Full Size) Replacement: 1038-V032 | 117 | 60,000 | 60,000 | |
| Inside | Per Review | Passenger Vehicle Replacement 79-V031 | 118 | 60,000 | 60,000 | |
| Inside | Per Review | Passenger Vehicle Replacement 103-V031 | 119 | 60,000 | 60,000 | |
| Inside | Per Review | Service Truck Replacement: 314-V052 | 120 | 110,000 | 110,000 | |
| Inside | Per Review | Dump Truck (Heavy) Replacement 761-V013 | 121 | 320,000 | 320,000 | |
| Inside | Per Review | Service Truck Replacement 762-V051 | 122 | 180,000 | 180,000 | |
| Inside | Per Review | Dump Truck (Heavy) Replacement 1044-V012 | 123 | 110,000 | 110,000 | |
| Inside | Per Review | Pick Up Truck (Large) Replacement 1100-V023 | 124 | 115,000 | 115,000 | |
| Inside | Per Review | Passenger Vehicle Replacement 1031-V046 | 125 | 60,000 | 60,000 | |
| Inside | Per Review | Mower Replacement 1150-E051 | 126 | 190,000 | 190,000 | |
| Inside | Per Review | Ice Machine Replacement 1033-E071 | 127 | 220,000 | 220,000 | |
| Inside | Per Review | Tractor Replacement 1053-E021 | 128 | 200,000 | 200,000 | |
| Inside | Per Review | Trailer Replacement 247-V071 | 129 | 14,000 | 14,000 | |
| Inside | Per Review | Trailer Replacement 256-V074 | 130 | 25,000 | 25,000 | |
| Inside | Per Review | Trailer Replacement 257-V074 | 131 | 25,000 | 25,000 | |
| Inside | Per Review | Pick Up Truck (Compact) Replacement 969-V031 | 132 | 60,000 | 60,000 | |
| Inside | Per Review | Pick Up Truck (Compact) Replacement 970-V031 | 133 | 60,000 | 60,000 | |
| Inside | Per Review | Van Replacement 1016-V042 | 134 | 60,000 | 60,000 | |
| Inside | Per Review | Van Replacement 1017-V042 | 135 | 60,000 | 60,000 | |
| Inside | Per Review | Annual Unanticipated Equipment Replacement | 136 | 250,000 | 250,000 | |
| Inside | Per Review | Winter Maintenance Equipment Replacement | 137 | 25,000 | 25,000 | 7,360 |
| **Inside Total** | | | | **2,739,000** | **2,739,000** | |
| ***2022 New Requests*** | | | | ***2,739,000*** | ***2,739,000*** | |

# FLEET CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | PW Vehicle & Equip Repl. Reserve | 2021 Budget Remaining |
|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | |
| | CFWD | Dump Truck (Heavy) Replacement 18-V013 | 138 | | | 320,000 |
| | CFWD | Dump Truck (Heavy) Replacement 23-V013 | 139 | | | 320,000 |
| | CFWD | Service Truck Replacement 716-V051 | 140 | | | 100,000 |
| | CFWD | Dump Truck (Medium) Replacement 963-V011 | 141 | | | 105,000 |
| | CFWD | Flat Deck Replacement 1077-V023 | 142 | | | 100,000 |
| | CFWD | Van Replacement 763-V043 | 143 | | | 90,000 |
| | CFWD | Pick Up Truck (Medium) Replacement 1090-V051 | 144 | | | 100,000 |
| | CFWD | Passenger Vehicle Replacement 805-V046 | 145 | | | 50,000 |
| | CFWD | Dump Truck (Medium) Replacement 1045-V012 | 146 | | | 105,000 |
| | CFWD | Dump Trucks (medium): Public Works | 147 | | | 5,000 |
| | CFWD | Pick Up Truck (Compact) Replacement 104-V031 | 148 | | | 55,000 |
| | CFWD | Pick Up Truck (Compact) Replacement 717-V031 | 149 | | | 8,838 |
| | CFWD | Passenger Vehicle Replacement 718-V031 | 150 | | | 55,000 |
| | CFWD | Pick Up Truck (Compact) Replacement 730-V031 | 151 | | | 8,536 |
| | CFWD | Passenger Vehicle Replacement 767-V031 | 152 | | | 55,000 |
| | CFWD | Service Truck (Light) Replacement: 741-V051 | 153 | | | 65,000 |
| | CFWD | Pick Up Truck (Medium) Replacement 949-V032 | 154 | | | 24,492 |
| | CFWD | Pick Up Truck (Medium) Replacement 1040-V032 | 155 | | | 24,492 |
| | CFWD | Pick Up Truck (Medium) Replacement 1041-V032 | 156 | | | 23,684 |
| | CFWD | Service Truck (Medium) Replacement: 34-V052 | 157 | | | 100,000 |
| | CFWD | Skid Steer Loader Replacement 984-E015 | 158 | | | 70,000 |
| | CFWD | Pick Up Truck (Full Size) Replacement 947-V032 | 159 | | | 18,684 |
| | CFWD | Propane Conversion on Existing Vehicles | 160 | | | 67,914 |
| | CFWD | Dump Truck (Medium) Replacement 705-V011 | 161 | | | 87,667 |
| | CFWD | Pick Up Truck (Medium) Replacement 773-V032 | 162 | | | 12,963 |
| | CFWD | Flat Deck Truck Replacement 799-V012 | 163 | | | 99,381 |
| | CFWD | Van Replacement 764-V042 | 164 | | | 50,000 |
| | CFWD | Hybrid Vehicle Replacement 804-V046 | 165 | | | 50,000 |
| | CFWD | Van Replacement 937-V042 | 166 | | | 55,000 |
| | CFWD | Pick Up Truck (Full Size) Replacement 948-V032 | 167 | | | 18,655 |
| | CFWD | Pick Up Truck (Compact) Replacement 961-V031 | 168 | | | 50,000 |
| **Total Carryforwards** | | | | | | **2,302,667** |
| **Total Proposed** | | | | **2,739,000** | **2,739,000** | **2,302,667** |

# INFORMATION TECHNOLOGY

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|
| Inside | High | IT Infrastructure | 170 | 290,000 | 290,000 | | 101,183 |
| Inside | High | Equipment Replacements | 171 | 275,000 | 275,000 | | 157,246 |
| Inside | High | eGovernment Framework | 172 | 100,000 | 100,000 | | 275,592 |
| Inside | High | Miscellaneous Information Technology Requests | 173 | 28,000 | 28,000 | | 93,000 |
| **Inside Total** | | | | **693,000** | **693,000** | **-** | |
| Outside | High | LEC Technology | 174 | 396,000 | | 396,000 | |
| Outside | High | Video Surveillance Servers | 175 | 25,000 | | 25,000 | |
| **Outside Total** | | | | **421,000** | **-** | **421,000** | |
| ***2022 New Requests*** | | | | ***1,114,000*** | ***693,000*** | ***421,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | |
| | CFWD | Fraser River Presentation Theatre A/V Upgrades | 176 | | | | 2,513 |
| | CFWD | Fibre Optics and Network Strategy | 177 | | | | 1,137,664 |
| | CFWD | Recreation System Upgrade/Replacement | 178 | | | | 117,689 |
| **Total Carryforwards** | | | | | | | **1,884,887** |
| **Total Proposed** | | | | **693,000** | **693,000** | **-** | **1,884,887** |

# PARKS

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Prior Year's Surplus | Neighbourhood Parkland Reserve | Parks Asset Replacement Reserve | Yorkson Greenway Amenity Reserve | Land Reserve | Develop. Cost Charges (DCCs) | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | SW Yorkson Neighbourhood Park | 181 | 500,000 | 5,000 | | | | | | 495,000 | | | 1,289,823 |
| Inside | Critical | NE Latimer Neighbourhood Park | 182 | 500,000 | 5,000 | | | | | | 495,000 | | | 1,286,954 |
| Inside | High | Yorkson Community Park Development | 183 | 4,000,000 | 40,000 | | | | | | 3,960,000 | | | 4,737,607 |
| Inside | High | Jericho Reservoir View Park | 184 | 1,000,000 | 10,000 | | | | | | 990,000 | | | 949,862 |
| Inside | High | Fort Langley Spray Park | 185 | 1,000,000 | | 1,000,000 | | | | | | | | 329 |
| Inside | High | Ponder Park Shelter Roof Replacement | 186 | 175,000 | 175,000 | | | | | | | | | 75,000 |
| Inside | High | Parks Playground Equipment Replacement | 187 | 300,000 | 300,000 | | | | | | | | | |
| Inside | High | Annual Synthetic Turf Field Replacement | 188 | 800,000 | 340,000 | | | 460,000 | | | | | | |
| Inside | High | Annual Skatepark Improvements and Repairs | 189 | 250,000 | 250,000 | | | | | | | | | 12,295 |
| Inside | High | PKS DCC Related Staffing | 190 | 252,551 | 2,526 | | | | | | 250,025 | | | |
| Inside | High | Street Tree Planting Nrd | 191 | 100,000 | | | | | | | | 100,000 | | |
| Inside | High | Tree Planting Program | 192 | 180,000 | | | | | | | | 180,000 | | |
| Inside | High | Replacement Tree Planting: Bylaw 5478 | 193 | 10,000 | | | | | | | | 10,000 | | |
| Inside | High | Fort Langley Outdoor Amphitheatre and Indigenous Garden | 194 | 540,000 | 3,700 | | | | | | 366,300 | 170,000 | | |
| Inside | High | Ponder Park Improvements | 195 | 34,000 | | | | | | 34,000 | | | | 49,300 |
| Inside | High | Willoughby Community Park: Lighting Upgrade | 196 | 150,000 | 150,000 | | | | | | | | | |
| Inside | High | Aldergrove Gateway | 197 | ~~1,000,000~~ | ~~2,500~~ | | | | | | ~~247,500~~ | ~~750,000~~ | | 250,000 |
| Inside | High | Annual Sports Field Improvements | 198 | 100,000 | 100,000 | | | | | | | | | |
| Inside | High | DDA - Construction | 199 | 300,000 | 150,000 | | | | | | 150,000 | | | 28,462 |
| Inside | High | Annual Tennis Courts Upgrading Program | 200 | 120,000 | 120,000 | | | | | | | | | |
| Inside | High | Brookswood Activity Park | 201 | 200,000 | 200,000 | | | | | | | | | 46,085 |
| Inside | High | Trails Planning & Development | 202 | 100,000 | | | | | 100,000 | | | | | |
| Inside | High | Annual Trails | 203 | 112,797 | 112,797 | | | | | | | | | 3,658 |
| **Inside Total** | | | | **11,724,348** | **1,966,523** | **1,000,000** | **-** | **460,000** | **100,000** | **34,000** | **6,953,825** | **1,210,000** | **-** | |
| Placeholder | | Parkland Property Acquisition | 204 | 13,000,000 | 130,000 | | | | | | 12,870,000 | | | |
| Placeholder | | Parkland Property (Neighbourhood Parkland Reserve) | 205 | 7,000,000 | | | 7,000,000 | | | | | | | |
| Placeholder | | Unidentified Externally Funded Projects | 206 | 2,000,000 | | | | | | | | 2,000,000 | | |
| **Placeholder Total** | | | | **22,000,000** | **130,000** | **-** | **7,000,000** | **-** | **-** | **-** | **12,870,000** | **2,000,000** | **-** | |
| Outside | High | Annual Trails | 203 | 12,203 | | | | | | | | | 12,203 | |
| Outside | High | Annual Cemetery Improvements: Fort Langley | 207 | 200,000 | | | | | | | | | 200,000 | 200,000 |
| Outside | High | Annual Parks Stormwater Upgrades | 208 | 250,000 | | | | | | | | | 250,000 | |
| Outside | High | Williams Park Trail Improvements | 209 | 100,000 | | | | | | | | | 100,000 | 100,000 |
| Outside | High | Salmon River Natural Area: Viewing Platform Repairs | 210 | 100,000 | | | | | | | | | 100,000 | 35,000 |
| Outside | High | Willoughby Passive Park Trails | 211 | 60,000 | | | | | | | 59,400 | | 600 | |
| Outside | High | Trans Canada Trail at 102 Avenue Upgrade | 212 | 50,000 | | | | | | | | | 50,000 | |
| Outside | High | Walnut Grove Community Park Improvements | 213 | 75,000 | | | | | | | | | 75,000 | |
| Outside | High | Aldergrove Rotary Park | 214 | 400,000 | | | | | | | 200,000 | | 200,000 | 193,400 |
| Outside | High | Operations Centre Renovations and Improvements | 215 | 50,000 | | | | | | | | | 50,000 | 14,807 |
| Outside | High | Misc Parks DCC Projects | 216 | 400,000 | | | | | | | 396,000 | | 4,000 | |
| Outside | High | Fort Landing Marina Improvements | 217 | 100,000 | | | | | | | | | 100,000 | |
| Outside | High | Willoughby Community Park Infrastructure | 218 | 8,000,000 | | | | | | | | | 8,000,000 | |
| Outside | Medium | WC Blair: Walking Track | 219 | 50,000 | | | | | | | 49,500 | | 500 | |
| Outside | Medium | Aldergrove Athletic Park Improvements | 220 | 175,000 | | | | | | | | | 175,000 | |
| Outside | Medium | Annual Cemetery Improvements: Langley Lawn | 221 | 150,000 | | | | | | | | | 150,000 | 51,393 |
| Outside | Medium | Annual Parks Advance Design | 222 | 75,000 | | | | | | | | | 75,000 | |
| **Outside Total** | | | | **10,247,203** | **-** | **-** | **-** | **-** | **-** | **-** | **704,900** | **-** | **9,542,303** | |
| ***2022 New Requests*** | | | | ***43,971,551*** | ***2,096,523*** | ***1,000,000*** | ***7,000,000*** | ***460,000*** | ***100,000*** | ***34,000*** | ***20,528,725*** | ***3,210,000*** | ***9,542,303*** | |

# PARKS CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Prior Year's Surplus | Neighbourhood Parkland Reserve | Parks Asset Replacement Reserve | Yorkson Greenway Amenity Reserve | Land Reserve | Develop. Cost Charges (DCCs) | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | | | |
| | CFWD | Asset Management Software | 223 | | | | | | | | | | | 30,867 |
| | CFWD | Trails - Walnut Grove Trail Improvements | 224 | | | | | | | | | | | 26,782 |
| | CFWD | Jackman Park Development | 225 | | | | | | | | | | | 163,968 |
| | CFWD | MAP - Arrival Point & Plaza | 226 | | | | | | | | | | | 262,729 |
| | CFWD | MAP Javelin Area Irrigation | 227 | | | | | | | | | | | 52,613 |
| | CFWD | MAP Track and Field Improvements | 228 | | | | | | | | | | | 13,500 |
| | CFWD | Marina Park Boat Launch | 229 | | | | | | | | | | | 104,902 |
| | CFWD | Milaster Passive Park Design | 230 | | | | | | | | | | | 108,544 |
| | CFWD | Annual Neighbourhood Initiative Program | 231 | | | | | | | | | | | 23,844 |
| | CFWD | South Langley Regional Trail | 232 | | | | | | | | | | | 33,573 |
| | CFWD | SW Gordon Estates Park Development | 233 | | | | | | | | | | | 14,875 |
| | CFWD | LED Lighting Upgrades: Various Park Locations | 234 | | | | | | | | | | | 100,000 |
| | CFWD | WCP Park Repair, Improvement, and Enhancement | 235 | | | | | | | | | | | 230,830 |
| | CFWD | Langley Meadows Park Trail: Trip Hazard Repairs | 236 | | | | | | | | | | | 18,000 |
| | CFWD | Denny Ross Memorial - Park Improvements | 237 | | | | | | | | | | | 348,211 |
| | CFWD | Noel Booth Park: Retaining Wall Replacement | 238 | | | | | | | | | | | 30,934 |
| | CFWD | Fort to Fort Trail: Freshet Mitigation | 239 | | | | | | | | | | | 180,520 |
| | CFWD | Parks Miscellaneous Capital Projects | 240 | | | | | | | | | | | 75,000 |
| | CFWD | Grant Ward Airport View Park | 241 | | | | | | | | | | | 351,419 |
| | CFWD | McClughan Park Improvements | 242 | | | | | | | | | | | 249,598 |
| | CFWD | Yorkson Creek Bridge Replacement | 243 | | | | | | | | | | | 628,429 |
| | CFWD | Aldergrove Athletic Park Skateboard Bowl Reconstruction | 244 | | | | | | | | | | | 217,705 |
| | CFWD | Derek Doubleday Arboretum Trails | 245 | | | | | | | | | | | 30,282 |
| | CFWD | Cemetery Software | 246 | | | | | | | | | | | 50,000 |
| **Total Carryforwards** | | | | | | | | | | | | | | **12,671,100** |
| **Total Proposed** | | | | **33,724,348** | **2,096,523** | **1,000,000** | **7,000,000** | **460,000** | **100,000** | **34,000** | **19,823,825** | **3,210,000** | **-** | **12,671,100** |

# POLICE

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | CPO Reconfiguration Reserve | RCMP Reserve | Other | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|
| Inside | High | Non-Shared Furniture & Equipment (CPOs) | 248 | 25,000 | 25,000 | | | | 185,685 |
| Inside | High | Shared Furniture & Equipment | 249 | 130,000 | 52,000 | | 32,500 | 45,500 | 225,921 |
| Inside | High | Non Share Furniture & Equipment - CPO North Langley | 250 | 500,000 | | 500,000 | | | 500,000 |
| Inside | High | Admin Pool Vehicle | 251 | 60,000 | | | 39,000 | 21,000 | |
| **Inside Total** | | | | **715,000** | **77,000** | **500,000** | **71,500** | **66,500** | |
| ***2022 New Requests*** | | | | ***715,000*** | ***77,000*** | ***500,000*** | ***71,500*** | ***66,500*** | |
| **Total Carryforwards** | | | | | | | | | **911,606** |
| **Total Proposed** | | | | **715,000** | **77,000** | **500,000** | **71,500** | **66,500** | **911,606** |

# RECREATION

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Fitness Equip Replacement Reserve | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|
| Inside | High | Aquatic Facility Equipment Replacements | 254 | 130,000 | 58,750 | 71,250 | | 132,877 |
| Inside | High | Equipment Refurbishment and Replacement (various) | 255 | 176,250 | 51,250 | 125,000 | | 145,000 |
| Inside | High | Multiple Locations - Furniture and Equipment Replacement | 256 | 25,000 | 25,000 | | | 33,422 |
| Inside | Medium | ACUCC - Waterpark Amenities Equipment Replacement | 257 | 45,000 | 45,000 | | | |
| Inside | Medium | Multiple Locations - Recreation Equipment Replacement | 258 | 50,000 | 50,000 | | | |
| **Inside Total** | | | | **426,250** | **230,000** | **196,250** | **-** | |
| Outside | Medium | WC Blair Sound System | 259 | 45,000 | | | 45,000 | |
| **Outside Total** | | | | **45,000** | **-** | **-** | **45,000** | |
| ***2022 New Requests*** | | | | ***471,250*** | ***230,000*** | ***196,250*** | ***45,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | |
| | CFWD | ACUCC - FFE | 260 | | | | | 81,609 |
| | CFWD | GPC Program Equipment | 261 | | | | | 38,812 |
| | CFWD | WGC Swim Meet Equipment | 262 | | | | | 1,786 |
| | CFWD | WGC - Network Cable for Fitness Equipment | 263 | | | | | 24,000 |
| **Total Carryforwards** | | | | | | | | **457,506** |
| **Total Proposed** | | | | **426,250** | **230,000** | **196,250** | **-** | **457,506** |

# SEWER

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Sewer Capital Works Reserve | Develop. Cost Charges (DCCs) | Debt | Local Area Service Reserve | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | 203 Street Lift Station: Odour Controller | 266 | 50,000 | 50,000 | | | | | | | 140,487 |
| Inside | Critical | Annual Sanitary Lift Station Upgrades | 267 | 800,000 | 193,396 | 606,604 | | | | | | |
| Inside | High | Sanitary Sewer Upgrades:80 Avenue between 20100 Block and 202A Street | 268 | 150,000 | | 150,000 | | | | | | |
| Inside | High | Sanitary Sewer Design & Construction: Fraser Hwy 264 to 270 Street | 269 | 1,200,000 | | 12,000 | 1,188,000 | | | | | 293,376 |
| Inside | High | 204 Street Sewer Main; 88 Ave to 96 Ave | 270 | 250,000 | | 250,000 | | | | | | |
| Inside | High | Inflow & Infiltration Reduction: 27200 block 26B Avenue | 271 | 50,000 | | 50,000 | | | | | | 494,723 |
| Inside | High | Repairs and Improvements: Operations Centre | 272 | 200,000 | | 200,000 | | | | | | 377,334 |
| Inside | High | Annual Power Outage Mitigation - Emergency Power | 273 | 150,000 | | 150,000 | | | | | | |
| Inside | High | Annual System Inflow & Infiltration | 274 | 200,000 | | 200,000 | | | | | | |
| Inside | High | Annual Sewer Utility Contingency | 275 | 250,000 | | 250,000 | | | | | | |
| Inside | High | Annual Non-DCC Development Coordinated Sanitary Sewer Works | 276 | 300,000 | | 300,000 | | | | | | |
| Inside | High | Annual DCC Sanitary Sewer Projects | 277 | 350,000 | | 3,500 | 346,500 | | | | | |
| Inside | High | Sewer Local Area Service: 28 Avenue/204 Street to 24 Avenue/208 Street | 278 | 2,647,000 | | - | | 2,647,000 | | | | |
| Inside | High | Annual Pre-Engineering & Functional Design Sewer Projects | 279 | 75,000 | | 75,000 | | | | | | |
| **Inside Total** | | | | **6,672,000** | **243,396** | **2,247,104** | **1,534,500** | **2,647,000** | **-** | **-** | **-** | |
| Placeholder | | Annual Local Area Service (LAS) Program - Sewer | 280 | 1,000,000 | | | | | 1,000,000 | | | |
| Placeholder | | Unidentified Externally Funded Projects | 281 | 1,500,000 | | | | | | 1,500,000 | | |
| **Placeholder Total** | | | | **2,500,000** | **-** | **-** | **-** | **-** | **1,000,000** | **1,500,000** | **-** | |
| Outside | | 96 Avenue Sewer Main Upsize: 201 to 204 Street | 282 | 1,750,000 | | | | | | | 1,750,000 | 120,000 |
| Outside | | Vehicle: Utilities (Sewer Portion 50%) | 283 | 30,000 | | | | | | | 30,000 | |
| **Outside Total** | | | | **1,780,000** | **-** | **-** | **-** | **-** | **-** | **-** | **1,780,000** | |
| ***2022 New Requests*** | | | | ***10,952,000*** | ***243,396*** | ***2,247,104*** | ***1,534,500*** | ***2,647,000*** | ***1,000,000*** | ***1,500,000*** | ***1,780,000*** | |
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | |
| | CFWD | System Upgrade: SCADA (Supervisory Control and Data Acquisition) | 284 | | | | | | | | | 127,928 |
| | CFWD | Annual Sewer Infrastructure Replacement | 285 | | | | | | | | | 500,000 |
| | CFWD | Sewer Infrastructure Repairs and Upgrades: Milner | 286 | | | | | | | | | 517,585 |
| | CFWD | SWRLSTN - Lift Station: Milner | 287 | | | | | | | | | 1,664,446 |
| | CFWD | Sanitary Lift Station and Forcemain: 28 Avenue/260 Street | 288 | | | | | | | | | 1,840,366 |
| | CFWD | Sanitary Sewer Manhole Repairs: Various Locations | 289 | | | | | | | | | 83,498 |
| | CFWD | Inflow and Infiltration Measurement | 290 | | | | | | | | | 92,426 |
| | CFWD | Rebuild: 62 Avenue Lift Station | 291 | | | | | | | | | 152,907 |
| | CFWD | Gravity Sewer System Deficiency Repairs | 292 | | | | | | | | | 215,597 |
| | CFWD | Sanitary Sewer Pump Station PLC Replacement: Various Locations | 293 | | | | | | | | | 142,442 |
| | CFWD | Lift Station and Force Main: 266 Street and 24 Avenue | 294 | | | | | | | | | 2,070,468 |
| | CFWD | Lift Station 33A Ave & 196 St | 295 | | | | | | | | | 4,251 |
| | CFWD | Forcemain Bypass: Glover Road, Smith to Maxwell | 296 | | | | | | | | | 526,071 |
| | CFWD | Permit Software | 297 | | | | | | | | | 30,476 |
| | CFWD | Asset Management Software (5 way split) | 298 | | | | | | | | | 30,867 |
| | CFWD | Road Widening: 202A 7700 Block to 7900 Block Sewer | 299 | | | | | | | | | 42,065 |
| | CFWD | Sewer Local Area Service: 36A Avenue 19900 Block | 300 | | | | | | | | | 227,300 |
| | CFWD | Vehicle: Utilities Van | 301 | | | | | | | | | 80,000 |
| | CFWD | Service Truck Replacement Upgrade: 676-V052 (Share with FLTC1188) | 302 | | | | | | | | | 100,000 |
| | CFWD | Lift Station and Forcemain: 24 Avenue 196 to 200 Street | 303 | | | | | | | | | 2,492,469 |
| | CFWD | Air Valve Installation: 32 Avenue Lift Station Forcemain | 304 | | | | | | | | | 43,960 |
| | CFWD | 205 Street Lift Station Replacement | 305 | | | | | | | | | 1,320,711 |
| | CFWD | Gravity Sewer Relining: Various Locations | 306 | | | | | | | | | 63,067 |
| **Total Carryforwards** | | | | | | | | | | | | **13,794,820** |
| **Total Proposed** | | | | **9,172,000** | **243,396** | **2,247,104** | **1,534,500** | **2,647,000** | **1,000,000** | **1,500,000** | **-** | **13,794,820** |

# SOLID WASTE

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Solid Waste Equip Repl. Reserve | Operating Revenue | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|
| Inside | High | Annual Equipment Replacement | 308 | 100,000 | 50,000 | 50,000 | |
| Inside | High | Collection Carts | 309 | 200,000 | 200,000 | | |
| **Inside Total** | | | | **300,000** | **250,000** | **50,000** | |
| **Total** | | | | **300,000** | **250,000** | **50,000** | |

# STORMWATER

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Develop. Cost Charges (DCCs) | Local Area Service Reserve | Capital Surplus | MFA | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Annual Stormwater Infrastructure Replacement | 313 | 1,000,000 | 1,000,000 | | | | | | | 1,294,181 |
| Inside | High | Yorkson Lowlands - Stormwater Attenuation and Wetland Restoration | 314 | 558,693 | 4,620 | 457,380 | | | | 96,693 | | 1,206,250 |
| Inside | High | Slope Failure: 4343 216 Street | 315 | 1,000,000 | 821,151 | | | 178,849 | | | | |
| Inside | High | Storm Sewer Improvements: 224 Street Murrayville | 316 | 675,000 | 6,750 | 668,250 | | | | | | |
| Inside | High | Annual Development Cost Charges Stormwater Projects | 317 | 750,000 | 7,500 | 742,500 | | | | | | |
| Inside | High | Stormwater Detention Pond: Smith Neighbourhood | 318 | 34,946,040 | | 4,946,040 | | | 30,000,000 | | | |
| Inside | Medium | Property Acquisition: Yorkson Lowland at 102B Ave | 319 | 1,000,000 | 10,000 | 990,000 | | | | | | |
| **Inside Total** | | | | **39,929,733** | **1,850,021** | **7,804,170** | **-** | **178,849** | **30,000,000** | **96,693** | **-** | |
| Placeholder | | Unidentified Externally Funded Projects | 320 | 1,500,000 | | | | | | 1,500,000 | | |
| Placeholder | | Annual Local Area Service (LAS) Program - Stormwater | 321 | 200,000 | | | 200,000 | | | | | |
| **Placeholder Total** | | | | **1,700,000** | **-** | **-** | **200,000** | **-** | **-** | **1,500,000** | **-** | |
| Outside | High | Clearing and Restoration: 700 Block 256 Street | 322 | 350,000 | | | | | | | 350,000 | |
| Outside | High | Annual Dyking | 323 | 1,000,000 | | | | | | | 1,000,000 | 2,237,485 |
| Outside | High | Storm Sewer Upgrade: Milner | 324 | 1,300,000 | | | | | | | 1,300,000 | |
| Outside | High | Annual ISMP Implementation | 325 | 500,000 | | | | | | | 500,000 | |
| Outside | High | Annual Storm Sewer Structural Rehabilitation | 326 | 250,000 | | | | | | | 250,000 | |
| Outside | High | Howes Creek Cleaning and 272 St Culvert Replacement | 327 | 100,000 | | | | | | | 100,000 | 235,650 |
| Outside | High | Stormwater System Climate Change Integration Plan | 328 | 50,000 | | | | | | | 50,000 | 100,021 |
| Outside | High | Bio-Diversity Conservation Strategy | 329 | 150,000 | | | | | | | 150,000 | |
| Outside | High | Repairs and Improvements: Operations Centre | 330 | 50,000 | | | | | | | 50,000 | 14,806 |
| Outside | High | Annual Pre-Engineering & Functional Design Storm Projects | 331 | 100,000 | | | | | | | 100,000 | |
| Outside | High | Annual Non-DCC Development Coordinated Stormwater Works | 332 | 300,000 | | | | | | | 300,000 | |
| Outside | High | Detention Pond Capacity and Resiliency Upgrades | 333 | 300,000 | | | | | | | 300,000 | |
| Outside | Medium | Vehicle: Stormwater | 334 | 115,000 | | | | | | | 115,000 | |
| Outside | Medium | Annual Slope Stability: Various Locations | 335 | 400,000 | | | | | | | 400,000 | |
| Outside | Medium | Ditch Improvements: 216 Street Murrayville | 336 | 570,000 | | | | | | | 570,000 | |
| Outside | Medium | Annual Stormwater Utility Contingency | 337 | 250,000 | | | | | | | 250,000 | |
| Outside | Low | Stormwater Row Acquisition: Unallocated | 338 | 100,000 | | | | | | | 100,000 | 126,042 |
| **Outside Total** | | | | **5,885,000** | **-** | **-** | **-** | **-** | **-** | **-** | **5,885,000** | |
| ***2022 New Requests*** | | | | ***47,514,733*** | ***1,850,021*** | ***7,804,170*** | ***200,000*** | ***178,849*** | ***30,000,000*** | ***1,596,693*** | ***5,885,000*** | |

# STORMWATER CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Develop. Cost Charges (DCCs) | Local Area Service Reserve | Capital Surplus | MFA | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | |
| | CFWD | Bi-Annual Integrated Stormwater Management Plan | 339 | | | | | | | | | 25,900 |
| | CFWD | Drainage Improvements: Nathan Creek | 340 | | | | | | | | | 402,976 |
| | CFWD | West Munday Creek Culvert Replacement: 9400 Blk of 208 St | 341 | | | | | | | | | 12,472 |
| | CFWD | Storm Sewer Replacement (700 Blk 224 Street) | 342 | | | | | | | | | 300,000 |
| | CFWD | Lower Mainland Flood Management Study | 343 | | | | | | | | | 15,000 |
| | CFWD | Davidson Creek Culvert Replacement: 7700 Block Telegraph Trail | 344 | | | | | | | | | 25,000 |
| | CFWD | Storm Sewer Replacement: 248 Street and 50 Avenue | 345 | | | | | | | | | 10,000 |
| | CFWD | SCADA: Salmon River Dyke Station | 346 | | | | | | | | | 50,363 |
| | CFWD | Slope Stability: 88 Ave / River Rd | 347 | | | | | | | | | 50,000 |
| | CFWD | Storm Pump Station PLC Replacement: Various Locations | 348 | | | | | | | | | 37,610 |
| | CFWD | Latimer Creek Culvert: 7700 Blk of 200 St | 349 | | | | | | | | | 50,000 |
| | CFWD | Nicomekl River Culvert Replacement: 21700 Blk of 64 Avenue | 350 | | | | | | | | | 20,000 |
| | CFWD | Permit Software | 351 | | | | | | | | | 30,477 |
| | CFWD | Asset Management Software (5 Way Split) | 352 | | | | | | | | | 30,867 |
| | CFWD | Anderson Creek Tributary Culvert - 22800 Blk 16 Ave | 353 | | | | | | | | | 75,844 |
| | CFWD | Stormwater Climate Change Adaptation Study | 354 | | | | | | | | | 300,000 |
| | CFWD | East Munday Creek Bank Erosion | 355 | | | | | | | | | 150,000 |
| | CFWD | Anderson Creek Culvert - 216 Street | 356 | | | | | | | | | 23,991 |
| | CFWD | 24200 Block - 63 Ave Culvert | 357 | | | | | | | | | 44,282 |
| | CFWD | 8700 Block - 252 St Culvert | 358 | | | | | | | | | 14,351 |
| | CFWD | Stormwater 202A Street Widening (7700 to 7900 Block) | 359 | | | | | | | | | 71,105 |
| | CFWD | Storm Sewer Replacement: 56 Avenue 21300 Block | 360 | | | | | | | | | 350,000 |
| **Total Carryforwards** | | | | | | | | | | | | **7,304,673** |
| **Total Proposed** | | | | **41,629,733** | **1,850,021** | **7,804,170** | **200,000** | **178,849** | **30,000,000** | **1,596,693** | **-** | **7,304,673** |

# TRANSPORTATION

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Develop. Cost Charges (DCCs) | Landfill Reserve | Gas Tax Reserve | MFA | Capital Surplus | Translink | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Pedestrian Overpass 200th Street at 68th Ave | 363 | 1,000,000 | 600,000 | | | | | | 400,000 | | | 437,853 |
| Inside | Critical | Rail Safety Improvement: CN Rail | 364 | 234,336 | | | | | | | | 234,336 | | 412,000 |
| Inside | Critical | Intersection Improvements: 62 Ave 20100 Blk to 203 Street | 365 | 150,000 | 1,500 | 148,500 | | | | | | | | 525,983 |
| Inside | Critical | Jackman Landfill Improvements | 366 | 200,000 | | | 200,000 | | | | | | | |
| Inside | Critical | Annual Pedestrian Improvements | 367 | 20,000 | 10,000 | | | | | | 10,000 | | | 320,000 |
| Inside | Critical | Local Roads Pavement Overlay and Reconstruction | 368 | 350,000 | 350,000 | | | | | | | | | 331,312 |
| Inside | Critical | Arterial & Collector Road Pavement Overlay & Reconstruction | 369 | 400,000 | 400,000 | | | | | | | | | 536,405 |
| Inside | Critical | Annual Commuter Cycling Improvements | 370 | 1,000,000 | 5,000 | 495,000 | | | | | 500,000 | | | |
| Inside | Critical | Transit Improvements: Various Locations | 371 | 60,000 | | | | | | | 60,000 | | | 436,419 |
| Inside | High | Road Widening: 80 Ave; 20100 Block to 202A Street | 372 | 2,700,000 | 27,000 | 2,673,000 | | | | | | | | 78,704 |
| Inside | High | Road Widening: 202A Street 7900 Block to 80 Avenue | 373 | 2,400,000 | 24,000 | 2,376,000 | | | | | | | | |
| Inside | High | Road and Intersection Impr: 24 Ave from 196 St to 200 St | 374 | 4,000,000 | 40,000 | 3,960,000 | | | | | | | | 545,546 |
| Inside | High | ~~Fraser Highway Widening: 27000 Block~~ | ~~375~~ | ~~600,000~~ | ~~6,000~~ | ~~594,000~~ | | | | | | | | |
| Inside | High | Traffic Signal: Fraser Highway at Old Yale Road | 376 | 250,000 | 2,500 | 247,500 | | | | | | | | |
| Inside | High | Signal Installation: 216 Street and 52 Avenue | 377 | 500,000 | 5,000 | 495,000 | | | | | | | | |
| Inside | High | Signal Installation: 96 Ave at 216 St | 378 | 150,000 | 1,500 | 148,500 | | | | | | | | |
| Inside | High | Road Widening: Fraser Hwy 24500 to 25000 Blocks | 379 | 987,300 | 4,937 | 488,713 | | | | | 493,650 | | | 10,747,944 |
| Inside | High | Intersection Improvements: Rawlison & Glover | 380 | 200,000 | 2,000 | 198,000 | | | | | | | | 805,592 |
| Inside | High | Transportation Planning Master Plan Phase 3 | 381 | 300,000 | 3,000 | 297,000 | | | | | | | | 307,533 |
| Inside | High | Pedestrian and Cycling Infrastructure: 96 Avenue Trattle to Wright | 382 | 700,000 | 7,000 | 693,000 | | | | | | | | |
| Inside | High | Annual Development Cost Charges (DCC) Transportation Projects | 383 | 500,000 | | 495,000 | | | | 5,000 | | | | |
| Inside | High | Traffic Signal: 68 Avenue at 196 Street | 384 | 126,900 | 1,270 | 125,630 | | | | | | | | |
| Inside | High | Sweeper: Protected Bike Lanes | 385 | 200,000 | 200,000 | | | | | | | | | |
| Inside | High | Fraser Highway Widening: 24300 Block to 24600 Block | 386 | 3,800,000 | 19,000 | 1,881,000 | | | | | 1,900,000 | | | |
| Inside | High | 216 Street Improvements: Hwy 1 to 96 Avenue | 387 | 500,000 | 5,000 | 495,000 | | | | | | | | 5,469 |
| Inside | High | Road Widening: 80 Avenue between 204 and 208 Streets | 388 | 2,500,000 | 25,000 | 2,475,000 | | | | | | | | 1,616,601 |
| Inside | High | Public Spaces Waste Receptacles: Various Locations (5 year implementation) | 389 | 79,576 | 29,619 | | | | | 49,957 | | | | 285,368 |
| Inside | High | Design & Construction: 206 Street between 78 Ave & Willoughby Town Centre | 390 | 1,000,000 | 10,000 | 990,000 | | | | | | | | 28,423 |
| Inside | High | Road Widening: 200 Street 7600 Block to LEC | 391 | 3,400,000 | 34,000 | 3,366,000 | | | | | | | | |
| Inside | High | Road Widening: 96 Avenue from 204 Street to 208 Street | 392 | 5,500,000 | 55,000 | 5,445,000 | | | | | | | | 428,938 |
| Inside | High | Interchange: Hwy 1 at 232 Street | 393 | 9,000,000 | | | | | 9,000,000 | | | | | |
| Inside | High | Annual Bridge Replacement Program | 394 | 500,000 | 426,000 | | | | | 74,000 | | | | |
| **Inside Total** | | | | **43,308,112** | **2,294,326** | **28,086,843** | **200,000** | **-** | **9,000,000** | **128,957** | **3,363,650** | **234,336** | **-** | |
| Placeholder | | Unidentified Externally Funded Projects | 395 | 2,000,000 | | | | | | | | 2,000,000 | | |
| Placeholder | | ICBC Unidentified Funding | 396 | 500,000 | | | | | | | | 500,000 | | |
| **Placeholder Total** | | | | **2,500,000** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **2,500,000** | **-** | |
| Outside | High | Annual Bridge Replacement Program | 394 | 565,500 | | | | | | | | | 565,500 | |
| Outside | High | Road Improvements: 48A Avenue | 397 | 330,000 | | | | | | | | | 330,000 | |
| Outside | High | Road Widening: 208 Street 76 to 68 Avenue | 398 | 26,564,000 | | 15,408,360 | | | | | | | 11,155,640 | 142,080 |
| Outside | High | Traffic Calming Projects | 399 | 150,000 | | | | | | | | | 150,000 | 77,825 |
| Outside | High | Connected Communities | 400 | 500,000 | | | | | | | | 74,000 | 426,000 | |
| Outside | High | Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave | 401 | 42,840,000 | | 15,681,600 | | | | | | | 27,158,400 | 2,000,000 |
| Outside | High | Slope Stability: 56 Avenue - 24200 Blk | 402 | 1,000,000 | | | | | | | | | 1,000,000 | 40,825 |
| Outside | High | Truck Route Network Improvements: North Langley | 403 | 3,660,000 | | 2,400,000 | | | | | | | 1,260,000 | 187,685 |
| Outside | High | Bridge Deck Replacement: 96 Avenue West of Billy Brown Road | 404 | 1,000,000 | | | | | | | | | 1,000,000 | |
| Outside | High | Fort Langley Pedestrian Overpass | 405 | 2,000,000 | | | | 1,146,000 | | | | | 854,000 | 1,556,837 |
| Outside | High | Arterial Widening: 200 St from 66 Ave to 68 Ave | 406 | 3,500,000 | | 2,475,000 | | | | | | | 1,025,000 | |
| Outside | Medium | Pedestrian Improvements: 216 Street - 47A Avenue to 48 Avenue | 407 | 125,000 | | 123,750 | | | | | | | 1,250 | |
| Outside | Medium | Sidewalk Replacement: St. Andrews: Nash Street to Glover Road | 408 | 100,000 | | | | | | | | | 100,000 | |
| Outside | Medium | Pavement Roller | 409 | 150,000 | | | | | | | | | 150,000 | |
| Outside | Medium | Paving Equipment | 410 | 300,000 | | | | | | | | | 300,000 | |
| Outside | Medium | Excavator with Trailer | 411 | 450,000 | | | | | | | | | 450,000 | |
| Outside | Medium | Development Coordinated Works | 412 | 100,000 | | | | | | | | | 100,000 | |
| **Outside Total** | | | | **83,334,500** | **-** | **36,088,710** | **-** | **1,146,000** | **-** | **-** | **-** | **74,000** | **46,025,790** | |
| ***2022 New Requests*** | | | | ***129,142,612*** | ***2,294,326*** | ***64,175,553*** | ***200,000*** | ***1,146,000*** | ***9,000,000*** | ***128,957*** | ***3,363,650*** | ***2,808,336*** | ***46,025,790*** | |

# TRANSPORTATION CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Operating Revenue | Develop. Cost Charges (DCCs) | Landfill Reserve | Gas Tax Reserve | MFA | Capital Surplus | Translink | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | | | |
| | CFWD | Sidewalk Construction: 56 Avenue 24400 to 24600 Blk | 413 | | | | | | | | | | | 97,538 |
| | CFWD | Railway Crossing Safety Improvements | 414 | | | | | | | | | | | 1,551,091 |
| | CFWD | 196 St Rail Overpass | 415 | | | | | | | | | | | 84,732 |
| | CFWD | Murrayville Overpass | 416 | | | | | | | | | | | 247,081 |
| | CFWD | Road Construction: 80 Avenue Extension | 417 | | | | | | | | | | | 81,874 |
| | CFWD | Pedestrian Improvements: 24300 Block 72 Avenue | 418 | | | | | | | | | | | 19,163 |
| | CFWD | 216 St Interchange with Highway 1 | 419 | | | | | | | | | | | 1,881,393 |
| | CFWD | Brookswood Fernridge Engineering Services Plan - Traffic Analysis | 420 | | | | | | | | | | | 4,000 |
| | CFWD | Intersection Improvements: 64 Ave at 232 St | 421 | | | | | | | | | | | 3,017 |
| | CFWD | Road Widening: 208 Street - 84 to 76 Avenue | 422 | | | | | | | | | | | 2,239,549 |
| | CFWD | Intersection Improvements: 216 St and Glover Rd | 423 | | | | | | | | | | | 604,946 |
| | CFWD | Pavement - Final lift on Mavis Rd Fort Langley | 424 | | | | | | | | | | | 21,445 |
| | CFWD | Fortis BC - 237 St connection to 53 A Ave | 425 | | | | | | | | | | | 71,150 |
| | CFWD | Vehicle: Public Spaces Waste Management Program (5 year implementation) | 426 | | | | | | | | | | | 188,799 |
| | CFWD | Multi-Use Path and Pedestrian Crossing: 216 St, 88 Ave to Telegraph Trail | 427 | | | | | | | | | | | 298,916 |
| | CFWD | Urban Arterial Road Construction: Willowbrook Connector: 64 to 68 Ave | 428 | | | | | | | | | | | 14,154,996 |
| | CFWD | Retaining Wall and Drainage Upgrades: 24500 Block 56 Avenue | 429 | | | | | | | | | | | 22,283 |
| | CFWD | Road Widening: 56 Avenue; 21100 block to 213A Avenue | 430 | | | | | | | | | | | 2,849,383 |
| | CFWD | Southern Rail Improvements; 240 St (7000 Block) | 431 | | | | | | | | | | | 121,056 |
| | CFWD | North Langley Cycling Connector Phase 2 | 432 | | | | | | | | | | | 770,858 |
| | CFWD | Road Widening: 7600 Block 202A Street | 433 | | | | | | | | | | | 200,000 |
| | CFWD | Road Widening: 221A Street from 50 to 52 Avenue | 434 | | | | | | | | | | | 500,000 |
| | CFWD | Permit Software | 435 | | | | | | | | | | | 414,575 |
| | CFWD | Road Widening: 216 Street - 88 Avenue to Telegraph Trail | 436 | | | | | | | | | | | 5,957,161 |
| | CFWD | Asset Management Software (5 Way Split) | 437 | | | | | | | | | | | 557 |
| | CFWD | Design & Construction: 82 Ave Widening from 207 St west to Yorkson Creek | 438 | | | | | | | | | | | 1,351,643 |
| | CFWD | Jackman Pit Reclamation | 439 | | | | | | | | | | | 604,844 |
| | CFWD | Southern Rail improvements: 62 Ave (26600 Block) | 440 | | | | | | | | | | | 60,300 |
| | CFWD | Road Widening: 238 Street between 52 Avenue and 53A Avenue | 441 | | | | | | | | | | | 41,585 |
| | CFWD | Retaining Wall: 16 Ave and 24400 Block | 442 | | | | | | | | | | | 99,919 |
| | CFWD | Road Restoration: Old Yale Road; 216 to Fraser Highway | 443 | | | | | | | | | | | 8,805 |
| | CFWD | Traffic Calming - 208A and 71A Ave | 444 | | | | | | | | | | | 35,402 |
| | CFWD | Airport Repaving and Drainage Upgrades | 445 | | | | | | | | | | | 900,000 |
| | CFWD | LED Street Light Program: Multiple Locations | 446 | | | | | | | | | | | 3,709,942 |
| | CFWD | Transit Study: 200 Street | 447 | | | | | | | | | | | 100,000 |
| | CFWD | Intersection Improvements: 56 Avenue at 240 Street | 448 | | | | | | | | | | | 375,500 |
| | CFWD | Fort Landing Marina Improvements and Rail Crossing | 449 | | | | | | | | | | | 300,000 |
| | CFWD | Road Widening: 202A 7700 block to 7900 block | 450 | | | | | | | | | | | 349,721 |
| | CFWD | 96 Avenue Cycling Connector: Telegraph Trail to 201 Street | 451 | | | | | | | | | | | 1,499,909 |
| | CFWD | Intersection Improvements: 16 Avenue and 272 Street | 452 | | | | | | | | | | | 2,143,502 |
| | CFWD | CP Rail Improvements: Smith Cres & Hwy 10 | 453 | | | | | | | | | | | 13,411 |
| | CFWD | Special Crosswalk 56 Avenue and 268 Street | 454 | | | | | | | | | | | 71,000 |
| | CFWD | Pedestrian Improvements: 72 Avenue between 202 to 208 Streets | 455 | | | | | | | | | | | 290,287 |
| | CFWD | Annual Recycling Carts | 456 | | | | | | | | | | | 30,000 |
| | CFWD | Southern Rail Improvements: 256 St (6800 Block) | 457 | | | | | | | | | | | 79,798 |
| | CFWD | Horn Pit Reclamation | 458 | | | | | | | | | | | 489,804 |
| | CFWD | Multi-Use Path: 201 Street Connector | 459 | | | | | | | | | | | 1,272,951 |
| | CFWD | Southern Railway Improvements - 248 St | 460 | | | | | | | | | | | 129,054 |
| | CFWD | Southern Railway Improvements - 64 Ave / 264 Street Crossing | 461 | | | | | | | | | | | 78,869 |
| | CFWD | WC Blair: Rooftop HVAC Unit Upgrade - TRN Share | 462 | | | | | | | | | | | 47,969 |
| | CFWD | CN Railway Improvements: 96 Ave 22200 Block | 463 | | | | | | | | | | | 50,919 |
| **Total Carryforwards** | | | | | | | | | | | | | | **68,376,039** |
| **Total Proposed** | | | | **45,808,112** | **2,294,326** | **28,086,843** | **200,000** | **-** | **9,000,000** | **128,957** | **3,363,650** | **2,734,336** | **-** | **68,376,039** |

# WATER

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Water Capital Works Reserve | Internal Debt Funding from Water Surplus | LAS Reserve | Operating Revenue | Develop. Cost Charges (DCCs) | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Inside | Critical | Reservoir: Jericho (Willoughby: 72 Ave at 204 St) | 467 | 4,000,000 | | 4,000,000 | | | | | | 4,119,188 |
| Inside | Critical | Jericho Booster Station Design & Construction: 73A Ave & 204 St | 468 | 1,000,000 | | | | 10,000 | 990,000 | | | 10,032,904 |
| Inside | Critical | Structural Improvements: Water Reservoir | 469 | 1,500,000 | 728,966 | | | 771,034 | | | | 306,467 |
| Inside | Critical | Watermain Design & Construction: Brawn Pump Station to Murrayville Reservoir | 470 | 2,500,000 | 25,000 | | | | 2,475,000 | | | 790,452 |
| Inside | Critical | Fire Hydrant Installation: 88 Avenue 217 St to 220 St | 471 | 100,000 | 100,000 | | | | | | | |
| Inside | Critical | Annual Water Main Infrastructure Replacement | 472 | 500,000 | 500,000 | | | | | | | |
| Inside | High | Annual Water Facility Improvements | 473 | 500,000 | 500,000 | | | | | | | |
| Inside | High | Watermain: 28 Avenue | 474 | 650,000 | 6,500 | | | | 643,500 | | | 868,745 |
| Inside | High | Trunk Watermain Upgrade Design & Construction: 56 Ave | 475 | 2,375,000 | 23,750 | | | | 2,351,250 | | | 1,375,000 |
| Inside | High | Water Supply: Design & Construction - Fort Langley | 476 | 200,000 | 2,000 | | | | 198,000 | | | 93,537 |
| Inside | High | Leak Detection: East Langley Watermain | 477 | 250,000 | 250,000 | | | | | | | |
| Inside | High | Water Line Replacements | 478 | 100,000 | 100,000 | | | | | | | |
| Inside | High | Operations Centre: Repairs and Improvements | 479 | 200,000 | 200,000 | | | | | | | 377,402 |
| Inside | High | 36A Avenue Hydrogeological Study | 480 | 60,000 | | | | | | 60,000 | | |
| Inside | High | Annual Water Utility Contingency | 481 | 500,000 | 500,000 | | | | | | | |
| Inside | High | Annual Development Cost Charges (DCC) Water Projects | 482 | 500,000 | 5,000 | | | | 495,000 | | | |
| Inside | High | Annual Non-DCC Development Coordinated Water Works | 483 | 450,000 | 450,000 | | | | | | | |
| Inside | High | Annual Power Outage Mitigation | 484 | 250,000 | 250,000 | | | | | | | |
| **Inside Total** | | | | **15,635,000** | **3,641,216** | **4,000,000** | **-** | **781,034** | **7,152,750** | **60,000** | **-** | |
| Placeholder | | Annual Local Area Service (LAS) Program - Water | 485 | 4,000,000 | | | 4,000,000 | | | | | |
| Placeholder | | Unidentified Externally Funded Projects | 486 | 1,500,000 | | | | | | 1,500,000 | | |
| **Placeholder Total** | | | | **5,500,000** | **-** | **-** | **4,000,000** | **-** | **-** | **1,500,000** | **-** | |
| Outside | Medium | Acadia Water Connection | 487 | 1,500,000 | | | | | | | 1,500,000 | |
| Outside | Medium | Vehicle: Utilities (Water Portion 50%) | 488 | 30,000 | | | | | | | 30,000 | |
| Outside | Medium | Annual Pre-Engineering & Functional Design Water Projects | 489 | 3,915 | | | | | | | 3,915 | 71,085 |
| Outside | Low | Brookswood Heights Booster Station | 490 | 2,500,000 | | | | | 2,475,000 | | 25,000 | 223,570 |
| **Outside Total** | | | | **4,033,915** | **-** | **-** | **-** | **-** | **2,475,000** | | **1,558,915** | |
| ***2022 New Requests*** | | | | ***25,168,915*** | ***3,641,216*** | ***4,000,000*** | ***4,000,000*** | ***781,034*** | ***9,627,750*** | ***1,560,000*** | ***1,558,915*** | |

# WATER CONT'D

| Funding Status | Ranking | Project Title | Page No. | Total New Requests | Water Capital Works Reserve | Internal Debt Funding from Water Surplus | LAS Reserve | Operating Revenue | Develop. Cost Charges (DCCs) | Other | Unfunded | 2021 Budget Remaining |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Projects With Carryforward Only Budget** | | | | | | | | | | | | |
| | CFWD | SCADA Systems Upgrades | 491 | | | | | | | | | 173,452 |
| | CFWD | 83 Avenue at 200 St; PRV Station | 492 | | | | | | | | | 656,046 |
| | CFWD | Water Master Plan Update | 493 | | | | | | | | | 54,242 |
| | CFWD | Murrayville 5 Corners Artesian Well | 494 | | | | | | | | | 149,098 |
| | CFWD | WTRMAIN - Fraser Hwy/264 St. Zone Upgrades | 495 | | | | | | | | | 52,000 |
| | CFWD | Aldergrove Water Treatment Plant | 496 | | | | | | | | | 3,549,608 |
| | CFWD | Tall Timbers Connection | 497 | | | | | | | | | 84,185 |
| | CFWD | Watermain: 206 Street; 70 to 72 Avenue | 498 | | | | | | | | | 141,225 |
| | CFWD | Replace Chlorinator - Brookswood Well 9 | 499 | | | | | | | | | 17,160 |
| | CFWD | Chlorinator: East Aldergrove Reservoir | 500 | | | | | | | | | 421,977 |
| | CFWD | Water Pump Station PLC Replacement: Various Locations | 501 | | | | | | | | | 276,672 |
| | CFWD | Slope Failure: 4343 216 St (WTR portion-share with STW) | 502 | | | | | | | | | 49,188 |
| | CFWD | 202A Street Widening (7700 to 7900 Block) | 503 | | | | | | | | | 63,403 |
| | CFWD | Fort Langley Well #2 Upgrades | 504 | | | | | | | | | 556,708 |
| | CFWD | Permit Software ( 4 Way Split) | 505 | | | | | | | | | 30,476 |
| | CFWD | Watermain Replacement/Upsizing 30A Ave and 262 Street | 506 | | | | | | | | | 438,014 |
| | CFWD | Asset Management Software (5 Way Split) | 507 | | | | | | | | | 30,867 |
| | CFWD | Watermain: 60 Avenue; 26400 block to 26600 block | 508 | | | | | | | | | 423,160 |
| | CFWD | Brookswood & Murrayville Water Quality Improvements | 509 | | | | | | | | | 5,990,893 |
| | CFWD | West Aldergrove Reservoir: Chlorinator | 510 | | | | | | | | | 250,000 |
| | CFWD | Water Main Valves: 101 Avenue and 201 Street | 511 | | | | | | | | | 200,000 |
| | CFWD | Vehicle: Utilities Van | 512 | | | | | | | | | 80,000 |
| | CFWD | Watermain Replacement: Willowbrook Connector | 513 | | | | | | | | | 250,000 |
| | CFWD | Watermain Upsize: 32 Ave at 205 St to TOL Well #9 (Brookswood) | 514 | | | | | | | | | 336,000 |
| | CFWD | East Aldergrove Reservoir Piping Improvements | 515 | | | | | | | | | 287,297 |
| | CFWD | Water Meter Replacement | 516 | | | | | | | | | 255,196 |
| | CFWD | Leak Repair: East Aldergrove Reservoir | 517 | | | | | | | | | 200,000 |
| | CFWD | Carvolth Zone Meter: 86 Avenue at 202 Street | 518 | | | | | | | | | 150,000 |
| | CFWD | Aldergrove Water Treatment Plant pH Adjustment | 519 | | | | | | | | | 60,000 |
| **Total Carryforwards** | | | | | | | | | | | | **33,485,217** |
| **Total Proposed** | | | | **21,135,000** | **3,641,216** | **4,000,000** | **4,000,000** | **781,034** | **7,152,750** | **1,560,000** | **-** | **33,485,217** |

# Summary:

**That** Council receive and refer the 2022 Budget to a future special budget meeting of Council for purposes of further consideration, discussion and approval, as received or amended.

# Budget Next Steps

| Date | Action |
|---|---|
| July 5 and September 22 | Special Council Meetings to discuss budget |
| December 20 | Draft Budget Discussion at CPC |
| January 17 | Draft Budget Presentation - Capital |
| January 24 | Draft Budget Presentation – Universal and Utilities |
| February 7 | Further Council discussion and if feasible initiate public input* |
| March 7 | Draft Five Year Financial Plan and results of Public Consultation; Financial Plan Bylaw, 1st, 2nd, 3rd |
| March 28 | Financial Plan Bylaw, Final |
| April 11 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, 1st, 2nd, 3rd |
| April 25 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May 27 | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

*May be done through email or another electronic medium

# Questions and Answers

Township of Langley

Est. 1873

# 2022 Budget Discussions

December 20, 2021

# Budget 2022 Overview

Part One: Set Strategic Direction

Completed July/August

Part Two: Confirm Direction/Process to set Envelopes

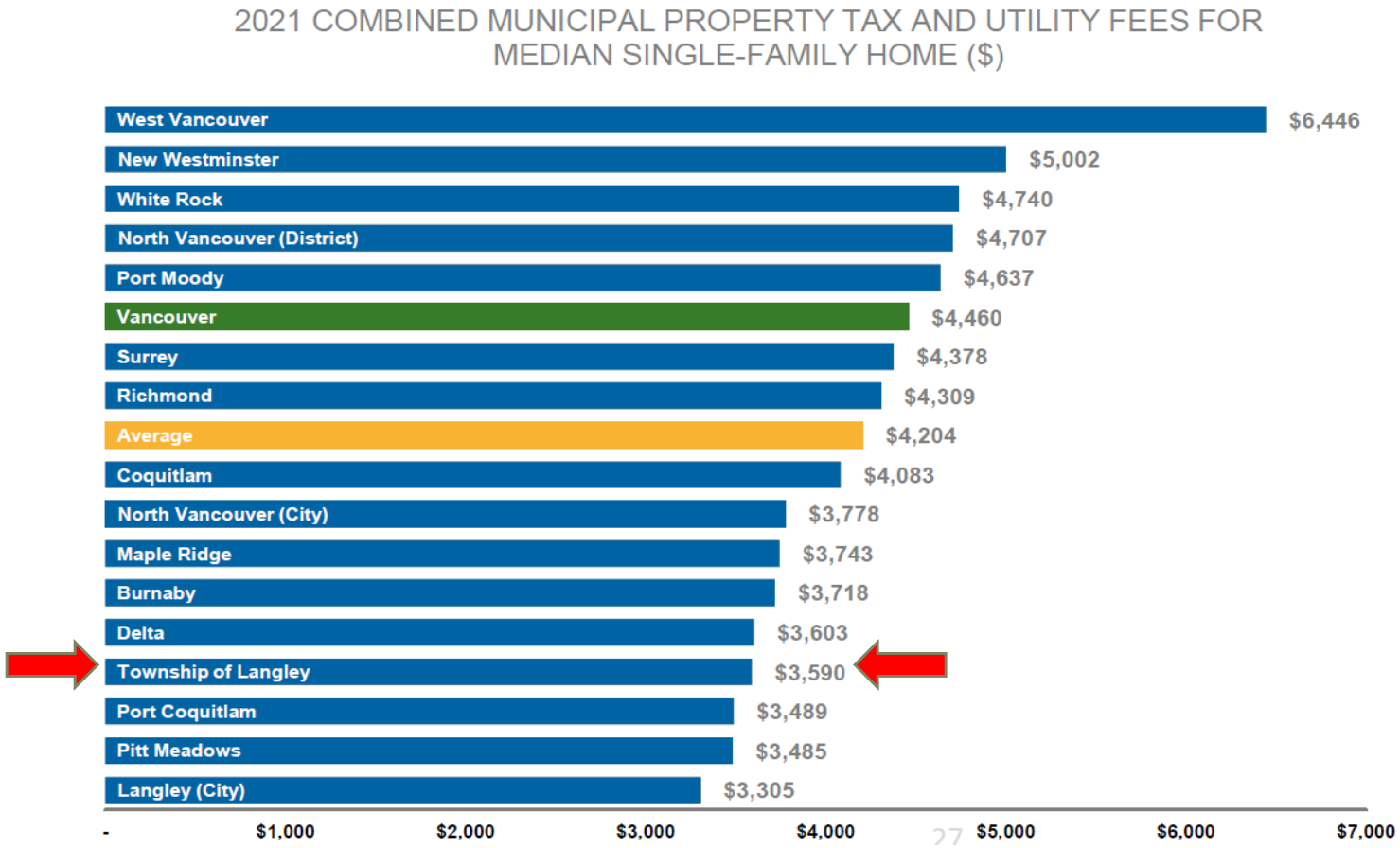
Today

Part Three: Review and populate Envelopes

January/February

# Budget Context - Comparison

**Chart prepared by the City of Vancouver comparing median single-family homes, Township tax and Utility fees are below average for Metro Vancouver**



# Budget Context Comments

- Out of 18 Metro Municipalities the Township has the 15th lowest combined tax and utility rates
- TOL has the  lowest tax and utility rates of the 4 fastest growing Municipalities in the Province
- TOL is the only one of the four fastest growing municipalities that does not have gaming revenue
- If TOL had added an infrastructure levy of $500 per parcel it would be below the average tax and utility rate in the region and would generate $22.7M towards infrastructure and/or debt service.

# Budget 2022

## Summary of Results of Council Discussions

- Maximum 3% tax rate increase- July 12,2021 Regular meeting resolution:

> Therefore be it resolved that for Budget 2022, the 2022 TOL property tax increase be set at the current Municipal Price Index (MPI) or 3%, whichever is lower, unless exceptional circumstances warrant a change from this and that such a change is fully justified by a detailed business case.

- Maintain service levels
- Parameters
  - Ensure true cost recovery
  - Temporary reduction in transfers to capital if needed
  - Slight user fee increases permissible
  - Use of reserves/surplus as available
  - Pursue grant opportunities
  - Capital – review CTC/CFWD's/Projects

# Budget 2022

## 2021 Surplus

The forecasted surplus for 2021 is:

$1.6 Million

This is our best estimate and subject to change

# Budget Context

- Ongoing uncertainty with respect to COVID and full recovery of revenues creates uncertainty in budgeting for 2022
- RCMP contract settlement – increased RCMP contract costs which are still not finalized
- Inflation and supply chain issues – while current Canadian inflation is 4.7 % and BC inflation is 3.8%, this is not always a direct indicator of pressures on the Township budget as the purchase patterns do not necessarily reflect CPI bundles of goods. Inflation is at an 18-year high and projected to be worsening.
- Recent forecasts suggest that the MPI (Municipal Price Index) is likely over 6% - which means that we effectively must reduce costs by 3% to meet the budget objective
- Objective to maintain core service levels

# Budget Process

## Actions Taken - Revenue

- The draft budget provides for a scenario of a 3% property tax increase
- Included a growth rate of 1.5% - Actual growth rate for 2021 was 1.38%
- Reviewed Development, Permits and License fees and increased the budgeted revenue to more closely reflect current expectations of volume – resulted in increased revenue of $1.5M (1%)
- Assumed the return of 42% of revenue lost due to COVID in recreation facilities– phased in recovery over 3 years
- Ongoing review of true cost recovery in all areas

# Budget Process

## Actions Taken - Expenditures

- Reviewed all discretionary increases and made preliminary adjustments
- Reviewed Contribution to Capital and increases requested by staff
- Used Reserves where appropriate
- Identified projects related to Climate Action

# 2022 Universal Budget Proposal

| | |
|---|---|
| Property Tax including 3% increase | **152,251,741** |
| Other Revenue | 65,676,097 |
| Total Revenue | **217,927,838** |
| Total Expenses | 225,535,838 |
| Deficit | **(7,608,000)** |

**This includes an envelope for Contribution to Capital of $8.3M a reduction of $500k from the prior year**

This includes adjustments to discretionary expenses
Growth of 1.5%

# 2022 Universal Budget Proposal Staff Requests Deferred in Budget Proposal

| Requests Not Funded | Amount | Change |
|---|---|---|
| Removed increases requested in Contribution to Capital | (1,250,000) | 0.86% |
| Reduced Capital Infrastructure Renewal and Replacement Reserve contribution by 50% | (250,000) | 0.17% |
| Reduced 50% of Capital Operating Business Impact (OBI) | (624,885) | 0.43% |
| Removed 100% paving increased requested | (500,000) | 0.34% |
| Removed 2 additional Police officers (3 months) | (95,405) | 0.07% |
| **Additional Revenue** | | |
| Increased Police City recovery revenue based on actual | (150,000) | 0.10% |
| Additional Development revenue | (470,000) | 0.32% |
| **Adjustments Required** | | |
| Reduced Contribution to Capital envelope | (501,304) | 0.34% |

**Notes:**

No additional planning staff are included as available funding was used for staff to fund Tree Protection and Tree Canopy initiatives.
Have included increases to Fire staffing in the budget $275,000 – July 1st Start in addition to a Fire Prevention Officer – full year.

# 2022 Universal Budget Proposal Funding Options: Restart Grant



- Use of Surplus created by the Restart Grant

| | |
|---|---|
| Available funds | $7,608,000 |

This is a one- year solution – No restart grant available in 2023

# 2022 Universal Budget Proposal Funding Options: Borrowing



- Borrowing Options:
  - Fund Capital projects with borrowing and reduce Contribution to Capital envelope included in the Universal Budget
  - This Requires additional Debt servicing to be added to the Universal Budget
  - One year solution – future years will reinstate the CTC funding

  - Annual Cost to Borrow

| | |
|---|---|
| Current MFA Interest Rate Estimate | 2.68% |
| Term | 20 Years |
| Principal | $ 21,750,000 |
| Annual Budget required to service Debt | $ 1,455,990 |
| Approximate value of 1% tax increase | |

or $67,000 Per one million dollars of debt

**Debt is a financing tool not a funding tool and the ultimate source of the funding must be identified**

# 2022 Universal Budget Proposal Funding Options: Borrowing Current Debt

- Current Long Term MFA Debt is $177 Million
  - An additional $2.8M has been approved in 2021 – still in progress
- Current annual debt servicing is $11 Million – Funded from Universal budget; Utility budget and DCC's
  - Additional debt in progress will add approx. $187,000

| | Debt From DCCs | Debt From Utilities | Debt from General Tax Fund | Total |
|---|---|---|---|---|
| MFA Debt in Millions | $ 57 | $ 39 | $ 84 | $ 180 |
| External Debt Servicing Payments in Dollars | $ 3,955,495 | $ 3,312,442 | $ 3,952,040 | $ 11,219,977 |

# 2022 Universal Budget Proposal Funding Options:

## Borrowing: Available Debt

**Borrowing limits are determined by on Debt Servicing Limits which are calculated based on prior year revenues – the overall limit will fluctuate depending on the interest rates available**

| | | | | |
|---|---|---|---|---|
| **Maximum Municipal Debt allowed :** | | | | |
| Approx. Debt Servicing available | $ | 48,155,000 | | |
| Property Tax increase required to fund increased debt servicing | | **32%** | | |
| Approx. Availabe Debt Capacity (with current interest rate of 2.68%) | $ | 715,000,000 | | |
| **IDENTIFIED PROJECTS:** | | | | Project Year |
| Repayment of Land Reserve | $ | 49,000,000 | | |
| Future Strategic Community Infrastructure | $ | 43,340,000 | | 2021 |
| Museum Heritage Centre and Development | | 21,000,000 | * | 2021 |
| Willoughby Park Infrastructure | $ | 8,000,000 | | 2022 |
| Road Construction: 212 Connector 208 St/74 Ave to 212 St/77A Ave | $ | 42,840,000 | | 2022 |
| 232nd Overpass | $ | 27,000,000 | | 2022 |
| Detention Pond | $ | 30,000,000 | | 2022 |
| ASED Lands | $ | 14,000,000 | | 2022 |
| Road Widening: 208 Street 76 to 68 Avenue | $ | 26,564,000 | | 2022 |
| Airport Runway Paving | $ | 6,000,000 | | 2022 |
| Aldergrove Parkade | $ | 8,500,000 | | 2023 |
| Satellite Public Works Yard | $ | 34,500,000 | | 2023 |
| Road Restoration: Old Yale Road; 216 to Fraser Highway | $ | 6,000,000 | | 2023 |
| 264th Overpass | $ | 27,000,000 | | 2024 |
| Fire Hall #7 | $ | 19,420,418 | | 2024 |
| Fire Training Ground | $ | 6,100,000 | | 2024 |
| New Fire Hall(would also require land) | $ | 17,876,386 | | 2025 |
| Strawberry Hill Reservoir Repairs and Upgrades | $ | 8,000,000 | | 2025 |
| East Aldergrove Reservoir | $ | 25,000,000 | | 2026 |
| Other strategic land acquisiitons | | | | |
| | **$** | **420,140,804** | | |

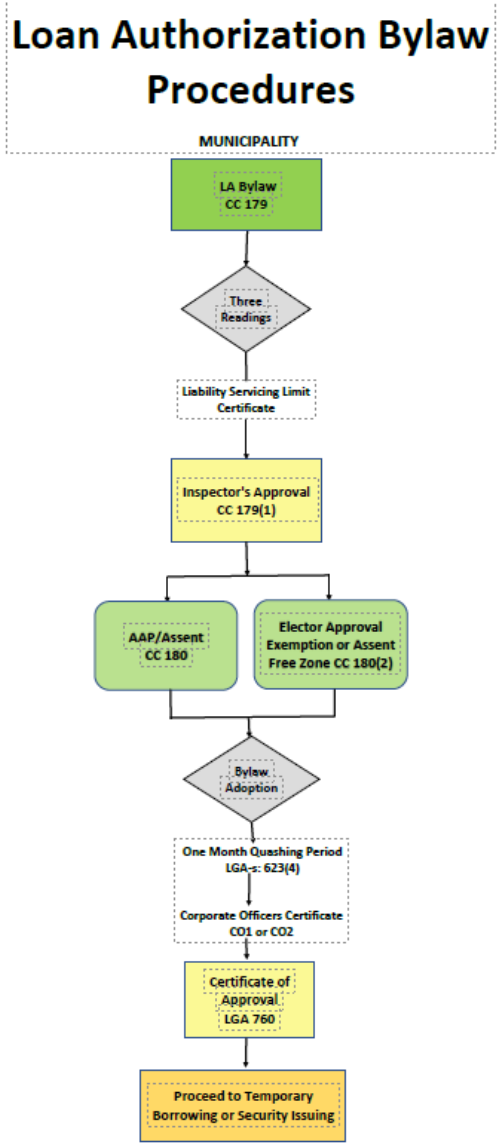
* Possible duplication – cashflow may be needed but land sales and grants expected for funding

# 2022 Universal Budget Proposal – Borrowing Option- Timeline

**6-9 months- currently is taking longer due to delays with the Ministry**

Process

- Loan Authorization Bylaw 1st, 2nd and 3 reading (Council Meeting)
- Ministry approval -8-12 weeks to receive confirmation
- Notice of Alternative Approval Process (AAP) - (1 of 2 weeks of Notification)
- 2nd consecutive Notice of AAP - (2 of 2 weeks of Notification)
- 32 days after the 2nd notification is the deadline for AAP
- Next day is the certification of the AAP
- Next council Meeting for 4th and Final reading of the loan authorization bylaw.
- 30 days Quashing period
- Submit to Ministry for Certificate of approval.
- 4-8 weeks to receive certificate
- Proceed to Temporary Loan Authorization Bylaw if we need to money ASAP.
- Bring the Municipal Security Issuing Resolution at the same time.



# 2022 Universal Budget Proposal Funding Options: Reserve Funds



## Purpose:

Reserves and Surpluses are required in a fiscally responsible organization and are utilized to:

- stabilize taxation revenues
- fund expenditures for emergencies
- fund capital projects
- provide funding for infrastructure sustainability
- assist with debt management
- provide working capital

## Guidelines were established for certain General Surplus accounts:

| Account | Estimated Reserve Balance Available | Minimum Reserve Balance | Maximum Reserve Balance |
|---|---|---|---|
| **General Operating Funds Surplus** | **10,342,366** | 16,766,800 | 25,150,200 |
| **General Capital Funds Surplus** | **1,835,867** | 2,000,000 | TBD |

# 2022 Budget Proposal – Reserves Balances

| Surplus and Reserves | Water | Sanitary Sewer | Universal Services |
|---|---|---|---|
| Operating Surplus | 1.7 | 2.2 | 10.3 |
| Capital Surplus | 0.5 | 0.5 | 1.8 |
| Non Statutory Reserves | - | - | 57.7 |
| Capital Infrastructure Reserve | | | 2.1 |
| Capital Works | 21.9 | 14.5 | 1.0 |
| Land Capital | - | - | (49.2) |
| Parkland Reserve | - | - | 8.4 |
| Fire Apparatus & Equipment | - | - | 0.2 |
| Debt Reserve | - | - | 0.8 |
| **TOTAL** | **24.1** | **17.3** | **33.3** |

| Non-Statutory Reserves | Amount |
|---|---|
| RCMP | 7.5 |
| Greenway Amenity Reserves | 6.8 |
| Landfill | 0.9 |
| Public Works Equipment Replacement | 5.4 |
| Neighbourhood Parkland | 9.2 |
| Latimer Greenway Amenity Zoning | 7.4 |
| Community Amenity Contribution Fund | 8.3 |
| Brookswood Fernridge Community Plan CAC | 3.3 |
| Other | 8.9 |
| **TOTAL** | **57.7** |

**These balances include estimates of reserve receipts and funding appropriations**
**Some reserves have Policies establishing Minimum and Maximum balances and intended uses**

# 2022 Capital Budget Proposal – Capital Project CFWD's

| | Transfer from DCC Reserves | Transfer from Capital Surplus and Reserves | Private Funds and Other Sources | Debt | TOTAL |
|---|---|---|---|---|---|
| ACCI | | | 75,000 | | 75,000 |
| AIRPORT | | 931,895 | | | 931,895 |
| COMMUNITY DEVELOPMENT | | | 40,164 | | 40,164 |
| CORPORATE ADMINISTRATION & FISCAL | | 1,979,492 | | | 1,979,492 |
| FACILITY MANAGEMENT | | 24,230,436 | 25,124,424 | 43,340,000 | 92,694,860 |
| FINANCE | | 41,350 | | | 41,350 |
| FIRE SERVICES | | 563,908 | | | 563,908 |
| FLEET | | 2,295,306 | | | 2,295,306 |
| HUMAN RESOURCES | | 9,666 | | | 9,666 |
| PARKS | 7,525,372 | 4,990,067 | 475,661 | | 12,991,100 |
| POLICE SERVICES | | 832,533 | 79,073 | | 911,606 |
| RECREATION & CULTURE | | 457,506 | | | 457,506 |
| STORMWATER | 252,359 | 5,734,575 | 1,317,739 | | 7,304,673 |
| TRANSPORTATION | 41,348,710 | 8,306,668 | 12,174,930 | 6,545,800 | 68,376,108 |
| SEWER | 4,709,683 | 9,080,886 | 4,251 | | 13,794,820 |
| WATER | 14,294,679 | 18,917,780 | 272,758 | | 33,485,217 |
| **TOTAL** | **68,130,803** | **78,372,068** | **39,564,000** | **49,885,800** | **235,952,671** |

# 2022 Capital Budget Proposal –2022 Capital Project Summary

| | Contribution from Current Year Revenue | Transfer from Prior Year's Surplus | Transfer from DCC Reserves | Transfer from Capital Surplus and Reserves | Private Funds and Other Sources | Debt | Total |
|---|---|---|---|---|---|---|---|
| ACCI | | | | 790,540 | 646,326 | | 1,436,866 |
| AIRPORT | | | | 640,000 | | | 640,000 |
| COMMUNITY DEVELOPMENT | | | | 90,000 | 36,000,000 | | 36,090,000 |
| CORPORATE ADMINISTRATION & FISCAL | 55,000 | 150,000 | | 1,000,000 | 6,000,000 | 25,000,000 | 32,205,000 |
| FACILITY MANAGEMENT | 1,468,076 | | | 1,324,668 | 10,359,256 | | 13,152,000 |
| FIRE SERVICES | 57,000 | | | 3,287,330 | | | 3,344,330 |
| FLEET | | | | 2,714,000 | | | 2,714,000 |
| INFORMATION TECHNOLOGY | 693,000 | | | | | | 693,000 |
| PARKS | 2,096,523 | | 20,069,825 | 7,594,000 | 3,210,000 | | 32,970,348 |
| POLICE SERVICES | 77,000 | | | 571,500 | 66,500 | | 715,000 |
| RECREATION & CULTURE | 230,000 | | | 196,250 | | | 426,250 |
| STORMWATER | 1,850,021 | | 2,858,130 | 378,849 | 1,596,693 | | 6,683,693 |
| TRANSPORTATION | 2,288,326 | | 36,996,843 | 284,576 | 6,097,986 | | 45,667,731 |
| SEWER | 243,396 | | 1,534,500 | 3,247,104 | 1,500,000 | 2,647,000 | 9,172,000 |
| SOLID WASTE | 50,000 | | | 250,000 | | | 300,000 |
| WATER | 781,034 | | 7,152,750 | 11,641,216 | 1,560,000 | | 21,135,000 |
| **TOTAL** | **9,889,376** | **150,000** | **68,612,048** | **34,010,033** | **67,036,761** | **27,647,000** | **207,345,218** |

Note: Contribution to Capital includes Utilities and does not reflect the proposed reduction of $501,304

# Proposed Budget 2022 Timeline

| Date | Action |
|---|---|
| **July 5 and September 22** | **Special Council Meetings to discuss budget** |
| December 20 | Draft Budget Discussion |
| January 10 | Draft Budget Presentation - Capital |
| January 17 | Draft Budget Presentation- Universal and Utilities |
| Jan 24 | Further Council discussion and if feasible initiate public input |
| February 28 | Draft Five-Year Financial Plan and result of Public Consultation; Financial Plan Bylaw 1st 2nd 3rd |
| March 7 | Financial Plan Bylaw, Final |
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| April 11 | Property Tax Rate, Utility User Fee and Fees and Charges Bylaws, Final |
| May | Property Tax and Utility User Fee Notices Mailed |
| July 4 | Property Tax and Utility User Fee Due Date |

# Resolution:

**That** Council confirms that the 2022 universal tax increase will be 3%.

**That** Council resolve to direct staff to use the Restart Grant of $7,608,000 to reduce the universal tax rate for 2022.

**That** Council resolve to direct staff to bring forward the 2022 Universal, Utilities, Capital and Capital Carry forward budgets for further discussions.